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Austria	5.10	Belgium	Rs.10.03
Belgium	Rs.10.03	Portugal	Rs.10.03
Bulgaria	Rs.10.03	Russia	Rs.10.03
Denmark	Rs.10.03	Spain	Rs.10.03
Egypt	Rs.10.03	Sri Lanka	Rs.10.03
Finland	Rs.10.03	Sweden	Rs.10.03
France	Rs.10.03	Switzerland	Rs.10.03
Greece	Rs.10.03	Turkey	Rs.10.03
Hong Kong	Rs.10.03	USA	Rs.10.03
Iceland	Rs.10.03	Yugoslavia	Rs.10.03
Ireland	Rs.10.03	Zambia	Rs.10.03
Italy	Rs.10.03		
Japan	Rs.10.03		
Lithuania	Rs.10.03		
Norway	Rs.10.03		
Poland	Rs.10.03		
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Turkey	Rs.10.03		
USA	Rs.10.03		
Zambia	Rs.10.03		

World News

Business Summary

Bonn tries to quash N-traffic allegations

The West German Government did its best to end speculation about possible breaching of the non-proliferation treaty by West German companies, declaring as "groundless" allegations of atomic smuggling to Libya and Pakistan. Page 17.

An opinion poll commissioned by Stern magazine revealed that a majority of West Germans wanted nuclear power to be scrapped. The survey said 49 per cent of respondents wanted nuclear power to be phased out gradually and 16 per cent wanted it stopped immediately.

Nato summit date

Nato announced that its 16 heads of government would hold a summit meeting in Brussels on March 2 and 3. It would be their third summit in the past six years. Page 18.

Rothschild dies

Baron Philippe de Rothschild, a leading figure in the Anglo-French family which devotes his life to developing the Mouton Rothschild vineyard in the Medoc region, died at his Paris home after a long illness, aged 85.

Reagan call for funds

President Reagan told a private meeting in Washington that a Congressional vote of funding for the Contra rebels represents "the moment of truth" for US support of the rebels.

Iraqi assault 'crushed'

Iraq said its forces crushed four attempts by Iraqi commandos and other units to retake mountain peaks and villages captured in a five-day Iranian offensive in Iraqi Kurdistan.

Township toll rises

Three more people, including a 14-year-old boy, died in a black power struggle in rural townships around Pietermaritzburg. The deaths brought to 19 the death toll in the area this week.

KGB scandal

Pravda revealed a major scandal linking Ukrainian KGB, police and justice officials to the jailing or corruption charges of an honest police chief. Page 27.

Ex-bankers jump bail

Two Singapore brothers, former directors of the Ka Wah Bank, jumped bail totalling HK\$21m (£2.7m) in Hong Kong the day before they were due to appear in court on a total of 81 charges of bank fraud and related offences. Austrian bank chief fined. Page 2.

Steelworkers strike

More than 40,000 steelworkers in 53 West German plants staged a two-hour strike to press demands for a 5 per cent pay rise and a 35-hour working week, their union said.

Brazil border dispute

The Brazilian Government despatched 300 troops to keep the peace in a border dispute between the states of Rondonia and Acre after the states began reinforcing their contingents of armed military police in the disputed area.

Unita besieges town

Units rebel forces in Angola, backed up by long-range South African artillery, reportedly have surrounded a strategic garrison town in southern Angola, putting Soviet- and Cuban-backed government forces at risk of imminent defeat. Page 3.

Haiti election

First results from Sunday's election in Haiti showed Leslie Manigat, reported to have won 51 per cent, was the leading figure and the US Government was ahead in the race for president. Page 19.

UK plans more jails

The British Government announced plans for six new jails.

Wall Street drops below 1,900 to 6-week low

WALL STREET: The Dow Jones industrial average closed 51.20 down at 1,873.14, the first time it had dropped below 1,900 since December 11. The move after a large October trade deficit was reported. Page 26.

SANOFI: French pharmaceutical company controlled by Elf Aquitaine on group withdrew its bid for A.H. Robins, US drug concern, following the emergence of American Home products as the clear winner in the \$3bn bid battle. Page 18; Lex, Page 18.

TOKYO: The week long continued yesterday and only situation stocks showed signs of life as leading issues moved lower. The Nikkei average shed 55.03 to 22,843.14. Page 38.

LONDON: The stock market fell back again, with renewed concern about the US trade deficit depressing the dollar. The

FT Indices

Date	Index Value
Dec 1987	1580
Jan 1988	1580

FT-SE index closed 15.2 down at 1,752.8 and the FT Ordinary index shed 13.8 at 1,409.2. Page 34.

DOLLAR closed in New York at DM 1.6570, FF 5.5905, SF 1.3450, Y127.15. It closed in London at DM 1.6605 (DM 1.6760); FF 5.6075 (FF 5.65); SF 1.3456; Y127.75 (Y128.65). Page 27.

STEELING closed in New York at \$1.7905. It closed in London at \$1.7785 (\$1.7785); DM 2.921m (DM 2.98); FF 10.0525 (FF 10.0475); SF 2.4175 (SF 2.4275); Y229.0 (Y228.75). Page 27.

VIDEOTRON, Canadian cable television company, denied yesterday's Financial Times report that it was planning a C\$70m (£84.4m) joint venture with British publisher Robert Maxwell.

GERMANY is challenging a European Community decision to release Ec10m (£8.2m) in financial aid to Turkey. Page 2.

EUROPEAN Community has accepted Portugal Esc62bn (£456.5m) in aid for small and medium enterprises and regional tourism. Page 2.

CENTRAL Bank of Kenya reported that Kenya's inflation started to rise again in 1987 and its balance of payments to move into the red after the economy had recorded its strongest growth in a decade in 1986. Page 3.

TAIWAN is to allow direct trade with eastern Europe and has cut duty rates on imports of cars from 60 per cent to 42.5 per cent. Page 4.

EUROPEAN Commissioner for External Trade, Willy de Clercq, attacked Japan over its growing trade surplus with the European Community. Page 4.

WEST German Government is supporting efforts to sell Alibus airliners to eastern Europe as a means of improving East-West cooperation. Page 4.

UNYSIS, US computer company, recorded profits of \$190m for the three months ended December, compared with a loss of \$215m a year earlier. Page 19.

MITSUI Construction of Japan suffered a 26 per cent decline in profits to Y1.9tn (£1.48m) in the six months to November, largely due to poor returns from the investment of surplus cash. Page 21.

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Iran takes over direct control of foreign hostages in Lebanon

BY NORA BOUSTANI IN BEIRUT

IRAN HAS taken direct charge of several foreign hostages in Lebanon in an effort to secure fresh concessions, including arms from Western governments, according to senior Shi'ite militia officials in Beirut.

They said Mr Terry Waite, the personal envoy of Britain's senior archbishop who disappeared a year ago while negotiating the release of hostages in Beirut, and other captives had been transferred to the hands of locally based Iranian Revolutionary Guards at the head of the year.

The transfers came after a recent decision by Tehran to prevent the Lebanese kidnappers from striking deals of their own.

The move appears to reflect a hardening of Iran's stance over the hostages. A militia official who is usually well informed



Terry Waite, the Anglican Church's special envoy to Lebanon who disappeared in the country a year ago yesterday. There are still only rumours about Mr Waite's whereabouts, but the Archbishop of Canterbury yesterday said on a BBC World Service broadcast that he believed Mr Waite was still alive. The US State Department said it regretted Mr Waite's disappearance and blamed Iran for the incarceration of hostages.

demanded the extradition of Mr Hamadei to the US for his alleged involvement in the hijacking and the killing of a US Navy diver on board.

However, the militia official said that when the Iranian Government found out about the negotiations, it told its representatives in Beirut that there could be no deal unless West Germany supplied it with material for manufacturing chemical weapons, arms and other technology.

"The Iranian Government is adamant in its refusal to bargin with the hostage-takers. There is no way the British Government is going to make a deal with the kidnappers. We have nothing to offer and the kidnappers should know that there is no benefit in keeping him," said Mr John Anderson, the British ambassador to Beirut.

little chance that he will be released soon.

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Continued on Page 18

Commission orders France to slash subsidy for shipyard

BY WILLIAM DAWKINS IN BRUSSELS AND LYNTON MCCLAIN IN LONDON

THE European Commission yesterday ruled that the French Government must reduce its subsidy to a shipyard which won a FF143m (£63m) order for a cross-Channel ferry against British and Dutch competitors. The British and Dutch companies received smaller subsidies.

The decision, the first under EC shipbuilding competition rules which came into effect a year ago, means that Chartiers de l'Atlantique, the French yard, will receive around FF100m less aid than promised when Brittany Ferries, the French ferry group, awarded it the contract under considerable government pressure last summer.

Commission officials believe none of the original FF175m aid package - now to be cut to FF73m - has yet been paid out, but the decision comes as a serious blow to the yard and has already provoked a storm of complaint from the French authorities.

It is not known yet whether Paris will appeal against the ruling as it has argued at least one-third demand from Brussels for repayment of illicit state subsidies under EC competition rules.

British Shipbuilders last night said: "To the extent that this ruling contributes to fairness of competition within Europe in shipbuilding, we welcome the

European Parliament's decision, but it is unfortunate that in practice it tends that the ruling doesn't appear to help Govan, as the ship is already being built in France".

The EC rules stipulate that state aid must not exceed 28 per cent of the cost of the contract, unless several EC shipyards are competing for the same order. Under those circumstances, the competitors must get a ruling from the Commission, which would normally rule that the lowest aid level on offer must prevail for all the yards taking part.

That means the French Government has to reduce what the Commission estimates is its proposed 37 per cent subsidy to the 22.8 per cent level offered by the Dutch authorities to their own yard. The UK government was offering Govan aid worth 28 per cent of cost, in line with the EC rules.

The French Government now faces the choice of whether to accept the decision, which it will throw Chartiers de l'Atlantique into financial chaos, or appeal to a European Court of Justice which is proving increasingly supportive of the Commission's crackdown on illicit subsidies. If Paris decides to disburse the aid regardless, the Commission has the power to force the yard to repay it.

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EUROPEAN NEWS

KGB chief who framed honest cop is sacked

By Charles Hodgson in Moscow

A SENIOR KGB officer and police and justice officials in the Ukraine have been sacked for framing an honest police chief on bribery and corruption charges, the Communist Party newspaper *Pravda* reported yesterday.

The scandal, which also involved officials at the Interior Ministry and public prosecutor's office in Moscow, was uncovered during an investigation into the case by the party central committee's watchdog, the Control Commission.

The affair is seen as significant since it involves rare and serious criticism of the KGB, as well as revealing further wrongdoing by police officers, who have claimed for more frequent pay increases under Mr Mikhail Gorbachev's policy of openness or *glasnost*.

Pravda said the officials in Moscow and the Ukrainian port city of Odessa had conspired to silence the police chief, Mr A Malyshov, head of a squad investigating the theft of state property who had apparently been probing too actively into abuses by other officials.

Western diplomats said the detailed *Pravda* report could have been designed to discredit Mr Vladislav Shcherbitsky, the 69-year-old Ukrainian party leader and last surviving Politburo member with close links to the former Soviet leader Mr Leonid Brezhnev, whose policies are now being criticised.

While Mr Shcherbitsky has been careful to align himself with the reformers in Mr Gorbachev's administration, observers said that the latest scandal, coming on top of previous cases of abuse by party officials in the Soviet Union's second largest republic, is certain to prove embarrassing.

The Control Commission, which is becoming increasingly active in exposing cases of official wrongdoing, accused one local KGB officer of "crude violation of the established rules on detention of people under investigation" in the Malyshov case, *Pravda* said. Though the newspaper did not elaborate, observers in Moscow have taken this to mean that Mr Malyshov and four witnesses in the case may have been subjected to physical, as well as psychological, abuse.

Last July there were reports that a journalist investigating corruption among senior party members in the Ukraine had died following police harassment.

Pravda said that Mr Malyshov, who was imprisoned for two years, had been released in August and had returned to work at the Interior Ministry. The newspaper added that criminal charges were being prepared against those involved in the case.

The official news agency Tass reported yesterday that the Soviet courts had begun examining the first civil suit filed by people complaining of infringement of their rights by state officials, under a new law that came into force on January 1.

Italian trade surplus

Italy achieved a balance of payments surplus of £1,627bn (\$748m) last year, helped by a December surplus of £1,189bn, the Bank of Italy said yesterday. writes David Lane in Milan.

Italy's monetary authorities said the outturn was due to excellent results in the last four months. In 1986, the balance of payments showed a deficit of £2965bn.

EC aid for Portugal

PORUGAL'S Minister of Planning, Prof Joao Valente de Oliveira, and the European Commissioner for Regional Affairs, Mr Peter Schmidtthaler, have signed an £825m (\$455m) agreement to help small and medium enterprises and regional tourism, writes Diana Smith in Lisbon.

Bundesbank's annual money targeting ritual faces dilemma

Today's monetary policy meeting is eagerly awaited, writes Andrew Fisher

IT HAS become an annual ritual, enacted on the 13th floor of an austere building on the outskirts of Frankfurt. Each year the Bundesbank's policy-making council sits down to decide its money supply target for the coming 12 months. The practice began in 1974 and worked reasonably well until the mid-1980s, apart from an overshooting in 1978. But in both of the past two years, the goal was exceeded by a wide margin in every currency issued up to the central bank's careful calculations.

Thus, the result of today's Bundesbank council meeting on monetary policy, attended by Mr Martin Bangemann, Economics Minister, will be eagerly awaited in West Germany and elsewhere. One question is whether target for 1988 will be set at all. Last year the expansion target of between 3 and 6 per cent set for central bank money stock - a combination of cash in circulation and banks' minimum reserve deposits at the Bundesbank - was well outdistanced by the actual outcome of 8 per cent.

Most economists, however, think the Bundesbank will again set a target corridor,

probably at around the same level as last year, or a little wider, to allow for expected growth in production and prices. But the central bank money stock definition could be replaced by the broader M3 aggregate, modified to take account of deposits on the Euromarkets. M3 actually rose at a slower rate last year, around 6 per cent, than central bank money stock, though it added more rapidly - 8.6%.

An advantage of M3 would be to reduce the impact of cash, which has tended to exaggerate the rise in central bank money. This has mainly been through the effect of low interest rates and low inflation in curbing the velocity of money by discouraging its flow into other investments or purchases.

Of greater interest to financial markets is how the domestic and external factors surrounding its monetary policy. On one hand, it has to fulfil its obligation to maintain price stability. But it must also accommodate monetary inflows resulting from speculation a D-Mark rise.

Since the high D-Mark and low oil and raw material prices have kept prices down, the overshooting of the monetary target has not caused inflationary problems. But Bundesbank officials have made clear this cannot be tolerated for ever. Mr Karl Otto Poehl, president of the central bank, said recently that the

consequences for monetary policy of the sharp rise in its reserves through currency intervention could not be taken lightly.

Two weeks ago, seven West German economists, including Mr Herbert Giersch, president of Kiel University's World Economic Institute, called on the Bundesbank not to abandon the setting of annual targets. One

argued, the credibility

of the D-Mark as a trading currency and raw material prices have kept prices down, the overshooting of the monetary target has not caused inflationary problems. But Bundesbank officials have made clear this cannot be tolerated for ever. Mr Karl Otto Poehl, president of the central bank, said recently that the

needs to intervene in foreign exchange markets to try to prevent the D-Mark reaching heights which would be too damaging to the economy.

Such activity to support both the dollar and currencies in the European Monetary System led to a big jump in Bundesbank reserves in 1987. With speculation on a likely EMS realignment later this year and no real assurance that the dollar's present firm levels will remain more substantial, intervention seems likely. One comment is from Hans-Joachim Baumgärtel, chief economist at the EBF-Bank of today's meeting:

"The conflict between current-oriented policy and money supply-oriented policy makes it hard for the Bundesbank

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Bonn refutes smuggling claim

BY DAVID MARSH IN BONN

THE BONN Government yesterday did its best to dispel speculation about possible breaching of the non-proliferation treaty by West German companies by declaring an "groundless" allegation of atomic smuggling to Libya and Pakistan.

After the regular cabinet meeting yesterday, the Bonn government spokesman, Mr Friedhelm Ost, said investigations had failed to produce any

proof of diversions of fissile material.

Allegations of possible shipments abroad of material for making nuclear bombs caused a political uproar last Thursday.

They followed a lengthy investigation by state prosecutors into an alleged bribery ring at Transnuklear, the Hanau-based nuclear transport company.

Mr Klaus Toepper, the Environment Minister, delivered a new report to the cabinet on

the affair. Last week he called the allegations of breaches of the non-proliferation treaty "a terrible suspicion".

A special inquiry by the Bundestag (Federal Assembly) is due to start work today. This is due to look into the circumstances of Transnuklear's alleged infringements of nuclear regulations.

An industry threatened by its own fallout, Page 27

Moscow plans more borrowing

BY HAG SIMONIAN IN DUSSELDORF

THE SOVIET Union aims to meet about 2 per cent of its future investment needs from hard currency sources, according to Mr Victor Geraschenko, vice-president of the Soviet Foreign Economic Affairs.

Mr Geraschenko, speaking in Dusseldorf at the signing of the bank's SFr100m (£41m) bond issue launched earlier this month, confirmed the deal was likely to be followed by others this year. The Swiss transaction was the Soviet Union's first external bond since the 1917 external bond.

However, he did not give details of the currencies the Soviet Union intended to borrow in the world he saw how much of its hard currency investment needs would be met by tapping the world's capital markets. In 1986, the Soviet Union's total investment amounted to Roubles 190bn (£190bn), according to Mr Geraschenko.

The Soviet authorities have had to release a wealth of hitherto unpublished economic material, made public for the first time yesterday, to comply

with the strict prospectus requirements demanded by the Swiss authorities for any public bond issue.

The Soviet Union had a trade surplus of Roubles 5.7bn in 1986, according to the prospectus, against Roubles 3.3bn the previous year. Gross social product rose to R1.426bn compared with R1.384bn in 1985.

The country's industrial output went up to R836bn from R804bn in wholesale prices term, while gross agricultural output (in 1983 prices) rose to R220bn from R206bn in 1985.

On the industrial front, industrial growth rose to 126 from 120 in 1985 (1980 = 100). While heavy industry rose sharply to 130 on the index against 125 in 1985, light industry only edged up to 103 against 105 the previous year.

Overall, the state budget showed a small surplus, with total revenues rising by R28.9bn in 1986 to R420bn, while total spending increased by R30.6bn to R417.1bn.

The Swiss bond has been widely seen by bankers as a test for future Soviet issues in

the Eurobond markets. The next issue for the Bank for Foreign Economic Affairs is likely to be a D-Mark Eurobond within the next three months.

However, it will first be necessary for the Soviet and West German governments to reach agreement on settling outstanding debts from the Tassar period represented by the Soviets after 1917.

Mr Geraschenko said further Soviet bond issues would be closely linked to specific investment projects and the need to buy capital goods in the West. Among the likely areas for such investment are motor manufacturing and the wood and cellulose industry, he said.

Money would not be raised abroad "for purchases of French perfume or German schnapps". The proceeds of the bank's Swiss franc bond would be used to finance long-standing purchases of Swiss machine tools and work benches, he said.

Mr Geraschenko would not be drawn as to when the bank might issue its next bond.

Mr Geraschenko, however, believes that the bank would not be drawn as to when the bank might issue its next bond.

Italy may accept US aircraft

BY JOHN WYLES IN ROME

SENIOR Italian Ministers have begun preparing for a discussion with the US on the possible relocation in Italy of the F-16 fighter-bombers due to be withdrawn from Spain within three years.

Although the US has not yet made any proposal, the Italian Government is expecting Mr Frank Carlucci, the US Defence Secretary, to broach the subject on a visit to Rome expected in early February.

Mr Giovanni Goria, the Prime Minister, believed to have discussed the matter with senior colleagues at a meeting yesterday.

A formal decision on where to rebase the aircraft after their withdrawal from the Torrejon airbase near Madrid will be taken within days.

Clearly, however, the US will be keen to establish Italian readiness to host the aircraft before Nato begins serious consideration.

The aircraft are dedicated to the defence of Nato's southern flank and as soon as the agreement between the US and Spain on their withdrawal from Torrejon was announced last Friday, Italian politicians began preparing for what could be a fierce domestic argument.

At bottom, however, all the coalition parties are strong supporters of maintaining the US presence in Europe and wary of any approach that may weaken it.

It is thought that the F-16's

could be located at US bases either in Sicily or in Friuli or at Comiso in Sicily.

The Greens party has already come out firmly against the move, and others, including the Communists, may complain that accepting the US 401st Airwing would nullify the symbolic contribution to disarmament contained in the withdrawal of cruise missiles from Comiso under the recent US-Soviet agreement.

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OVERSEAS NEWS

Manila to the rescue of maids overseas

By Richard Gourley in Manila

THE Philippine Government took a first step yesterday towards protecting domestic maids who seek a brighter future abroad and find their dreams dashed by abusive employers.

After reports of sexual harassment abroad, the cabinet agreed to suspend the export of migrant labour - particularly female labour - until host countries had guaranteed corrective measures.

"There will be a gradual lifting (of the ban) in countries in which the rights and human privileges of Philippine workers are respected," Mr Teodoro Benigno, the presidential spokesman said.

Last week Mr Alfonso Glang, Philippine ambassador to Kuwait, said his embassy was swamped by maid complaints of rape and other maltreatment, of contracts being torn up and wages slashed, and of how they are not protected by Kuwaiti law.

The Government has yet to produce guidelines for the new scheme, and the cabinet did not say when they would take effect.

It is likely to draw up treaties with the governments of the main host countries, particularly in Africa and the Middle East, designed to protect unskilled labourers.

The ban is likely to exclude workers already abroad and those destined to work for royalty, diplomats and government officials.

Each year 62,000 maids leave the Philippines, lured by the chance to earn up to ten times their domestic wages, much of which they try to repatriate to their families. More than 30,000 women are maids in Hong Kong.

They follow a precarious route, often strewn with unsavory middle men and dubious employment agencies which aim "conversion" for repatriating women or simply disappear with finding fees.

Repatriated earnings of over \$1 billion, including maids, are still the country's largest net foreign exchange earner.

The days of financial district land selling at \$140 for a square foot are over

Tokyo property prices start to fall

BY CARLA RAPORT IN TOKYO

PROPERTY prices in Japan, which has the highest property prices in the world, are dropping.

According to Japanese real estate companies, Tokyo property prices have fallen on average by about 20 per cent from their peak reached last September, with some properties on sale at 30 to 40 per cent below their highest values.

Despite the heavy mounting of new residential units, no frost is frozen, with buyers sitting on the sidelines waiting for prices to stabilise. According to Japan's Real Estate Association, the volume of property trading in November and December last year dropped by about 30 per cent compared with the previous year.

The fall marks the end of the most spectacular property boom in recent Japanese history. Spurred by speculative fever and an extraordinary demand for Tokyo's limited office space, property prices in Tokyo soared over the past two years.

At the peak last summer, a square foot of land in central Tokyo was changing hands at as much as \$18,000 (\$140).

Since then, however, a number of developments have conspired to take the fizz out of the Tokyo property market. First, the Government has imposed a steep capital gains

tax on individuals who sell land held for less than two years. Second, as of April last year, any proposed transaction of more than 500 square metres inside Tokyo must be submitted to the metropolitan government.

Also, the Ministry of Finance now requires all property finance lending to be reported. This has had the prompt effect of slowing bank lending to speculators. Japan's Real Estate Association says that the reduction in bank lending is the main reason for the market's recent reverse.

Mitsui Real Estate, Japan's largest property company, predicts that the downward trend in prices could last until the summer, while others expect it to continue until the end of the year. Mitsui points out that the declines have only affected secondary locations, not prime sites such as the main streets of the Otemachi business district. These areas, however, are extremely limited in Tokyo.

Despite the reversal, the market will have to drop much further before Tokyo prices fall in line with those of other major capitals. The National Land Agency reported that prices were up 28 per cent in the year to last July for residential property, with commercial property up 79 per cent.

Pressure on royal forces rise in interest rates

BY RICHARD JONES

HEAVY speculation against the Saudi Arabian riyal, following the cancellation of budgetary measures planned for inclusion in the 1988 budget, pushed up interest rates within the Kingdom yesterday.

Bankers are sceptical, however, whether the Saudi Government is contemplating a devaluation of the riyal from the present rate of 3.75 to the dollar, as a means of increasing revenue in local currency. The situation would be to make good any shortfall in revenue resulting from the slowdown involved in the revoking of import controls on expatriate salaries and a dozen other levies and higher charges for public services, tariff increases and reductions in subsidies.

More than three-quarters of projected revenue of SR105.3bn this year (as opposed to expenditure of SR141bn with the bal-

ance to be met from borrowing and a rundown of reserves) would be in the form of dollars from oil revenue and investment income.

While the credibility of the Government's economic policies has been damaged by its rescinding of measures, it would still be reluctant to suffer what it would regard as the loss of face involved in a devaluation of the riyal, according to bankers in the Kingdom and others closely involved with it.

Apart from that, a devaluation would raise the cost of imports on which Saudi consumers are heavily dependent. Government concern on that score was reflected by the decision to revoke planned increases in customs duties.

The riyal's parity is closely linked to the dollar and has for that reason undergone a gradual erosion over the past five years.



Tokyo skyline: Some property prices have fallen by half

Kenyan GDP runs out of steam

Unita besieges Angolan town

BY ANTHONY ROBINSON IN JOHANNESBURG

ANGOLAN rebel Unita forces, backed up by long-range South African artillery, are reported to have surrounded the strategic garrison town of Cuito Cuanavale in southern Angola, putting the Soviet and Cuban-backed government forces at risk of an imminent defeat.

The bank, in its annual report for the fiscal year ended last June 30, also pointed to a renewed upturn in inflation and expressed concern over the country's balance of payments sliding into the red again.

Prospects for 1987 and 1988 are less favourable than in 1986," according to the bank's report, published on Tuesday. It said gross domestic product after offsetting inflation, was expected to show growth of 5.2 per cent for 1987 after 5.7 per cent in the previous year.

Kenya's exports suffered from a collapse in world coffee prices in 1986 and depressed tea prices since 1984 while the cost of imported oil has nearly doubled since mid-1986.

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The

WORLD TRADE NEWS

Tokyo attacked by EC over growing surplus

BY WILLIAM DAWKINS IN BRUSSELS

THE European Commissioner for External Trade, Mr Willy de Clercq, yesterday attacked Japan over the continued growth of its trade surplus with the European Community. The gap widened last year despite Tokyo's promises to open its domestic market.

Spurred on after Japan's trade figures were published, Mr de Clercq said last year's 4 per cent growth over 1986 in Japan's trade surplus with the EC to Yen 2.938bn (\$12.7bn) was "totally unsatisfactory" especially when its surplus with the rest of the world, especially the US, had declined in yen terms.

The latest twist in the EC's worsening trade relations with Tokyo came after a large number of EC anti-dumping actions were initiated against Japanese products over the past year.

In dollar terms, Japanese trade with the US grew, rather than shrank because of the US currency's weakness, but the EC takes more notice of the yen figures because the Japanese currency's links with European currencies are more stable.

"These figures give credit to the suspicion that Japan attributes more importance to US pressure and that it is ready to make concessions to that country which it is not ready to



De Clercq: strong words

offer the Community... clarification from Japan on this is currently needed," said Mr de Clercq.

He warned that the Community would now be stepping up pressure on Tokyo to open its markets further to European companies.

Community exports to Japan actually rose by 8.7 per cent to Y2.552bn between 1986 and 1987, but that was not enough to overtake the increase in Japanese sales to the EC, up by 6.1 per cent - from a much higher base - to Y6.490bn.

Meanwhile, Japan's surplus with the US slipped by 12.4 per cent in yen terms.

US on verge of 'major expansion' of exports

BY NANCY DUNNE IN WASHINGTON

THE US is on the verge of "a manufacturing renaissance" and "a major expansion of exports" which will result in the return of many markets lost when the dollar was high, Mr Clayton Yeutter, the US Trade Representative, said yesterday.

He warned that US trading partners had better be prepared for a fall-off in levels of exports and to undergo structural adjustment as the US had.

Mr Yeutter said the underlying fundamentals were "much better than the numbers." Exports were at an all-time high even though many US companies had "just begun to reactivate their export efforts".

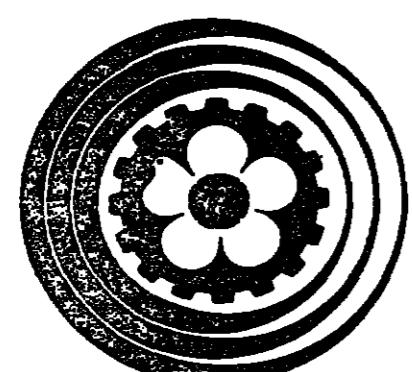
He threw in a cautionary note. The improvement will be evident in volume figures but may not show up in the value statistics for some time. "The J curve still lives and you can see it each time there is a ratcheting down of the dollar," he said.

But Mr Yeutter said he now had a stronger case to present to Congress when it returns to its work on this session's massive trade bill. "A lot of elements of that bill should be jettisoned," he said. He will argue that most of US growth in the next year will be in exports, while domestic demand is likely to slow.

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Taiwan to allow direct trade with E Europe

By Bob King in Taipei

THE TAIWAN Government has approved two controversial proposals which will further liberalise the country's trade practices.

The cabinet yesterday agreed to allow direct trade with Eastern Europe, and Parliament slashed duty rates on imported cars from 55 per cent to 42.5 per cent.

Taiwan companies will now be allowed to trade directly with East Germany, Poland, Czechoslovakia, Hungary, Yugoslavia, Bulgaria, and Romania, and indirectly with the Soviet Union and Albania.

Trade rules will have to apply for import or export licences from Taiwan's foreign trade board. Imports may include industrial raw materials, machinery and semi-finished products, as well as a limited range of consumer goods.

Taiwanese traders will require the approval of the foreign trade board before visiting the East bloc, and Eastern European traders may pick up Taiwan visas from Taiwanese diplomatic missions and unofficial bodies abroad.

Despite its staunchly anti-Communist stance, the Taiwan Government has allowed indirect trade with various East bloc countries for several years. It has decided to upgrade links in an effort to further diversify its international trade and counter reduced competitiveness in the US, its major export market, because of the strong Taiwan dollar.

Taiwan's trade with Eastern Europe is believed to be hitting to a standstill.

Widespread publicity has been given to gloomy, churning rising exports to Japan and Europe, that, in addition to a collapse in the price of Taiwan's total exports, and imports from the area amounted to only 0.4 per cent of Taiwan's total.

In a related development, Parliament reduced the tariff on imported passenger cars to 42.5 per cent, thus making imports even more attractive to Taiwanese consumers.

Imports accounted for a hefty 20 per cent of sales last year.

He threw in a cautionary note. The improvement will be evident in volume figures but may not show up in the value statistics for some time. "The J curve still lives and you can see it each time there is a ratcheting down of the dollar," he said.

But Mr Yeutter said he now had a stronger case to present to Congress when it returns to its work on this session's massive trade bill. "A lot of elements of that bill should be jettisoned," he said. He will argue that most of US growth in the next year will be in exports, while domestic demand is likely to slow.

Mr Mark Sheldon has been appointed senior partner of LINKLATORS & PAINES in succession to Mr Ferrier Charlton who has retired.

Mr Daniel Nadis has been appointed managing director of GS CAPITALS' newly-formed equipment leasing subsidiary based in London. He was legal counsel to the commercial equipment financing business in the US parent finance company.

Mr David Hawkins has been appointed managing director of TOWER LAW (GENERAL INSURANCE). He joins from Stewart Wrightson, where he was a regional director.

Mr Martin Lee-Warner has joined the board of THE COMMUNICATION GROUP. He was an executive director of Samuel Montagu & Co.

Mr Peter Green has been appointed director of Command Services, a new division of MEDICLEAN.

Mr Jonny Mansfield, previously foreign rights director, has been appointed to the board and named director of sales and marketing at QUARTO PUBLISHING.

J.BIBBY & SONS has appointed Mr Richard Mansell-Jones as non-executive chairman. He was deputy chairman, and succeeds Mr Bas Kardol, who remains a non-executive director.

Mr Howard Mann, managing director of RHM Grocery, has been elected president of the BRITISH FOOD EXPORT COUNCIL.

Mr Stuart Lee has been appointed group finance director of PLEASURAMA. He was finance director of President Entertainments, which was acquired by Pleasurama last August. Mr Lee succeeds Mr Barry Hardy, who assumes the newly-created main board post of corporate planning and

development director.

PHILLIPS & DREW DEVELOPMENT CAPITAL has appointed as partners Mr Francis Neale, Mr Charles Conner and Mrs Rose Hobbs. They were all with Criticorp Venture Capital.

DAUPHIN INTERNATIONAL, Blackburn, has appointed Mr Paul M. Simpson as managing director. He joins from Barclays de Zoete Wedd. Mr Gerard Priest joins the board as financial director. Dauphin International has merged with Unit Press, and both companies are now wholly-owned subsidiaries of the newly-formed Dauphin holding company. Mr Simpson and Mr Priest join the board of the holding company, together with Mr Roland C. Peagam as a non-executive director. Mr Alan Waddington, chairman and chief executive of Dauphin International, becomes chairman of Unit Press. Mr Michael Hallmark, previously chief executive of Unit Press, joins the holding company board. Mr Alan Mercer is appointed managing director, and Mr John Halstead works director of Unit Press.

Y.J.LOVELL (HOLDINGS) has appointed Mr Alan Bees as a director of Lovell Partnerships.

He was managing director of Rendell Partnerships Developments, another group company.

CROMBIE EUSTACE has appointed Mr Norman Lawson as commercial director. He was a director of Crombie Park.

MASSY FERGUSON TRACTORS has appointed Mr Alan Mitchell as manufacturing director at the Coventry tractor plant. He joins from the Austin Rover Group, where he was manufacturing manager at Longbridge, Birmingham.

Former managing director of DA-Ship (UK), Mr Lewis Palmer, has been appointed chairman and managing director of ORICO (SYSTEMS), which provides computer systems for the transport industries.

Mr Martin Reid has been appointed financial director of FOX PROPERTY SERVICES (HOLDINGS). He was group financial controller.

Mr John R. Eggleshaw has been appointed a director of EXCO CAPITAL MARKETS (TEASURY SERVICES), with responsibility for corporate marketing. He was a director of Lloyds Merchant Bank.

Mr David F. Shephard has joined JT DESIGN BUILD as director of marketing. He was with Fairclough Building.

JOHN LAING has appointed Mr Barry Rushton as group chief quantity surveyor and director of group contractual services.

Bonn backs Airbus sales to East bloc

By DAVID MARSH IN BONN

THE West German Government is throwing its weight behind efforts to sell Airbus airliners to Eastern Europe as "an indirect means of improving East-West co-operation", according to Mr Erich Riedl, parliamentarian state secretary at the Economics Ministry.

Mr Riedl, in charge of co-ordinating Bonn's governmental programmes in the aerospace industry, said in an interview that talks between Airbus Industrie and East European states, above all Hungary and East Germany, were a sign that "there is a surge in the increasingly costly Airbus venture."

He said that Boeing of the US

was also talking about East bloc deals. Poland, in spite of its serious debt problems, has expressed interest in the Airbus and is believed to be relatively advanced in such US talks, Economics Ministry officials say.

Spain, because of economic difficulties, negotiations on selling or leasing aircraft to the East bloc would take some time, Mr Riedl said.

He added that Airbus Industrie - a consortium linking aircraft manufacturers of France, West Germany, Britain and Spain - also had a good long-term chance of selling aircraft to the Soviet Union.

He could not confirm reports that negotiations were going on with Moscow, but said that talks between Airbus and East Germany were at a sign that "there is a surge in the general idea of East bloc sales."

East Germany is looking at the wide-bodied A-310 aircraft, while Hungary is believed to be interested in the narrow-bodied A-320.

Mr Riedl said the Communist states were attracted by the technological advantages and the efficiency of the Airbus. "We would help the East German economy to move new international airport noise regulations. One reason for East German keenness for the Airbus was to provide a long-haul aircraft to places like Cuba and Angola."

He stressed that the Bonn Government was not involved directly in talks with Eastern

Europe. Additionally, with an eye on US allegations of unfair European government funding for Airbus, Mr Riedl said East Germany and other Communist states would have to find international market financing for any deals.

Mr Riedl added that any East bloc deal would have to be vetted by CoCom, the Paris-based organisation checking technology transfers to the East bloc. But he did not think Airbus would give the Soviet bloc any advance in military sensitive technology.

Other Economics Ministry officials take a more cautious line, pointing to potential problems with CoCom, above all over transfer of advanced-technology Western aero-engines. One solution would be for Communist airlines to undertake that maintenance and dismantling of sensitive technological

equipment would be carried out only in the West, officials believe.

West German government subsidies for Airbus are being driven upwards by the dollar's decline. The head of the airline from Boeing, Mr Riedl left open the possibility that Bonn budgetary support for the new A-330 and A-340 Airbus programmes would have to be revised upwards, depending on the dollar's trend.

Although he himself is optimistic about difficulties over the US currency, he said that if the dollar remained at around DM1.50-DM1.60 over the long-term this would have budgetary consequences.

Mr Riedl also said the Government hoped Airbus would still be able to co-operate with US aircraft makers to lower production costs for the US market.

Hong Kong's toy makers play hunt a nimble seller

David Dodwell in Hong Kong reports on worries in the toy industry over falling US demand for its products

period in 1986. With this market accounting for virtually half the sector's export sales, such slippage has serious implications.

The most powerful danger signals have been among doll manufacturers. Sales in the 11 months to November last year amounted to HK\$622m, a little more than half of the HK\$1.15bn sold in the same period in 1986. Of these, US purchases have slumped from HK\$61.5m to HK\$18.5m.

The worst hit of all have been staffed dolls, with sales declining from HK\$1.243m to HK\$47m. US buyers cut orders from HK\$422m to HK\$82m.

The collapse of just one company - California-based Worlds of Wonder - which is famous for its Cabbage Patch Kids (WoW), is at the heart of the malaise. Sales to the end of November amounted to HK\$5.6bn, 4 per cent below the comparable

five of Hong Kong's leading exporters.

Kids Industrial, which sells

about one third of its output to WoW, revealed in November that it is owed HK\$9.65m.

General Electronics is owed even more - an estimated HK\$180m

- while Universal Appliances, Wong's Industrial and Applied Electronics are together owed a further HK\$150m.

Hong Kong boasts over 2,000

toy factories, making products

that range from talking dolls

and plush toys to electronic

gadgets, radio-controlled cars,

and board games.

According to the most recent statistics, almost 76 per cent of these employ less than 20 people - which accounts for the apocryphal flexibility of Hong Kong toymakers, but at the same time gives them scant protection when distant buyers flounder.

The territory overtook West Germany in 1964, and then Japan in 1973 as an exporter of toys, and has led the world ever since. Exports in the 11 months to November last year amounted to HK\$1.15bn after a little more than half of the HK\$1.15bn sold in the same period in 1986. Of these, US purchases have slumped from HK\$61.5m to HK\$18.5m.

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UK NEWS

PRESCOTT ABANDONS PLAN TO FORCE PARTY DEPUTY LEADERSHIP VOTE

Labour averts fight at the top

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR JOHN PRESCOTT, Labour's energy spokesman, yesterday abandoned his controversial plan to fight Mr Roy Hattersley for the deputy leadership of the party.

The decision followed his acceptance of a formula worked out between trade union leaders' and Mr Neil Kinnock, the Labour leader, which Mr Prescott claimed would enable him to raise his proposals for redefining the role of the deputy leadership at this year's annual party conference.

He said last night that he had been given assurances from trade union leaders and the party leadership that his plan to relieve the deputy leader of

parliamentary responsibilities, in order to concentrate on strengthening the party organisation, would be debated in October.

He said that as the debate would now be held, there was clearly no need for him to force the issue by standing for election this year. It was a victory for common sense, although he did not rule out standing in subsequent years.

However, sources close to Mr Kinnock said he had been angered by Mr Prescott's apparent determination to provoke a contest last night, denied there could be any such guarantee.

They said the party leader did not organise the conference

agenda. It was being pointed out that, up until this morning, Mr Prescott tried to win concessions on the role of the deputy leader, but was turned down flat on each occasion.

In a statement which appeared further to undermine Mr Prescott's position, Mr Kinnock welcomed the decision but expressed his annoyance that there had been any distractions from the party's present policy movement.

He said he was "completely hostile" to the plan to exclude the deputy leader from a major parliamentary portfolio, like "just about everybody else in the trade union and Labour

Successor to Whitelaw named for key Cabinet committee

BY PETER RINDL, POLITICAL EDITOR

MR JOHN WAKEHAM, the leader of the House of Commons, has increased his influence within the Government by taking on the chairmanship of a key Cabinet committee. This follows the retirement of Lord Whitelaw earlier this month.

He will chair H committees, which deals with home and social affairs and is one of the main permanent and publicly acknowledged Cabinet committees. The other key committees, covering the economy and overseas and defence policy, are both chaired by Mrs Margaret Thatcher, the Prime Minister.

The chairmanship of these committees is central to the

running of the Government because most major issues are decided at this level, or in smaller sub-committees and ad hoc groups, rather than being referred up to the full Cabinet.

Consequently, after the retirement of Lord Whitelaw on health grounds, there was considerable speculation among ministers about who would take on his key role in ensuring that business was expedited and disputes between departments resolved without involving a full-blown public argument.

Mr Wakeham has the reputation, like Lord Whitelaw, of being a skilful behind-the-scenes operator and his influence will now extend over the

whole of the Government's social policies.

Having taken over Lord Whitelaw's formal title as Lord President of the Council, Mr Wakeham will now be seen as having inherited much of his role as the Cabinet's conciliator and fixer - without any departmental ties.

The H committee covers not only Home Office matters but also education, health and social security and the environment.

As leader of the Commons, Mr Wakeham will continue to chair the QL committee of ministers which deals with the Government's legislative programme.

The Social Services Secretary, Sir Raymond Hoffenberg, president of the Royal College of Physicians, told the Commons Social Services Committee:

"Perhaps rather naively, we assumed that additional resources meant what it said. Sir Raymond Hoffenberg, president of the Royal College of Physicians, told the Commons Social Services Committee:

"The presidents told the committee that a statement which they issued in December warning that acute hospital services were near breaking point had this week been formally endorsed by all the medical colleges."

The presidents, he said, had left last week's meeting with

Beecham bolsters drugs arm

BY ANDREW TAYLOR

BEECHAM GROUP, the drugs, cosmetics and consumer products group, is reorganising the management of its pharmaceuticals division, which has an annual turnover of about £850m.

Mr James Pollard, chairman of Beecham Pharmaceuticals, said the new management structure would foster closer co-operation between research and marketing new products.

The company, which produced a trading profit of £249m in the year to March 31, 1987, was developing a new marketing unit to provide a strong input into product development.

It was also creating a department to increase product licensing agreements with other pharmaceutical groups. All aspects of bringing new products to the market would be co-ordinated under a new project management system. Some of these functions had been split which had led occasionally to expensive delays.

Four senior management posts have been created, including a worldwide head of commercial operations who will be Mr Paul Tatum, president of the company's US business.

Mr Pollard said annual research spending by the pharmaceuticals division had risen by more than 55 per cent to over £80m during the past five years.

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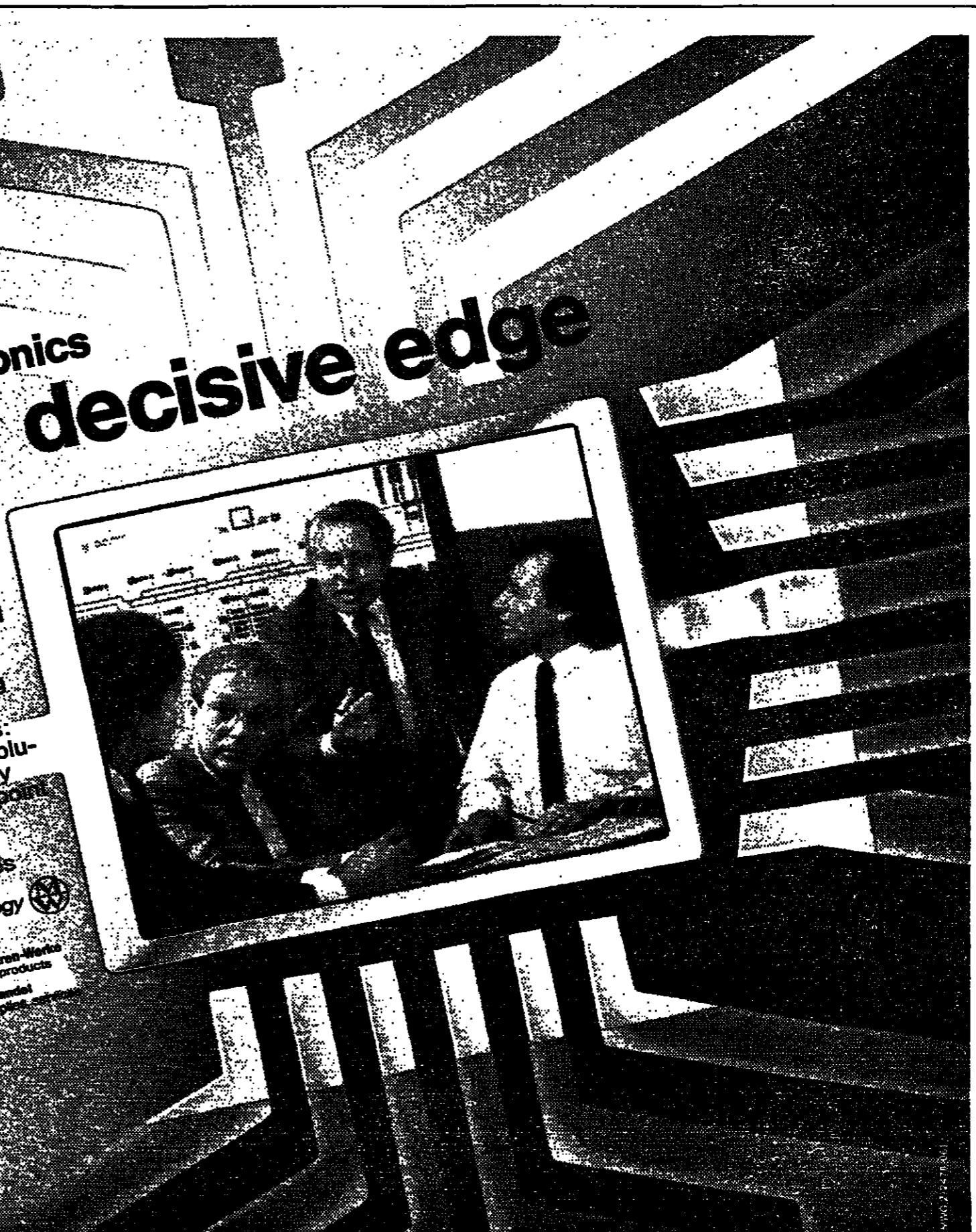
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UK NEWS

Ofgas director gives warning on excess profit

BY MAX WILKINSON, RESOURCES EDITOR

MR JAMES MCKINNON, director of the Office of Gas Regulation, yesterday told MPs that he would need more detailed information from British Gas if he were to ensure that the company did not make excessive profits out of the domestic consumer in future years.

Mr McKinnon, whose office was set up to enforce fair play in the domestic market after British Gas was privatised in 1986, was answering questions on the formula which governs price increases in the sector.

This formula allows British Gas to raise prices by 2 percentage points less than the annual rate of inflation plus an amount which would compensate the company for increases in the cost of its gas supplies from the North Sea.

Mr McKinnon had a public row with the company last year about its failure to provide him with adequate information on the operation of the formula. However, he told the Commons committee on energy that he was satisfied the company had operated the formula correctly so far.

In future years, he said it would be necessary to make a judgment whether the formula yielded British Gas profits which were commensurate with the risks and rewards in this sector of its business.

To make this judgment, Ofgas would need to develop a record

of the profitability associated with the formula. The figures, running from last April, would be needed to assess whether the formula should be revised, when it came up for review in four years' time.

British Gas is not obliged to publish a breakdown of its profits in the domestic sector compared with profits in the unregulated industrial sector.

However, Mr McKinnon said he had been discussing with the company how it should make the necessary information available and had been told British Gas was itself keen to monitor the operation of the formula.

He was not pressed by the committee about whether British Gas had actually agreed to provide him with the internal accounts needed.

In answer to a question about how the appropriate rate of return could be assessed, Mr McKinnon said it would be necessary to look at the risks and rewards of other investments.

British Gas's domestic business was one in which little changed from year to year.

Asked whether British Gas was cross-subsidising its industrial business from the domestic sector, he said any misallocation of costs or revenues between the two parts of the business would be "reprehensible if not illegal".

Swan Hunter launches last RN Type 22 frigate

BY LYNTON McALPIN

SWAN HUNTER, the Tyneside shipbuilder, yesterday launched HMS Chatham, the last Type 22 frigate for the Royal Navy, and the last vessel to be launched from the company's Neptune yard on the Tyne.

The launch came two years to the day after Swan Hunter was privatised in a management buy-out from British Shipbuilders. All future Swan Hunter ships will be built at the last remaining shipyard on the Tyne, the Wallsend slipway, down the river from the Neptune yard.

The company is to use some of the covered facilities at the Neptune yard for small-scale fabrication and sub-assembly work for units which will be taken to the Wallsend yard and installed on ships to be built there.

Mr Alex Marsh, chief executive of Swan Hunter, said yes-

terday: "We are proud of HMS Chatham and know she will be a credit to Swan Hunter and British industry. We have come a long way since the privatisation of our company two years ago when we not only survived but also thrived in the markets but are thriving in it. We are trading with reasonable profit and widening our markets to include a full maritime defence capability."

Tomorrow the company will lay the keel of the new Cable and Wireless ship, which, like the warships it builds, is a technically sophisticated vessel.

The 4,000-tonne HMS Chatham is the fourth stretched Type 22 vessel for the Royal Navy but has been fitted with an unprecedented range of offensive and detection equipment for its role as a flagship in anti-submarine warfare.

Swedes to sell Valspar paints to MacPhersons

BY IAN HAMILTON FAZAY

BECKERS, the Swedish paint maker, is to sell its Valspar-based business to MacPhersons and get out of decorative paint markets in the UK.

Up to 150 jobs may be lost at the old Goodlass Wall factory in Speke, Liverpool, which Beckers bought from the Cookson group in 1985, when the company's national workforce numbered about 550.

The deal, the price of which is to be finalised next week, includes transfer of Alexander Ferguson in Glasgow. It will save 160 sales, marketing and depot jobs throughout Valspar's UK operations, which were threatened by continuing rationalisation in the paint industry after the Williams Group's recent acquisitions of both Cookson and Berger.

Mr Andrew Miller, divisional officer of the Association of Scientific, Technical and Managerial Staffs, said yesterday he would be complaining to the union members of Beckers' main board in Stockholm about lack of consultation.

The Swedish unions will be asked to protest about "colonial" attitudes towards its British subsidiary and to demand that Beckers help any sacked workers.

Scottish business confident on prospects

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

SCOTTISH COMPANIES are still highly sanguine about their short-term prospects in spite of the stock market crash and the rise of sterling against the dollar.

Businesses in all major sectors of Scottish business expect increased sales and orders in the next three months, according to the Scottish Chambers Business Survey carried out by the Fraser of Allander Institute.

The survey, based on responses from companies belonging to the chambers of commerce in Glasgow, Edinburgh, Dundee and Aberdeen in the four weeks to January 6, also shows that companies saw their sales and orders continue to rise in the last quarter of 1987.

A balance of companies in all sectors except wholesaling experienced a rise in employment during the last three months of 1987, and they

Rolls-Royce suspends outspoken managers

By Richard Tomkins,
Midlands Correspondent

TWO SENIOR managers of Rolls-Royce, the aerospace manufacturer, were yesterday suspended from work after apparently making outspoken remarks on the future of the company's marine engine division.

The two are Mr Robin Bussell,

general manager of marine business at Rolls-Royce's Ansty plant near Coventry, and Mr John Neaves, marine engineering manager at the same site.

Mr Bussell suggested in a letter to MPs and in an interview with the local press that jobs at Ansty could come under threat if Britain failed to participate in the seven-nation plan to build a Nato frigate.

Mr Neaves, who had been told

he had been discussing with the company how it should make the necessary information available and had been told

British Gas was itself keen to monitor the operation of the formula.

He was not pressed by the committee about whether British Gas had actually agreed to provide him with the internal accounts needed.

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Kevin Brown reports on a growing sector in the transportation of goods

Rolling up to rent a private rail wagon

JUST more than 40 years after the nationalisation of Britain's railways, the scene is being set for a period of rapid growth in private ownership and operation of rolling stock.

The growing confidence in the private rail sector was illustrated by the £25m acquisition of Tippoo, the fast-growing UK's largest private wagon rental company, by Groupe CAIB, a subsidiary of Brambles International, the Australian

of four US-built locomotives by Foster Yeoman, the aggregates producer.

This project is still under consideration, but has been put on the back burner while BR sorts out its own locomotive requirements.

The sudden burst of activity in the private wagon market follows decades of decline in the total freight carried by rail, which fell from 255.2m tons in 1947 to 138.4m tons in 1987 less than 10 per cent of the market. But while the total figure has been falling, there has been strong growth in the proportion of rail freight carried in private wagons.

It is illustrated by a fall since 1947 in the number of BR wagons from 1.8m to about 30,000, while the private fleet fell by fewer than 10,000 to about 14,500 - or 32 per cent of the UK fleet.

These figures disguise a big increase in the carrying capacity of modern wagons, which often replace three or four of the wagons which were operating 40 years ago.

In addition, a large part of the BR fleet is committed to moving coal from pitheads to power stations, and is therefore not available for general traffic.

When this part of BR's fleet is stripped out, it is estimated that more than 80 per cent of non-coal rail cargo moving in the UK is carried in private wagons.

A market of this size would be worth fighting for even if the industry was condemned to continue in hopeless decline. But there are several reasons for believing that rail freight may be on the verge of a recovery.

Tippoo has also had talks with British Rail about the possibility of running privately-owned freight locomotives, following the successful operation

UK RAIL WAGON OWNERS	Fleet
CAIB/Procor (fleet total)	3,400
MAT Transauto	430
Standard Railways	710
(inc. Raillease)	
E.G. Steele	120
Brown Rail	750
Tippoo Rail	450
VTS	310
Total	6,210

Own account operators	(More than 100 wagons)
Associated Octet	100
Blue Circle Industries	1,450
BP Oil	1,350
British Steel (all divisions)	800
Eso Petroleum	520
GEC (all divisions)	270
Ministry of Defence	110
Railhead Aggregates	110
Shell Oil (UK)	1,920
Tioxide UK	250
Others (50)	1,640
Total	8,340

Total non-BR fleet (rental and own account)

14,550

(includes 285 for 1988 delivery. All figures rounded down. Industry sources)

try, and acknowledges that the availability of private capital in the freight sector releases much-needed funds for improvements to passenger services.

Despite the existence of a large number of own-account

private wagon ownership, is likely to come from rental companies.

All this coincides with a huge improvement in morale within BR's freight division caused by the success of a commercial marketing strategy inspired by government demands for an end to privatisation.

At the same time, rail is benefiting from an increasing demand for rail freight, particularly in the European market, where rental accounts for a high proportion of total wagon fleets - around 40 per cent in West Germany and 50 per cent in France, for example.

Mr Michael Barclay, managing director of Tippoo Rail, said: "We reckon there is a good market here. We think there is a market for Tippoo because, while there are a lot of existing wagons, a lot of them are old, with a low payload and restricted speed."

"We are ready to invest to take some of the existing market, but we also expect to expand the market by offering innovative designs."

"We are also looking closely at the European market, where there are 10 times as many wagons operating as we have in the UK. There is no reason why we should not take a share of that."

Guinness attacks Takeover Panel ruling

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE CONSEQUENCES for Guinness of what it assets was an unsound and "highly dangerous" ruling by the City Takeover Panel was spelled out in the High Court yesterday.

Lord Justice Peter Smith decided that Guinness had taken part in a concert party purchase of 10.6m shares of Distillers at a price 75p above the cash alternative offered by Guinness in its takeover bid for Distillers.

Mr David Oliver QC, for Guinness, said the consequences went beyond the impact on Guinness's share price and the fact that a court might find the panel's decision very persuasive, or binding, in any court action against Guinness by Argyll, its rival in the Distillers takeover battle.

If, as a result of the panel's conclusion, Guinness was to make payments to former Distillers' shareholders and the conclusion proved subsequently to be unsound, it would be, in practical terms, virtually impossible for Guinness to receive that money," Mr Oliver said.

Guinness is challenging the panel's finding that the company engaged in a concert party with either Pipete, a Swiss company, or Bank Leu, a Swiss bank said to be Pipete's parent, to buy the shares in the closing stages of the takeover.

Estimates of the extra money Guinness would have to pay to former Distillers shareholders if that were the case, range between \$100m and \$200m.

Guinness, which argues that the panel reached its conclusion on inadequate evidence, claims that all it did was lend the purchase price for the shares to Cazenove, which was purchasing the shares for Pipete.

Cazenove had been uncertain whether Bank Leu, which was funding the purchase, would provide the money in time. In the event Bank Leu came up with the money and Guinness's

loan was repaid the day after it was made, Guinness says.

Central to the case is a letter written on April 18 1986, by Pipete to Mr Thomas Ward, then a Guinness director, confirming the share purchase "on instructions from your self" and referring to understandings by Guinness to repurchase the shares and pay costs and other expenses to Pipete.

The court has seen a duplicate of the letter, apparently bearing Mr Ward's signature confirming Guinness's acceptance of its terms.

The involvement of Mr Ward, who did not give evidence to the panel, and the determination of Guinness's present management to distance themselves and Guinness from the actions of their predecessors, have become dominant themes in the court hearing.

Mr Oliver said it was conceivable that the arrangements referred to in the Pipete letter had been "dreamed up" after

the event. "If it could be established that Mr Ward was on a jolly of his own that would have a significant impact," Mr Oliver said.

Lord Justice Watkins commented that it might be highly relevant to know whether it was Guinness itself agreeing with the arrangements or "one or two people going out a side room without authority."

Lord Justice Russell asked: "Mr Ward would have extensive authority, would he not?" Not necessarily, Mr Oliver replied. Mr Ward had been a non-executive director.

Among evidence read to the court were comments made about Mr Ward to the panel by a Guinness solicitor, Mr Edward Walker-Arnott. He had said: "Any document which is connected with Tom Ward must be viewed with some suspicion."

The court was also shown yesterday a letter written to the panel last August by solicitors for Mr Olivier Roux, Guin-

Press opposes argument for Spycatcher ban

Financial Times Reporter

THE Government's argument for a permanent ban on press reporting material from the book Spycatcher paid no more than lip-service to the importance of freedom of speech, said the Financial Times and The Observer newspapers in front of the Court of Appeal in London yesterday.

Mr Charles Gray, QC, said the Attorney-General's case took no account of the fact that the information in the book, the memoirs of the former MI6 officer Mr Peter Wright, was generally available. It also ignored legitimate public interest.

The Guardian and The Observer, he said, had no intention of serialising Spycatcher, but they should not be stopped from reporting or commenting on the substance of the allegations in the book.

He did not accept that distribution was limited in England. Several thousand copies had been imported from America.

The two newspapers, with The Sunday Times, are contesting an appeal by the Attorney-General against Mr Justice Scott's refusal in the High Court last month to ban press reports of the memoirs.

<p

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MANAGEMENT: Marketing and Advertising

AFTER TWO years in which television advertising costs have soared by more than 50 per cent, the ITV companies may this year give advertisers a chance to get their breath back. Costs are not expected to rise in the next 12 months by more than 5 per cent.

A period of such relative stability will be welcomed by industry. But, as a conference of the Incorporated Society of British Advertisers (ISBA) heard this week, much economic damage has already been done to industry; and the pause in the upward spiral may not last for long.

The costs of TV advertising reflect the primary economics of supply and demand. Parliament has established a statutory monopoly with a restricted supply of advertising time. But demand for that time continues to grow.

Economic growth in the past few years has itself generated more general demand from industry. The Government, too, has become a major TV advertiser, using the medium, for example, to sell its privatisation programmes.

Banks and other financial institutions have moved in with enthusiasm. According to Media Expenditure Analysis (MEAL), the joint stock banks spent £6.6m on TV advertising in 1980. By last year, the total had risen to £50.3m. Insurance companies spent £3.5m in 1980, and £31.0m last year. The building societies' spending on TV advertising rose in the same period from £8.8m to £41.1m.

These "newcomers" certainly have no illusions about the expense of the medium. For even the rates being charged by the ITV companies - which ran 23 per cent above the retail price index in 1986 and 20 per cent higher than the RPI last year - do not measure the real rise in costs. The Institute of Practitioners in Advertising (IPA) claims that the ITV audience has declined from 56 per cent of the total to 51 per cent over the last three years and is also becoming older and more downmarket than that of the BBC.

But financial institutions appear happy about the returns they get. NatWest, which, according to MEAL, spent around £1.27m on TV advertising last year, says television is the most effective medium for promoting products for young people and for penetrating the mass market for loans and mortgages.

That, it adds, can be judged from the fact that NatWest is

TV advertising costs

A short-lived hiatus?

UK rate stability may be temporary, Philip Rawstorne reports



Household cleaning products have given way to financial product ads as rates have soared

now brand leader in the four 30 second spots a month - considered the minimum necessary for a worthwhile advance of more than £5bn.

Dick Spellman, divisional manager, marketing services, for the Halifax Building Society, agrees: "TV advertising is expensive. But it can deliver the goods if you use it carefully. You cannot afford to be on the box at any price."

But for many branded consumer goods, the price has already become too high. Ray Morgan, chairman of the independent media buyer, RMP, points to the evidence appearing on the small screen itself. "The British housewife - the dominant ITV viewer - must be increasingly enchanted," he says, "to see that she is being tempted more frequently by cash-cards, share offers, cars, travel and the like than by the traditional 'keep the family clean and well-fed' products."

Morgan estimates that the overall cost today of bringing a brand to 70-80 per cent of UK housewives in three or

Shapre says companies with advertising expenditure running at 5-10 per cent of total revenues have been saddled with a cost increase of up to 4.5 per cent by TV rate rises during the past two years.

A company that launched a new product in 1985 on a £1.4m TV advertising budget would now have to spend about £2m to achieve the same impact.

Dick Johnson, marketing services director for Procter & Gamble, and chairman of ISBA's executive committee, calculates that if advertising costs had risen in line with RPI over the past 10 years, British industry would have "saved" more than £1.5bn.

"Money which could have been used to create jobs and wealth." The cost of TV advertising in the UK was now higher than in either Japan or the United States.

Dick Emery, sales director of Central Television and chairman of the marketing committee of the Independent Television Companies Association, says: "If the Government comes forward with proposals for changes of this dimension later this year, it will make a real impact on a problem which needs solving urgently because it is a brake on the economy. It really is."

ation, argues that there has now been a significant change of attitude towards advertisers' problems.

Apart from the extra opportunities provided by the move towards 24-hour broadcasting, the average advertising minute is being increased from six minutes to seven minutes an hour, rising to a ceiling of 7½ minutes in peak viewing time. Share schemes by which an ITV company serving, say, 10 per cent of UK homes would give discounts to advertisers which spent a similar percentage of their budget within its area, and penalise those who did not have been withdrawn.

Emery claims that ITV's audience share is now increasing because of better programmes and more competitive scheduling.

But advertisers, generally, believe that their long term future depends on more radical changes in the structure of British television.

Johnson states firmly: "There is a need to inject competition into the system to promote efficiency and dynamism, and to increase the supply of TV advertising time significantly."

Channel 4 should be given its independence from ITV to develop its own national market, catering for selective target buying, he argues.

Greater competition should be injected into the next ITV franchise round in 1992. Separate weekday/weekend franchises should be established in major urban areas; and a night-time franchise should be introduced.

Encouragement should be given to the establishment of a fifth channel. It could be a national channel or a honeycomb of city-based stations.

There would be ample funding for it as well as for British Satellite Broadcasting which would not make any significant contribution to the problem of available advertising time until the mid-1990s.

Other changes that might be considered, Johnson says, are programme sponsorship and the transfer of much of the Government's public service advertising from ITV to the BBC. "It would free commercial advertising time on ITV and if the Government paid for the adverts, that might help the BBC with its financial problems.

He avers: "If the Government comes forward with proposals for changes of this dimension later this year, it will make a real impact on a problem which needs solving urgently because it is a brake on the economy. It really is."

Product innovation

The chocolate box factor

Christopher Parkes on the search for winners

WHEN IT

comes to romance and mystery, Bournville, the Birmingham suburb, is not a patch on the south of France and the Bermuda Triangle.

These, it seems, were the magic ingredients the UK chocolate assortments market was missing. Accordingly, things looked up when Cadbury withdrew its Bournville Selection and launched Biarritz in a fancy triangular box, accompanied by allusive advertisements - "strange things happen in the blue triangle."

The new product pushed Cadbury's share of the boxed plain assortments market from 8 per cent to 26 per cent in a matter of months, and chalked up another success for new product developers Craton Lodge & Knight.

According to Greenagh Lodge, CLK's research director, Biarritz left the competition standing. Black Magic and All Gold were for "mum-and-dad" types, she says, who enjoy watching Come Dancing on television and get a box of handkerchiefs for Christmas.

Bournville selection was old-fashioned long Johns. Biarritz is French knickers," she adds, celebrating the successful repositioning of an old product in a wider, younger and more individualistic market slot.

Biarritz is essentially Bournville Selection in a new box. CLK readily admits that a third of its NPD is in reality "old" product development.

But new or old, every candidate for the marketplace has to be exhaustively tested and tested by CLK, Cadbury, consumer panels and advertising agents until the risk is judged right for the target market.

Life for the new product developers has been made more difficult by the fact that people no longer live, consume, entertain or dress themselves in ways which can be predicted by the measures of the old-school researchers.

The ways of women, for example, the target consumers for Biarritz, have changed radically. Women are increasingly working well into middle age and beyond. This means that they are then mixing more with younger people, are more receptive to new

ideas than hitherto and are more likely to change their habits frequently, Lodge argues.

Rapid social change and the fragmentation and segmentation of traditional market sectors may be one reason for the emergence and increasing prosperity of consultancies like CLK. Another, according to a new study from consultancy Brand New, is that manufacturers driven to cost-savings during and after the oil crisis tended to carve up their marketing departments in a particularly savage manner.

Product developers, like many of the products they develop, have prospered because they have found a niche to exploit.

However, their prosperity is hard won. The sector is even to make it to their shelves, let alone the shopping trolley, are straightforward. They require products with excellent quality tailored for expanding markets with strong consumer demand... and fat advertising budgets. In that order.

The big companies make their mistakes, but, perhaps not surprisingly, they also enjoy a consistently high success rate. The companies named in KAE's top innovators list have barely altered in the 18 years since the study was first published. Cadbury, CLK's star client, has made it to the top 10 this year for the first time since 1978, with Biarritz gaining many honourable mentions.

But only two of the companies in KAE's top 20 innovators list figure in its list of most successful new products this year. This helps to bear out KAE's contention that once won, a reputation for good product development is not easily lost. "But building the reputation in the first place is difficult if the trade has a fixed idea about a company's capabilities."

• *Innovation in Consumer Markets, Brand New (Product Origination), 49 Princes Place, London W1 4QA. Tel: 01 221 7011.*

• *New Products in Grocers, KAE Development, 7 Arundel Street, London WC2B 3DR. Tel: 01 379 6118.*

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Look closer and you'll find that the eye-catching design incorporates many smaller points, showing an almost obsessive attention to detail.

Like mounting the windscreen washer jets on the wiper arms. The spare wheel mounted under the boot floor, for easier access. The wide rear doors, for ease of entry. And a whole lot more besides.

Inside there's a tilt adjustable steering column. Remote control rear-view mirrors. Height adjustable front seat belts. Hinged radio cover. And a 'lights on' warning buzzer, all fitted as standard.

As you can see from the spacious interior, luxury too comes as standard.

With a wide selection of fine upholstery and carpeting combinations.

But to fully appreciate the 405, you really must get behind the wheel and drive it. For when it comes to handling and performance, Peugeot have virtually cornered the market.

"Peugeot would appear to have another winner."

AUTOCAR

The all aluminium alloy, ohc engine, allied to a five speed box and much praised Peugeot suspension proves to be a potent combination.

"A very real challenge."

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Making this a real driver's car.

While off the road (to think of such a thing!) the 405 is designed to spend an absolute minimum of time in the service bay. With a battery of labour and money saving features.



There are 8 models to choose from, with varying levels of specification, culminating in the top of the range, 124 mph GTI Injection.

Heralding a new era in car production, the 405 has just been voted 'European Car of the Year,' by a jury of respected journalists.

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May we suggest you take a test drive and experience the sensation yourself?

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True or false?

True! The world is littered with Corpses of firms which have been put out of business by the volatility of the economic environment. Corpses of firms which have been exposed to hostile takeovers.

Why? Because volatility in the price of interest rates, currencies and commodities has exposed financial risks we haven't recognized or managed in the past.

A firm may think its profitability is ensured as long as it manufactures the best widget, not realizing that price fluctuations could diminish or wipe out expected cash flows.

At the same time, uncontrollable price changes don't have to destroy the firm.

At Chase we have the answer: financial engineering for risk management.

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Strategic Risk Versus Core Business Risk

Unanticipated economic changes outside a firm's direct control that affect its performance are called strategic risks.

Core business risks, on the other hand, are the risks most firms have to take based on production, technology, labour and capital input decisions.

Most companies know how to manage the latter and understand how they can affect a firm's profitability.

However, profitability also depends on volatility in the economic environment.

Strategic risks, for example, can put the firm out of business, negatively affecting even the most technologically competitive firm in the industry.

Depending on its core business, the firm may face exposure to several different variables in its economic operating environment.

Price changes may result from a monetary policy shift in Bona or new government regulations in Tokyo.

Strategic risk therefore results from the core business but is separate from it; accordingly it should be managed separately.

But before strategic risk can be managed, it must be identified.

Strategic Risk Identification

A simple T-account illustrates how not recognizing strategic risk can be critical, since these price risks can show up on almost any corporation's balance sheet.

Here's the T-account for a US-based gold mining corporation:

GOLD MINE	
A	L
GOLD	BORROWINGS
OTHER	OTHER

Basically, the gold mining firm is long gold and short dollars.

On the liability side, it borrows dollars at a floating rate for, say, five years with the rate re-priced every six months.

On the asset side, the firm receives flows of income depending on the price of gold, which may change daily.

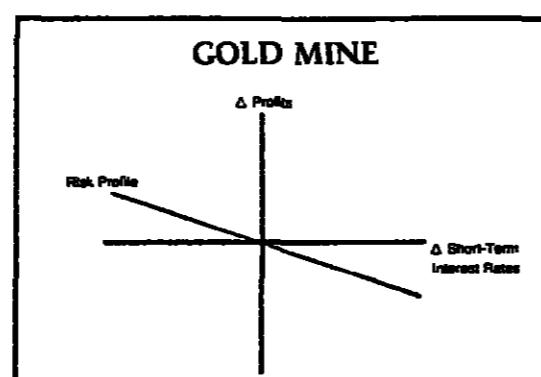
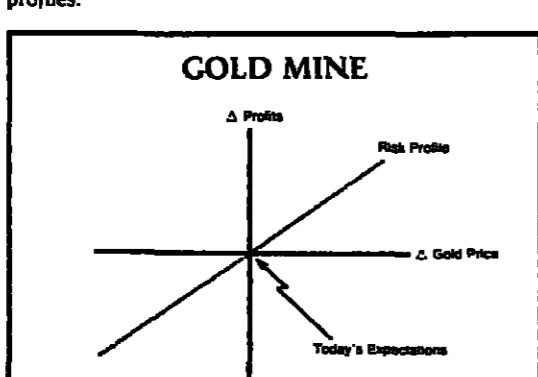
The firm uses its income to pay its workers in dollars.

Subtracting the dollar-based labour expenses and the interest rate-indexed borrowing costs from the gold price-determined income leaves the profits of the firm.

A sudden decline in the price of gold or a jump in interest rates can drive today's profits to tomorrow's bankruptcy.

No matter how state-of-the-art the firm's extraction machinery or excellent its workforce, two fundamental things will determine the firm's profitability: the price of gold and the cost of borrowing.

These exposures can be illustrated with risk profiles:



This analytical tool identifies and measures financial risk. The steepness of the slope of the risk profile indicates the amount of exposure a firm has to a particular price variable.

In the case of the gold mining firm, there is a large risk exposure to gold price changes and a lesser exposure to interest rate changes.

How can the firm manage these strategic risks and get on with the underlying business of digging gold out of the ground?

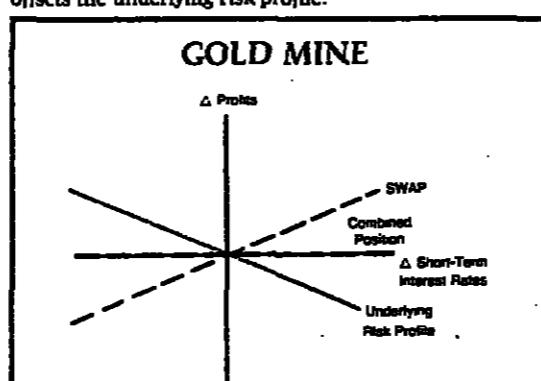
The Building Blocks of Strategic Risk Management

The development of markets in options and swaps, together with the growth of the forwards and futures markets, provides the tools for managing a firm's strategic risk.

Using these four basic products like a child uses toy building blocks, large banks can put together hedging instruments that exactly match the requirements of individual clients.

A swap, entailing the exchange of a fixed rate interest payment with a floating rate receipt, can protect the gold mine from fluctuating interest rates.

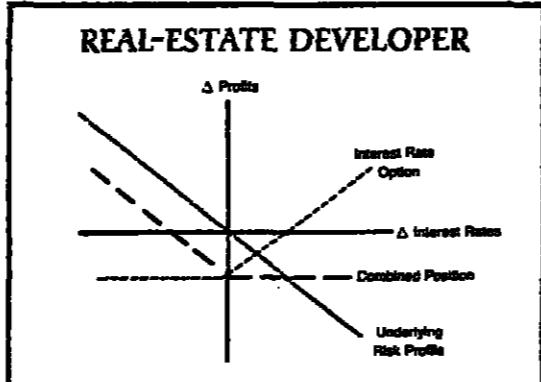
Using the risk profile framework, the swap can be shown as an upward sloping line; the gold mine firm receives floating rate payments, which increase as the short-term interest rate rises. Thus, the swap position offsets the underlying risk profile:



Options also provide the ability to tailor solutions to particular customer requirements.

Consider a real-estate developer whose profits are affected by interest rates not only through their determination of borrowing costs, but also by their impact on the demand for new construction.

A simple call option gives the real-estate developer the right, but not the obligation, to borrow funds at a certain rate. Thus, he has protection against the down-side risks of rising interest rates but retains the up-side benefits of falling rates:



Using The Building Blocks

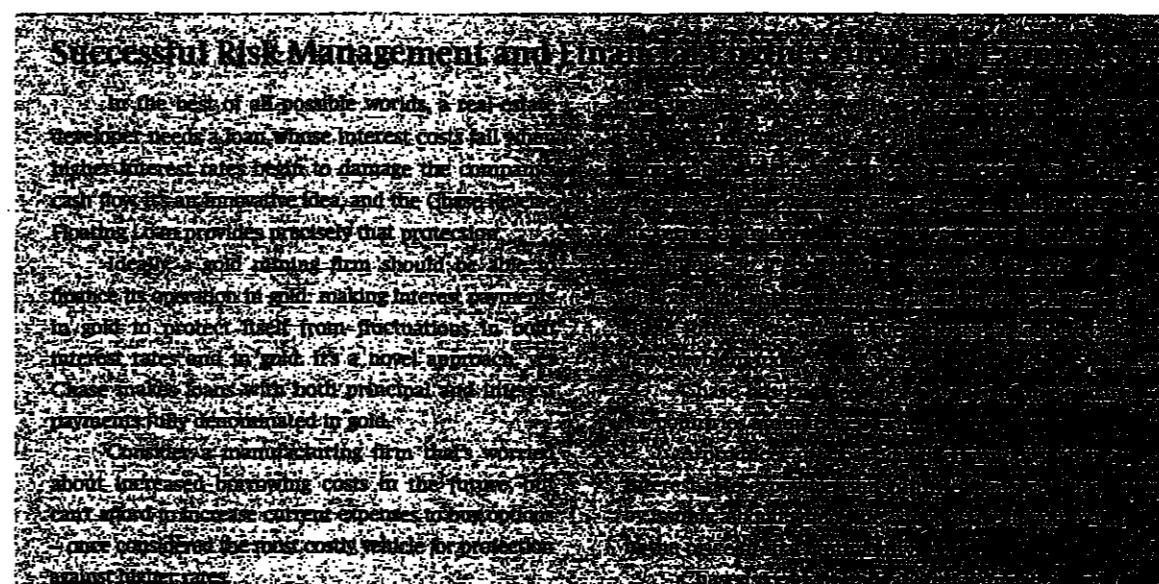
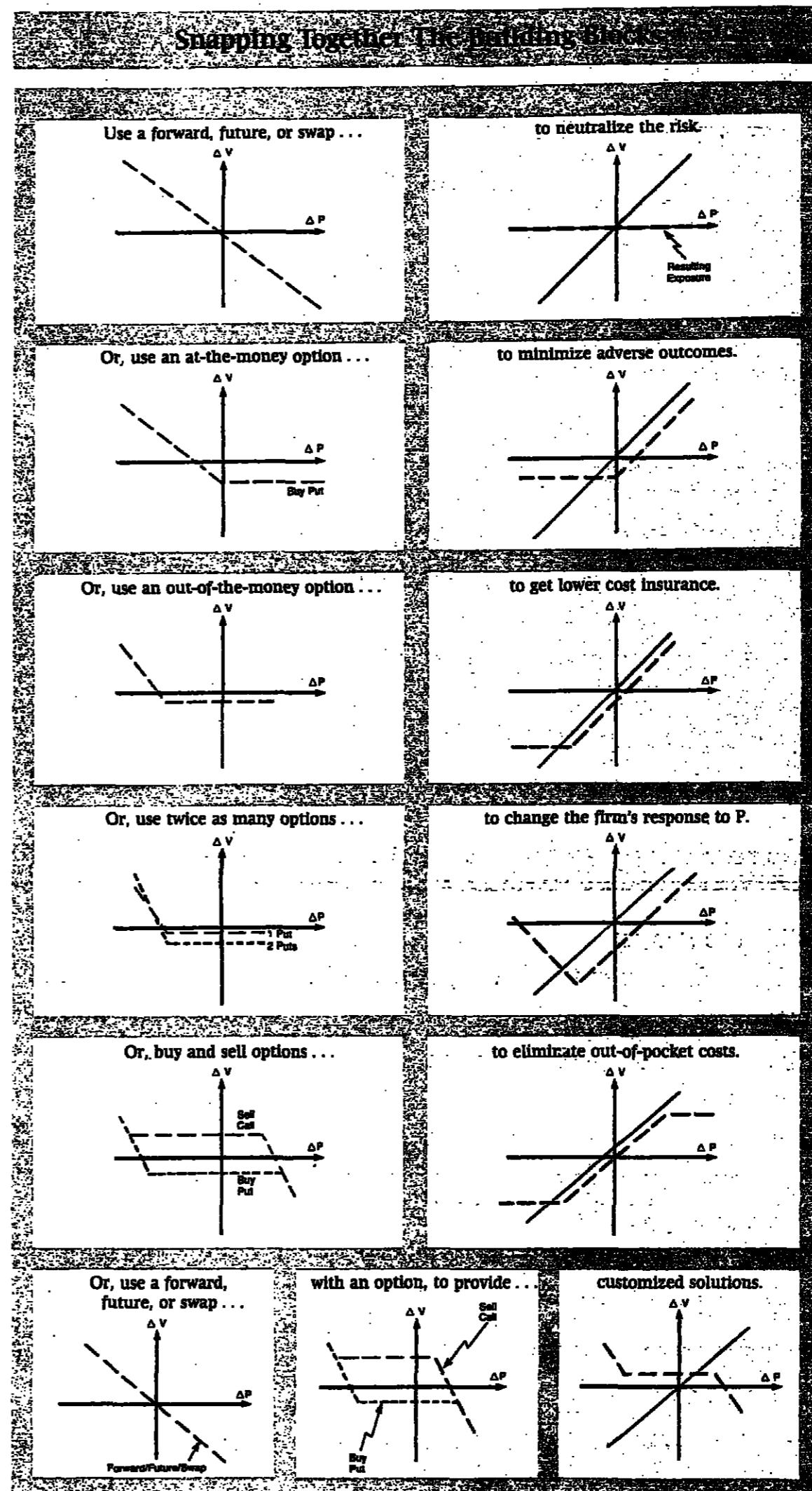
At Chase Manhattan, we've developed the building block approach to financial engineering to solve our clients' increasingly complex strategic risk exposures.

Using our expertise with the basic building blocks, we produce financial solutions that are sophisticated but uncomplicated, cost-effective and tailored to specific customer needs. The approach combines the highly professional skills of our dealers handling each of these instruments in worldwide markets with the creative and complementary skills of our financial engineers.

And each time Chase maps together the building blocks to design financial solution, the next deal becomes even easier.

A year ago, many financial market participants couldn't even provide quotes on US-dollar interest rate options of maturities longer than one year or in amounts of more than \$500 million.

Chase has been providing those quotes daily with minimum turnaround time. We also offer capped or collared loans with a tenure of seven years or more with little or no delay.



These are only a few examples of how Chase can apply financial engineering to complex problems.

Our expertise in providing liquidity through the credit and capital markets, along with our key position dealing in risk management instruments, means we can

build the solution to manage any strategic risk our clients face.

For more information on how we can help you manage your company's risk, take a chance. Call Nick Robinson on (01) 726 7240.



TECHNOLOGY

Israel's march towards high-tech Zionism

By Abdo Kadifa and Chibli Mallat

IN 1984, Shimon Peres, then Israeli premier, announced that his country was entering "the third stage of Zionism". After the first two stages, which he defined as the conquest of work and conquest of the land, he said Israel must usher in the era of the conquest of science; this third stage was to be achieved by the unrestrained development of high technology.

The emphasis on technology has been actively pursued since the early 1960s, and, as a small developing country, Israel has been unusually successful in producing military and commercial technology.

The scale of its success is impressive: science-based exports jumped from \$230m in 1976 to \$1.4bn in 1982. And although much of the output is in the highly publicised "battle-bred" military equipment, the sophistication of commercial products in some areas matches the quality of European and Japanese industries.

The variety of products manufactured by Israeli companies is also remarkable. They include microprocessor systems, thin-film electronics, integrated circuits, fibre-optic communication devices, medical imaging equipment, surgical and industrial lasers, and biotechnology kits.

A good example of the diversity and breadth of the country's high technology is Elron Electronics Industries, the industrial conglomerate.

Elron's most successful division is Elbit, which produces military computers and avionics equipment. Other divisions

include Fibronics and Optotech, involved respectively in data communications and robotic vision systems; while another wing, the Zoron Corporation, designs and manufactures semiconductors.

Elron also operates medical equipment and biotechnology with Elscint and the Biotechnology General Corporation.

However, such outward signs of technological success hide serious constraints on Israel's growth in technology.

The Government itself has been accused of hindering expansion through interference in the economy. As a legacy of early Zionism, the Israeli State plays an interventionist role with bureaucratic apparatus used to enhance the "socialist" appearance of the country.

Prospective investors in Israel often complain that Israel's problem is a Government-imposed economic gridlock.

Also, the high-technology thrust has been hampered by Israel's economic recession. Until 1977, growth of Israel's gross national product (GNP) averaged between 7 and 10 per cent. In recent years it has declined to between one and 2 per cent. Although inflation is no longer in three-digit figures, it still lingers at around 20 per cent.

The war effort, which demands 30 per cent of the GNP, places a significant strain on the economy, and foreign debt stands at \$6,500 per capita - the highest in the world.

Israel's success has also been tempered by its inability to manufacture its products

on any large-scale basis. A lack of minerals and other raw materials needed to sustain more conventional export industries, and the absence of local inexpensive workforce, has forced the country to concentrate on low-volume, high-premium products. In the only case where the mass production of a high-tech item was attempted - the Lavi jet fighter project - the international situation and financial constraints made it impossible to continue.

Successes for Israeli high-tech companies can, therefore, only be relative. Mass production of high-technology goods, which could yield substantial revenues, would require a total national and international mobilisation which is almost impossible for a small economy.

Nevertheless, a number of companies have attempted to take advantage of the concept of specialised niche markets. The Elron conglomerate has been particularly active in financing such ventures and invested heavily in its affiliate, Elscint, which produces medical imaging equipment.

Scitex, an independent company, also attempted to exploit this concept in the computer graphics market.

The drawbacks of such a strategy are considerable. The life of a successful innovative product lasts only as long as the prospective market is not saturated with competitive products which have been mass-produced by larger corporations.

Both Elscint and Scitex were confronted with this

problem and sustained heavy losses as their market niches became mature. In 1986, the companies lost US\$116m and US\$33.7m respectively and the Government was forced to intervene in an attempt to save them from bankruptcy.

The success of Israel's technology drive has also been limited by lack of capital. High technology is a capital intensive industry. Its basic production vehicles, sophisticated equipment and skilled manpower are expensive.

Product development cycles require a large influx of continuous and steady investment before reaching profitable products. Readiness for high risk is important; the success of one venture is paralleled by a multitude of bankruptcies.

Israel cannot sustain a policy of industrial redevelopment on the basis of high-technology without outside help. Although the Government has passed laws alleviating tax burdens for new companies and set up special organisations for financial and administrative co-operation, funding in Israel itself is not sufficient. Companies are obliged to go overseas for capital. More than 25 Israeli companies are traded on the US stock market, and \$250m has been raised through share issues in the past five years.

The expansion of technology has also been hindered by lack of a regional market. The Middle East market is barred because of political considerations and its relative economic immaturity. The majority of the accessi-

bility

to the electronics sector,

threatens to drive scores of highly skilled engineers abroad in search of a better equipped technical environment, and more stable and lucrative jobs.

The country's policy is also

biased because much of the resources directed towards

technology

has been geared

towards

the military.

Although Israel's

high-technology

drive was

originally intended to

serve its superiority over

its neighbours,

it could be redirected if the economic walls

surrounding the country were

to disappear.

The price to be paid for

such favouritism, however,

is a constraint on political inde-

pendence. For almost all its

high-tech

manufacturing and

marketing, Israel still relies

on foreign participation.

Nor do other countries ben-

efit from the favouritism in

the international market that

Israel enjoys.

If developing

countries want to establish a

high-technology

industry,

they cannot count, like Israel,

on unhampered technology

transfer, easy capital, and

tariff-free foreign outlets.

A change in the perception

of Israel in the region, from

the confrontational mood to

open-door policies, would

decrease its dependence on

the West. A synergy could be

created with its Arab neigh-

hours, generating a signifi-

cant regional market which

could contribute to the

growth of all parties. Then,

instead of serving military

requirements, high-technol-

ogy will address and solve

real development problems.

Abdo Kadifa is a computer

systems engineer with Xerox

in the US. Chibli Mallat is a

lawyer, specialising in

Islamic and international

law.

Edited by Geoffrey Charlish

6-inch by 12-inch card. It can control the speed of 32 motors, and several boards can be wired together to operate hundreds of motors simultaneously.

The Los Alamos engineers say conventional electronic controls require far more bulky equipment and operate much more slowly than their new boards.

The design has been patented - which is unusual for this type of electronic equipment - and the inventors have set up a private company at Los Alamos, called E and D Controls, to manufacture the board.

CONTACTS: Kodak: UK office, 0442 611222, Ansaxonic, London, 446 2461. Robot (UK): 0332 813441.

to meet a very specific technical requirement - to align 96 separate laser beams so that they all hit a target, the size of a grain of salt, at a distance of 600 metres. But the inventors believe it could be used commercially in many automated industries where large numbers of devices need to be co-ordinated.

"One of our circuit boards could operate most of the equipment requiring positioning in a petroleum refinery or automobile assembly plant," says Bert Kortegaard, a member of the engineering team.

Each board contains 120 computer chips and 250 diodes, wired together on a

6-inch by 12-inch card. It can control the speed of 32 motors, and several boards can be wired together to operate hundreds of motors simultaneously.

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Edited by Geoffrey Charlish

Company Notices

NOTICE OF CONVERSION

To the holders of

NATIONAL BANK OF CANADA

Floating Rate Notes Due 2085

Convertible into Floating Rate Subordinated Capital Debentures

Due 99 years after Conversion

Notice is hereby given to the holders of the outstanding Floating Rate Notes Due 2085 (the "Notes") of National Bank of Canada (the "Bank") that pursuant to the provisions of the Trust Indenture dated as of January 1, 1985 between the Bank and National Bank du Canada, as trustee, the Bank has elected to convert on February 29, 1988 (the "Conversion Date") all of then outstanding Notes into an equal aggregate principal amount of Floating Rate Subordinated Capital Debentures Due 99 years after Conversion (the "Debentures").

Payment of the accrued interest on the Notes due on the Conversion Date will be made in cash on the Conversion Date. Interest on the Debentures will be made on and after the Conversion Date against presentation and surrender of the Notes (together with all unmatured coupons and talons appertaining thereto) at Krederbank S.A., Luxembourg, 43, boulevard Royal, L-2365 Luxembourg or through Euro-Clear System or CEDS, S.A.

The Notes will no longer be outstanding on and after the Conversion Date. The Notes will cease to accrue from and after the Conversion Date and all unmatured coupons (including any talons) for such interest will be void and no payment shall be made in respect thereof.

NATIONAL BANK OF CANADA
By: Michel Belanger
Chairman of the Board and
Chief Executive Officer

January 21, 1988

KANSAS-OSEKA-PANKKI
(Incorporated with Limited
Liabilities in Finland)

USD 100,000,000

Subordinated Floating Rate Notes
Due July 1997

In accordance with the terms and conditions of the notes, we hereby give notice that the next payment date will be April 21, 1988, and that the payment date for the second interest period of January 21, 1988 to April 21, 1988 will be 7 1/4%.

Interest payable will be:

- USD 185.00 per USD 10,000 nominal
- USD 185.00 per EUR 10,000 nominal
- USD 185.00 per coupon for USD 10,000 denominated notes.

Interest 4,710.09 per coupon for USD 250,000 denominated notes.

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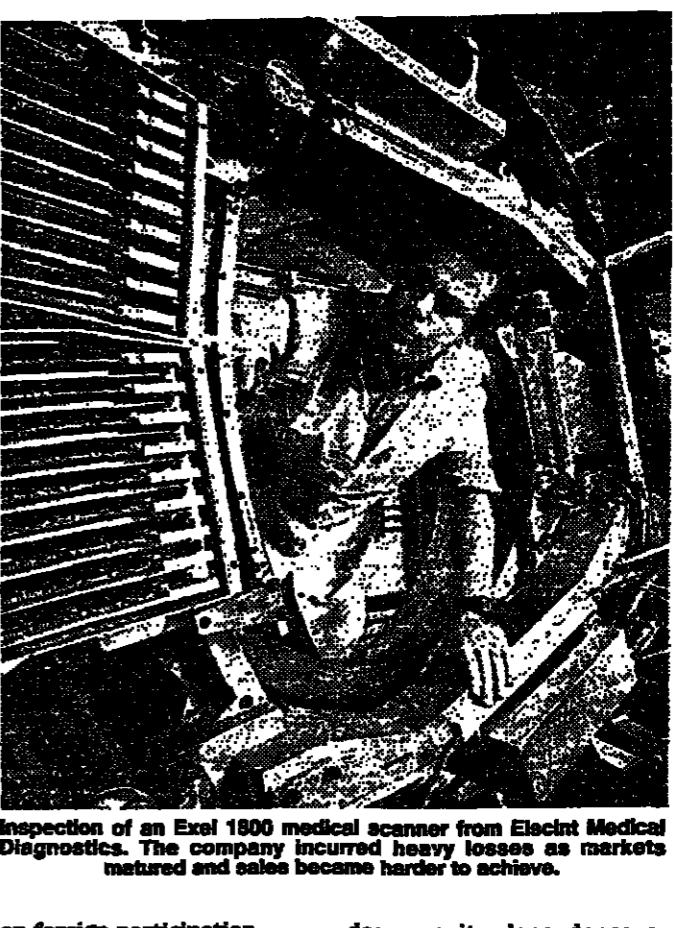
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WE'RE BETTER FOR BUSINESS

PUBLIC SPENDING WHITE PAPER

Spending plans should allow for real growth of 1 1/4%

THE GOVERNMENT yesterday published its White Paper on Public Expenditure. The main points are outlined here:

Over the next three years, government spending will continue to fall as a proportion of national income. It is planned to fall further than was envisaged in last year's White Paper. By 1990-91, the proportion will be lower than at any time since the end of 1970.

The plans for government spending should allow growth in real terms of an average of about 1 1/4 per cent a year, well below the expected growth of national income.

The public expenditure planning totals have been set at £15.8bn for 1988-89, £17.1bn for 1989-90 and £17.6bn for 1990-91. These totals include Reserves to meet unforeseen requirements of £3.5bn, £7bn and \$10.5bn respectively; the Reserves in the two later years are higher than in any previous plans.

Compared with the last White Paper, extra resources have been allocated to the Government's priority services, including health, education, law and order, defence and inner cities. Provision for social security and local authority current spending has also increased.

Extra provision of about \$1.4bn in 1988-89 and 1989-90 has been made for capital spending, including large increases for the nationalised industries and for housing and education.

The reductions in the burden of debt interest, in unemployment and in subsidies to industry have helped to make room for these increases within a declining path for government spending in proportion to national income.

The Government is improving the value for money from public expenditure. This White Paper contains examples of what is being achieved.

The Government's plans for public spending form an integral part of its economic policy and, in particular, the Medium Term Financial Strategy (MTFS) which aims to reduce inflation and to maintain the conditions for sustained growth, the creation of jobs and raising living standards.

Within that framework, the Government's objective for public spending is to hold its rate of growth below the growth of the economy as a whole and thus to reduce public spending as a proportion of national income. This will enable a low level of borrowing to be combined with reductions in the burden of taxation, so encouraging enterprise and efficiency and thus the growth of output and employment. The ratio of general government expenditure to Gross Domestic Product has been falling since 1982-83 and the plans set out in this White Paper will ensure that this downward trend continues.

The Government is concerned also to improve value for money, and each year reviews not only the financial claims of departments' programmes but also their progress in improving efficiency and effectiveness.

The Autumn Statement, published on November 3, 1987, contained the results of the 1987 Public Expenditure Survey in broad terms. This White Paper gives more detail. The spending plans for the coming three years are determined and controlled in cash and the plans for 1988-89 will form the basis for the Supply Estimates, cash limits and other spending controls for that year. Revised projections of government receipts and borrowing over the medium term will be contained in the Financial Statement and Budget Report to be published on Budget day.

This year the White Paper has been developed and improved in a number of respects. It gives a clearer and fuller account of the distribution of spending between central and local government and the public corporations. It includes a fuller historical chapter. It also includes for the first time a summary of government spending on science and technology.

VALUE FOR MONEY

The Government attaches high priority to getting better value for money in all public expenditure. This involves cutting out waste and maximising the efficiency with which programmes are delivered.

This White Paper, like its predecessors, provides improved information about the output and performance which has been achieved and about the targets for the future. The measure of success of such targets reflects the greater emphasis in the management of programmes on what is being provided and not just on the amount being spent.

The steps taken to achieve this include improved budgetary control and the development of better output and performance measures, which form part of the financial management initiative. All this work is aimed at providing a clearer picture of what is being achieved at what cost, and giving managers clear forward targets for which they can be held accountable.

These broader reforms continue to be supported by more specific initiatives. Examples are the programme to improve value for money in purchasing and supply by government departments. In 1986-87, departments achieved value for money improvements totalling some £290m; for 1987-88 they have set a target for improvements of about £390m and for 1988-89 a target of about

£460m. At the same time efficiency scrutinies are saving some £250m a year, while controls put in now saving more than £300m a year on activities previously handled by the Civil Service.

The Government will continue to encourage a similar approach in other parts of the public sector, by helping to create the right statutory and administrative framework and where appropriate by setting demanding targets. This is already producing results and pointing the way to achieving more. For example, in the National Health Service, cost improvement programmes are now yielding over £500m a year in England. In the local authorities, the Audit Commission has identified potential savings of £1.5bn a year for money improvements of the order of £5bn and these will be encouraged by the present reform of local government finance and by legislation to widen the scope of competitive tendering. In the nationalised industries since 1979-80 average productivity has improved more than twice as fast as productivity growth in the economy as a whole.

The purpose of the Overseas Aid programme is to promote sustainable economic and social development and to alleviate poverty in developing countries, particularly the poorest. This is consistent with serving the UK's political and commercial interests.

The net aid programme for 1988-89 is set at £1.305m. The plans provide for an increase of 15 per cent in cash terms between 1987-88 and 1990-91, significantly faster than projections of general inflation. If the Chancellor's proposals to alleviate the burden of debt on sub-Saharan African countries are implemented, an additional amount will be made available to the aid programme.

About 60 per cent of the programme is spent on bilateral aid, including both financial aid and technical co-operation, to over 120 countries. Over three quarters goes to countries with an annual income per head of \$795 or less, many of which are in the Commonwealth. The main focus is on long-term development, but emergency relief, including food aid for countries suffering from famine, is also provided. Some 40 per cent of the programme is provided as multilateral aid through channels such as the World Bank Group, the European Community and various United Nations agencies. Increasingly, efforts focus on assisting developing countries, particularly in sub-Saharan Africa, to undertake economic policy reforms to provide for sustainable growth.

A wide range of measures is in hand to improve efficiency and value for money, particularly through increased competition in equipment procurement and the contracting out of support services to the private sector, which has led to a reduction of some 11,000 posts since 1979 and an annual saving of about £40m compared with the in-house provision of the services. In addition, around 100 specific value for money targets have been set for management areas of the Civil Service.

Improvements in the use of service manpower have also been made. The expansion of the reserve forces has continued and further steps have been taken to transfer regular personnel from non-operational support to front line tasks.

AID

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AGRICULTURE

Spending on agriculture is largely determined by the Common Agricultural Policy (CAP) of the European Community. The Government's objective in Community negotiations is to bring spending under control while continuing to foster an efficient and competitive agricultural industry, taking account of the interests of producers, consumers and the rural economy and environment.

1987-88 OUTTURN

The estimated outturn for the planning total in 1987-88 is £147.3bn, £1.5bn above the plans published in the 1987 White Paper. The main reason for the reduction is higher-than-expected capital receipts of local authorities and New Towns.

FUTURE YEARS

The planning totals for 1988-89 and 1989-90 are £166.8bn and £171.1bn respectively, compared with plans of £147.3bn and £161.5bn in last year's White Paper. A planning total of £176.1bn has been set for 1990-91. These totals include unallocated Reserves of £3.5bn, £7bn and \$10.5bn respectively, for the coming three years, the same as in last year's White Paper. The figures for 1987-88 take account of the receipts from the sale of BP shares in October. They do not reflect the costs that the Bank of England has incurred in acquiring shares under the arrangements announced by the Chancellor on October 29.

PRIVATISATION

The proceeds of the Government's privatisation programme reduce both the planning total and general government expenditure. This programme seeks to increase efficiency by introducing competition and other commercial pressures and to widen share ownership. The total includes estimates for the year of £5.5bn a year, the same as in last year's White Paper.

The figures for 1987-88 take account of the receipts from the sale of BP shares in October. They do not reflect the costs that the Bank of England has incurred in acquiring shares under the arrangements announced by the Chancellor on October 29.

ANALYSIS OF PUBLIC EXPENDITURE

The analysis by department brings together the spending within the compass of each department and Secretary of State, whether it is by the department itself, by the public corporations, sponsors or by local authorities.

Increased resources have been made available for health, education, law and order and defence. At the same time estimates of demand-led expenditure on social security have been increased.

DEFENCE

The Government's aims for defence are to ensure the security of the nation and maintain its freedom, in particular by maintaining the effectiveness of its contribution to the Nato alliance. Provision for defence is being increased by about £2.2bn in 1988-89 to some £19.2bn and will rise to some £20.6bn in 1990-91.

The UK's defence capabilities will continue to benefit from the substantial real increase in provision since 1978-79. Equipment orders since 1979 have included 60 major ships, seven regiments of Challenger tanks and over 500 aircraft for the Royal Air Force.

EMPLOYMENT

The main aims are to promote enterprise and job creation, to help unemployed people into work, to help the labour market work more efficiently, to promote training and to improve industrial relations and health

PUBLIC SPENDING IN REAL TERMS BY DEPARTMENT* (Cbn - base year 1986-87)

	1986-87 crown	1986-87 culture	est. culture	1986-87 plans	1986-87 plans	1986-87 plans	1986-87 plans
Defence	18.5	18.2	18.1	17.5	17.7	17.7	17.7
Foreign and Commonwealth Office	1.9	1.9	2.0	2.0	2.0	2.0	2.0
European Communities	0.8	1.1	1.3	0.7	1.3	1.1	1.1
Min. of Agriculture, Fisheries and Foods	2.5	1.8	2.0	2.0	2.1	2.2	2.2
Trade and Industry	1.9	2.3	1.9	1.8	1.2	1.1	1.1
Energy	0.7	0.2	0.3	0.1	0.2	0.4	0.4
Transport	3.5	3.0	3.3	3.0	3.8	3.5	3.5
DoE - housing	3.1	2.5	4.5	4.7	4.7	4.5	4.5
DoE - other environmental services	4.0	3.9	3.8	3.5	3.8	3.5	3.5
Home Office	5.5	5.8	6.4	6.5	6.5	6.5	6.5
Education and Science	14.8	15.7	16.5	16.5	16.5	16.5	16.5
Arts and Libraries	0.8	0.8	0.8	0.8	0.8	0.8	0.8
DHSS - health and personal social services	17.1	17.9	18.8	19.2	19.2	19.5	19.5
DHSS - social security	6.7	4.4	4.4	4.5	4.5	4.6	4.6
Scotland	7.4	7.7	7.8	7.6	7.6	7.6	7.6
Wales	2.9	3.1	3.2	3.2	3.2	3.2	3.2
Northern Ireland	4.5	4.6	4.7	4.7	4.7	4.7	4.7
Chancellor's departments	1.9	2.1	2.2	2.2	2.2	2.3	2.3
Other departments	1.3	1.3	1.4	1.5	1.5	1.5	1.5
Reserve				1.2	1.2	1.2	1.2
Privatisation proceeds	-2.8	-4.4	-4.8	-4.4	-4.4	-4.3	-4.3
			0.8				
Planning total	137.7	139.2	141.3	143.8	146.2	151.5	151.5
Gen Government gross debt interest	18.2	17.6	17.1	17.0	16.0	16.0	16.0
Other national accounts adjustments	7.1	8.0	7.2	7.0	7.0	7.0	7.0
Gen Government expenditure	163.0	164.3	165.6	168.0	171.5	174.8	174.8

* Cash flows adjusted for inflation. Departmental figures for these years make no allowance for allowances from the Reserve, including Export Credit Guarantee Department; + including Intervention Board for Agricultural Produce and Forestry Commission; including Export Credit Guarantee Department; + Group Comptroller, Home Office, Lord Chancellor's Department, Northern Ireland Court Service, the Crown Prosecution Service, the Criminal Cases Panel, Police Service, Property Services Agency and Civil Superintendence; t an adjustment for the difference between the Treasury's overall view of likely custom and

and safety at work.

There are a number of broadly balancing increases and reductions within the new totals. There is increased provision for support for tourism, Jobclubs, the Health and Safety Executive, adult training (as a result of the employment measures announced in January 1987) and for the Youth Training Scheme (YTS), reflecting the withdrawal of income support from school leavers. The Job Release Scheme and New Workers Scheme will be closed for applications from January 31, 1988.

Increases in output and efficiency have been achieved in many areas and more are planned. For example, entrants to the Enterprise Allowance Scheme have increased from 60,000 in 1986-87 to a planned total of 110,000 in 1988-89. The number of job entries from Jobclubs is expected to increase from 88,000 in 1987-88 to 166,000 in 1988-89, with a further improvement to 180,000 by 1990-91. The number of disabled participants on employment rehabilitation courses is forecast to increase from 23,500 in 1987-88 to 36,575 in 1988-89 and the cost per disabled person reduced by an additional 10 per cent.

Job clubs are expected to fall from \$2.345 in 1987-88 to \$1.965 in 1988-89. The percentage of YTS trainees gaining a qualification is planned to improve from 25 per cent in 1987-88 (up from 21 per cent in 1986-87) to 75 per cent by 1990-91.

TRANSPORT

The department seeks to increase efficiency and reduce the unit costs of transport (for example by maintaining and improving the national road system), to protect and improve safety, to conserve the environment and to advance UK transport port interests abroad.

The department's spending is concentrated on infrastructure and additional resources have been provided for a programme of bridge maintenance. Compared with 1987-88 forecast outturn, provision for spending on national roads will increase by 9 per cent by 1990-91. Provisional plans for 1988-89 include completion of 26 major schemes adding 97 new route miles to the network. Schemes, on average, produce time savings and safety benefits worth nearly double their costs.

Provision for local authorities' roads capital expenditure should be 70 to 80 major scheme completions a year, most of which produce benefits worth more than three times their costs.

Expenditure is planned to decline over the years to 1990-91 mainly as a result of the increased ability of the nationalised industries to meet their financial requirements from their own resources. Since the last White Paper additions have been made for increased expenditure on programmes to encourage enterprise and wealth creation. These include regional, inner city and business development programmes. Additions have also been made for launch aid for the new Airbus A330/A340 aircraft in 1988-89 to a total of £400m in total, of which £300m will be spent in the next three years.

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ARTS

French taste for tragedy

Two fascinating excursions have been made this week into the intimidating, cheerless terrain of the great French neoclassical drama. Jonathan Miller opens his Old Vic regime with Racine's *Andromache*, while the Maison de la Culture in the Parisian suburb of Bobigny (where I saw Peter Stein's *Orestes* eight years ago) has dusted down Corneille's *Le Cid*.

These two early "young man's" plays, separated by 30 years of the 17th century, each made the author's reputation. Each pits heroic characters who write in present passion against the expectations and demands of the past.

Le Cid is the play French schoolchildren learn by heart but from which the French theatre has receded since Gérard Philipe swept off to batter the Moors and claim his Castilian heiress. *Andromache* is a play of grave beauty and histrionic volatility set in Epirus in the aftermath of the Trojan War. This chain of love and revenge has been memorably described by Miller as the work of "a Cartesian geometrist who proposes a sort of Newtonian diagram of the moral universe."

Both plays, it happens, have been recently produced by Cheek by Jowl, giving *Andromache* its British premiere. But the scale of rhetoric was all wrong, however conciliatory the naturalised tone. *Andromache* was transported to a Mediterranean port at the end of the Second World War, seemingly the haven of Dickie Mountbatten and the Andrews Sisters.

Everyone who has worked in English on Racine, from Robert Lowell to the present translator, Eric Korn, says you cannot approximate to the rhyming alexandrine scheme. In fact, you can, as Robert David McDonald proved in his wonderful *Phebe*, for Philip Prowse and Glenda Jackson on this very Old Vic stage four years ago.

Miller and Korn, a farcitchens partnership, make no meal of Racinean subtleties, settling for the usual blank verse compromise of pentameters and no-nonsense (look how unstuffily we are) anachronisms. The result is fluent but ordinary. Unless *Andromache* can take off on a passage like "Songe, songe, Céphise, à cette nuit cruelle," she is in danger of becoming - a mere tedious widow.

Much of Racine's meaning is in his language. Without it, Janet Suzman as the bereaved hostage in the court of King Pyrrhus (Peter Eyre) is a maternal whinger. But Miss Suzman is too good an actress

not to overcome this handicap. She offers a belligerent, thin-lined look of monumental dignity struck. I fancy, with the dawning truth of Henry James' observation that the role is narrow and monotonous. While she mourns Hector and defends her son, the King plans to marry her and give the boy as a token of revenge to Orestes. Meanwhile, Hermione uses Orestes' passion for her as a lever to destroy the faithless Pyrrhus.

This rancorous gavotte, each protagonist accompanied by a confidant, is staged by Miller with chill and confident ferocity in what seems to be both a ruined palace and the literally fallen House of Atreus. The top level of Richard Hudson's blighted, red and grey walled-up

murder could be dressed up as *Le Cid* in Corneille, and the Bobigny production opens with a slashing and swishing of swords in a spotless mid-19th century Prussian castle. Stuffed animals are everywhere - bears, monkeys, a panther. Downstage in the vast Bobigny arena, two staffed egrets seem to press the fate of women at this court, especially that of the two contestants for Roderigue's affections, the King's Infanta (Muriel Matheron) and Chimène.

It is really not much easier for the French to do Racine or Corneille today than it is for us. A dull *Pot au Feu* at the Comédie Française last year proved the point. But this *Le Cid* is something else. It is directed by Gérard Desarthe, one of France's leading stage actors - he was Chereau's Peer Gynt and Streicher's Matamore in Corneille's *L'Ilusion* and will be Chereau's Hamlet at Avignon this year - and a renowned teacher at the Conservatory.

Like Miller, Desarthe is uninterested in reassessing declamatory prerogatives. But he is an enthusiast of the verse style and here renders the alexandrines thrilling once more. Miller's *Andromache* plays for two uninterrupted hours. *Le Cid*, of comparable five-act length, takes an extra hour because of the pulsating rhythmic finality of the longer lines and the greater range of allowable expressive stress.

One great attraction of the play is that Orestes is in train to cause domestic havoc, break hearts and you feel the Furies are already at his heel. Certainly you feel this in Kevin McNally's absolutely superb and driven performance. In the Euripides play that bears his name, Orestes rises through the palace at Mycenae with his sister and Pyriles like a crazed terrorist. Mr McNally supplies the recognisable blueprint, head shaved and lip curled in adventurous defiance of his destiny.

There is no fence-sitting in the emotional tumult. Your plot and Roderigue, using an inner stage scheme for the military feats of Roderigue, are in a muddle in a right mess.

Above all, you appreciate Roderigue's dilemma of avenging an insult to his own father when confronted with the comparable dilemma of Chimène. Marianne Basler is a beautifully expressive victim. The conflict of avenging her father's death and marrying the man who killed him is resolved only in a right mess.

Desarthe invents a theatrical

scheme for the military feats of

Roderigue, using an inner stage



Janet Suzman as Andromache in London

Alastair Muir



Samuel Labarthe as Roderigue, later Le Cid, in Paris

occupied by the sinister king in black spectacles (Claude Cyriac) and his court, who demonstrate the hero's manliness for Chimène's benefit. A blue billiard table, at which Chimène's ducal father played before being killed in the duel with Roderigue, lights up for the great tale of Moor-bashing exploits.

Chimène says nothing after having Roderigue "assigned" to her. Mme Basler descends into a detected, cataclysmic trance no less affecting or immediately comprehensible than Mr McNally's at the Old Vic. Things are in a right mess.

The difficulty of these plays for the contemporary theatre lies in a struggle both to honour their formalities and moral assumptions and to make them live in a properly intelligent modern context. Both Miller and Desarthe have gone a great way towards doing this. Their casting instincts here are near impeccable.

And Paris, where *Le Cid* receives its official première this evening, is about to applaud one of the most significant cultural events of recent years. There's life, and juice, in those old plays yet.

efforts are valiant, imaginative and deeply worthwhile.

In London, we have the prospect of a marvellous year at the Old Vic. The repertoire is more enticing than that offered at the National or RSC. And Miller has assembled an excellent company - have I not mentioned Ben Onwukwe's notable *Pylades*, or John Barron's deftly compelling *Phoenix?* His casting instincts here are near impeccable.

And Paris, where *Le Cid* receives its official première this evening, is about to applaud one of the most significant cultural events of recent years. There's life, and juice, in those old plays yet.

The rather tweedy precious play, with its discussion of pros and cons (a juvenile warm-up for Strauss's *Capriccio*, as were) which used to precede the home-made opera, was long since jettisoned. At the Wells we were reminded that the panto season was not too far gone when the director Jeremy James Taylor asked for volunteers from the audience to audition for the part of the little street urchin who was the leading boy in *Don Quixote*.

At the Teatro Olimpico, provided by the Accademia Filarmonica Romana terminated with a visit by the popular Pilobolus group. This time they danced more than usual, instead of progressing from pose to pose. A welcome novelty, except that the Elvis Presley opener, "I'm left, you're right, she's gone," was far too long. The other two pieces, *Land's edge* and *Moby's not dead*, belonged to the more familiar teasing vein and were received with greater enthusiasm by the group's admirers.

It is the artistic director of the Accademia Filarmonica, Bruno Cagli, who has taken on the same post at the Rome Opera and has already spoken up in favour of ballet. I await the outcome.

Freida Pitt

January 15-21

Recent dance in Naples, Reggio Emilia and Rome

As a pendant to the Kirov Ballet's just concluded Paris season and a prelude to the Company's Italian tour in the late spring, the two young Lenin grad stars Altyay Asymurotova and Farukh Ruzimov are appearing as guests with the ballerina of the Teatro San Carlo in Naples in conductor director Zdenek Prebil's stylized adaptation of the Gorsky version of *Don Quixote*.

Their presence assured a worthy opening to the dance section of the theatre's 250th anniversary season. It also galvanized the resident dancers (much augmented) into giving every ounce of their energy. However no amount of dash and fervour could make up for the lack of technical prowess demanded by a role such as the Queen of the Drays.

Although Ruzimov danced with great verve as well as precision (his act 3 pirouettes were so prodigiously fast as to be literally stunning), I did not find his first night performance (on January 16) as wholly satisfying as his Ali in *Le Corsaire*. One reason is, I think, that *Don Quixote* with

its tiresomely repetitive swirling of canes and manipulation of fan and guitars, falls after numerous viewings. Also, like Asymurotova, Ruzimov has a nobility of character that does not really fit *Don Quixote*.

As for Asymurotova, she is not a technical phenomenon like Sylvie Guillem of the Paris Opera. But whereas Guillem's Kitri emanates cool efficiency, Asymurotova has not only charm and good looks but a nice sense of fun. Her extensions are not the modish level sort, but the speed of her turns and fouettes was breathtaking. She and Ruzimov respond perfectly to each other, giving the impression of a true stage partnership. As well as being a virtuous dancer, he is a strong, able and reliable partner, so that when she launched herself from a distance into his arms it was not at all a vulgar circus fest, but a stylish playfulness.

The local dancer with the best role, Patrizia Manieri - as the street dancer, Mercedes injected commendable fire and passion into her performance. The novelty is no exception, and the use of music by eight composers hardly helps matters. However, among the longueurs and

the poorly conceived moments such as the setting of Cole Porter's "Night and day," guest artist Elizabeth Tempesta's overbearing solo in Massimo Calligari's "Casta diva," and worst of all, the embarrassing whimsy of the so-called white rabbit (Giuseppe Calanni), the work from Piero Martellotta (on loan from the hibernating Rome Opera). But whereas Guillem's Kitri emanates cool efficiency, Asymurotova has not only charm and good looks but a nice sense of fun. Her extensions are not the modish level sort, but the speed of her turns and fouettes was breathtaking. She and Ruzimov respond perfectly to each other, giving the impression of a true stage partnership. As well as being a virtuous dancer, he is a strong, able and reliable partner, so that when she launched herself from a distance into his arms it was not at all a vulgar circus fest, but a styling playfulness.

If the Bellini and Porter items, and the clowning for the rabbit were excised, the work would gain considerably in coherence. Since Aterballetto tours its programmes extensively, rethinking is not out of the question. On the other hand, Amadio would then have to add another ballet to make up to the programme a good idea in any case, as otherwise the audience receives rather short measure.

Despite the several departures for London and elsewhere, the 20 dancers look in very good shape, neat and eager, with some distinctly promising new recruits. The presence of the Emilia-Bologna Symphony Orchestra conducted by David Garforth contributed greatly to the success of the evening.

Although the Rome Opera Ballet contains some good dancers, such as the mock-Balanchinian pas de deux for Terpsichore and Marc Renouard (to a Debussy excerpt). There are also some bright ensembles for young soloists in the Stravinsky and Falla episodes.

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Freida Pitt

January 15-21

Arts guide

Exhibitions
LONDON

Tate Gallery. Turner in the new Clore Gallery. The Turner retrospective continues to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercolours and drawings, and has been a source of controversy and discussion ever since it came into the nation's hands more than 130 years ago. Turner always wished for a gallery to himself which would show all aspects of

his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The larger paintings, though looking too low, are fine. The smaller, more intimate and atmospheric age and the tasteful cast-moulds have defied for the principal galleries is a far cry from the rich plum Turner is known to have had. The entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three

reserve galleries upstairs, every painting, except the few in restoration or on loan, is on view.

PARIS

Centre Georges Pompidou. Lucien Freud chose his 63 paintings for his first retrospective outside England. Apart from a portrait of Francis Bacon, the exhibition is dominated by his figurative nude portraits of the past 20 years. Closed Tue. (427 7123). Ends Jan 24.

Galerie Odile-Mazzani. Maximilien Luce. Luminous and well-structured, he adds realistic images from a middle-class bourgeoisie to many of his fantastical scenes. The Seine, Thames and Saint-Tropez. 86 Bis, Rue du Faubourg, Saint Honore. (4266 9268). Ends Jan 30.

Museo del Arte Moderno. More than a thousand wooden toys from as far afield as Greenland, Mexico and Russia carved by 18th century woodcutters or modern designers recreate the enchanted childhood world of villages and

dolls, horses and trains. 107 Rue de Rivoli (42603214). Ends Feb 14.

Grand Palais. Treasures of the Celtic Prince. Prestigious finds from what is, nowadays, France, Germany and Austria, bear witness to a luxury-loving civilization which flourished in the Central European Bronze Age, c. 1200-500 BC. Some silver makers (glass was already more fashionable), serving dishes - one splendid octagonal, one decorated with friezes depicting the life stories of Achilles, a rectangular decorated with a charmingly improbable fish, and an elaborate candlestick with markedly oriental decoration inlaid with gold. Ends Feb 14.

WEST GERMANY

Munich. Kunsthalle der Hypo-Kulturstiftung. Renate Magritte 1898-1967. This is the first extensive retrospective of the Belgian surrealist painter shown in Germany. 140 works from museums and private collections in Europe and the US will seek to refute criticism that she was not concerned about what her paintings were saying. Theatinerstr. 15. Ends Feb 14.

Stuttgart. Galerie der Stadt. Max Ackermann (1887-1975). The 100th anniversary of his birth is commemorated by a comprehensive retrospective with 80 paintings from the main period of his working life. Schlossplatz 2. Ends Feb 21.

ITALY

Rome. Palazzo dei Conservatori. Campidoglio. Hidden Treasure: The Imperial Silver Collection. From Kaiserburg. An extraordinary fine collection of silver tableware dating from 360 AD, mainly from two Roman centres, Marcello and Romula, when the Castrum Praetorium (the site of the modern village of Kaiserburg) on the northern perimeter of the troubled Roman Empire was threatened by barbarian invasion. They clearly intended to defend themselves and the damage was great. The treasure was discovered in 1962, during excavation work for

the foundations of a school. Altogether 254 pieces - weighing 37 kilograms of 97 per cent pure silver - were recovered to a value of one year's pay for 140 Roman soldiers. The portraits on the 167 fine coins and ingots have made it possible to date the collection precisely. There are delicate representations of animals, some silver smokers (glass was already more fashionable), serving dishes - one splendid octagonal, one decorated with friezes depicting the life stories of Achilles, a rectangular decorated with a charmingly improbable fish, and an elaborate candlestick with markedly oriental decoration inlaid with gold.

WASHINGTON

National Gallery. A centenary retrospective of Georgia O'Keeffe includes 115 oil paintings and drawings, among them rarely seen examples from her familiar New Mexico landscapes, exotic flowers and still lifes. Ends Feb 28.

CHEGAGO

Art Institute. More than 80 drawings of early 19th-century architect Friedrich Weinbrenner show his influence in rebuilding Karlsruhe and Baden-Baden as well as doing numerous commissions for German royalty. Ends Feb 28.

TOKYO

Nara Museum. Japanese swords and fittings. Objects of beauty as well as instruments of death. These swords are elegant in shape, texture and design. The exhibition features 60 items from the museum's collection. Afterwards, take a stroll in the densely wooded garden. Entry at the foot of the hill and forget you are in the heart of the metropolis. (400 2536). Ends Feb 7.

Opera rides high in Chicago

Andrew Porter

The Lyric Opera of Chicago, directed by Ardiss Krainik, reports its most successful season ever: full houses for a repertory of *Trovatore*, *Satyrus*, *Faust*, *L'italiana Baltsa*, *Ponnelle*, *Figaro*, *Luisa*, *Coste*, continuing with *Tosca* and *Forza*. I went down for *Figaro* and *Luisa*, and discovered two performances - intelligently conceived, carefully cast, properly rehearsed - that gave delight and dispelled my gloomy, Met-induced doubts whether big-house opera could ever again be something to be taken seriously.

Big-house it is: the Civic Opera holds 3,500. But it is one of the two American houses (San Francisco is the other) that bear comparison with La Scala, Paris, Vienna. The architects also built Chicago's Union Station and the Illinois Memorial Bank; they combined the theatre flair of America's mobile house designers with classical grandeur. Entering the place is an invitation to high pleasure. Sure, the singers look small if one is in the distant row, but one can still hear clearly. The focus is on the stage. I'll confess that at *Figaro* and *Luisa* I sat in the front row.

Figaro was Sir Peter Hall's wonderful 1973 Glyndebourne production not so much enlarged as brilliantly reconstructed (with Johnbury's sets enriched) to carry without coarseness in the huge house. Maria Ewing was a bewitching Susanna. Frederica von Staade as captivating a Cherubino as in 1973. Samuel Ramey sang with the utmost beauty and clarity of tone. *Luisa* is his signature role: Glyndebourne, Covent Garden, Vienna, La Scala, Aix debuts.) Ruggiero Rainoldi was a potent Count. Only Felicity

Let's Make an Opera!

Martin Hoyle

The excellent National Youth Music Theatre is presenting a season at Sadler's Wells. The two-work repertory includes the vital, exciting and moving *Ragged Child* reviewed by Michael Coveney in these pages from Edinburgh's two festivals ago. But they chose to open their short *stage* (until February 6) with *Britten* in the presence of both the Minister for the Arts and their royal

FINANCIAL TIMES

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Thursday January 21 1988

Priorities for spending

THE THATCHER Government is becoming a victim of its own success. Awareness of the cumulative extent of stringency in public spending is growing just as economic progress has undermined agreement on its necessity. The response of the Government, especially on the issue of the National Health Service, will have to be considerably more imaginative if it is not to lose control of the debate altogether.

The ability of the Government to avoid serious damage depends on differentiating among the priorities for public spending, while still retaining overall control. It will not be good enough just to boast of the effectiveness of that control, the theme of the first two paragraphs of the White Paper on public spending.

A major problem is to discover what level of service is being provided in any specific area. The Government uses the GDP deflator to estimate "real" provision, a procedure that may not be inappropriate for pensions and other social security benefits, but is quite misleading for government spending on most goods and services.

Principal cost

For example, in health and education the principal cost is wages. Unless wages rise by less than in the economy as a whole or productivity rises at least as fast, the "real" figures estimated by the government will exaggerate the volume of provision by a large margin.

For what the figures are worth, the White Paper indicates that spending of the Department of Health and Social Security on health and personal social services (mostly the NHS) will rise by 4 per cent in "real" terms between 1987-88 and 1990-91. "Real" spending on education and science is projected not to rise at all. Spending on defence is actually expected to fall in "real" terms, while spending on social security is expected to rise by well under 4 per cent. Under any plausible assumptions about costs and productivity, these figures imply declines in the volume of pro-

Bonn's ties to the West

THE SLIGHTEST rapprochement between West Germany and the Soviet Union understandably causes speculation about a re-orientation of Bonn's foreign policy priorities. Though that has been the case, once again on the occasion of the visit to Bonn of Mr Eduard Shevardnadze, the Soviet Foreign Minister, there is no reason to suppose that such fears are justified.

Mr Shevardnadze, it is true, has done his best to pursue the traditional Soviet policy of wedge-driving between the Nato allies. Following the INF agreement by the US and the Soviet Union to abolish all ground-based medium-range nuclear missiles, West Germans and the other Nato members do not have the same arms control priorities as before and the Soviet Foreign Minister has exploited their differences to the full.

While the West Germans want the INF treaty to be followed relatively quickly by an agreement on the removal, or at least sharp reduction, of short-range nuclear weapons up to a range of 500 km, most other Nato members insist that radical cuts in strategic nuclear missiles, conventional forces and chemical arms must precede negotiations on short-range nuclear systems.

By overtly supporting the West Germans, Mr Kohl is playing on West and East German fears that their territory would become the battlefield of any war fought with short-range nuclear weapons and conventional forces. Not least, it is promoting the fundamental Soviet objective of a denuclearised Europe and thus undermining Nato's official nuclear deterrence strategy.

No doubt many in West Germany are tempted by such a prospect, as there always have been. Those who still hanker after a reunified Germany may look upon Europe's denuclearisation as the only means of achieving their dream. However, the outside

vision, even in the sensitive area of health.

In the case of the pure public goods like defence or public order the Government has to make the judgment about prioritising itself. In the case of transfers, too, there is no obvious external criterion.

Health and education are different. Public spending here is on keenly desired areas of individual consumption. They fall under public control because of a consensus that they are more important than many other forms of consumption.

Relevant question

The relevant question in these areas is what people would like to spend themselves. If the Government is not prepared to make that the actual question (by privatising the services), it should ensure that its spending allows consumers to get what they want.

One way of approaching the question of how much to spend is to look at evidence from countries where private provision is more important.

In the case of health, for example, the average share of spending in GDP for OECD countries is about 9 per cent against 6 per cent in the UK. For the Government to reach that level of spending within the NHS would mean an additional £12bn.

The case for using some of the Chancellor's present room for manoeuvre to increase spending in selected areas is strong. But increased resources should not just be thrown at problems, even in the case of the NHS. What is needed is enough money to relieve immediate pressure while undertaking a comprehensive review of the whole structure. The aim should be to ensure adequate finance and improve value for money, through a combination of internal markets, subcontracting and charges.

The era of across-the-board stringency that started in 1976 is coming to an end. If the Government is not prepared to differentiate far more carefully than before in forming its agenda for public spending it is likely to find it has lost control over the political agenda altogether.

ACCORDING to the Public Expenditure White Paper, in 1987-88 some 42½ per cent of gross domestic product has been devoted to general public expenditure, excluding privatisation proceeds.

Of course, the public expenditure figures are highly sensitive to administrative techniques and definitions. If there were a large structural change, such as the integration of tax and social security, or the introduction of a tax-credit scheme, we should have to think again. But as things are, 42½ per cent is a high enough percentage to cover all reasonable collective goods and transfers to our fellow citizens. It is only a whisker below the percentage taken by the last Labour Government in its last year, and well below the average under the first Wilson Government.

The White Paper makes a great deal of the Government's determination to hold the growth of public spending below the growth of national income, so that the percentage can crawl down to 41½ per cent by 1990-91. But there is precious little chance of this happening, given the underlying collectivism of the majority of articulate public opinion and the guilt which many people feel at the prospect of so-called tax cuts - which merely enable them to keep about the same proportion of their money as before.

The present agitation about the National Health Service is a mixture of genuine public concern and a clever interest group campaign by NHS personnel. What is disturbing is not the desire to increase NHS expenditure, but the assumption that the extra resources must come from the taxpayer rather than from a reallocation of public spending priorities.

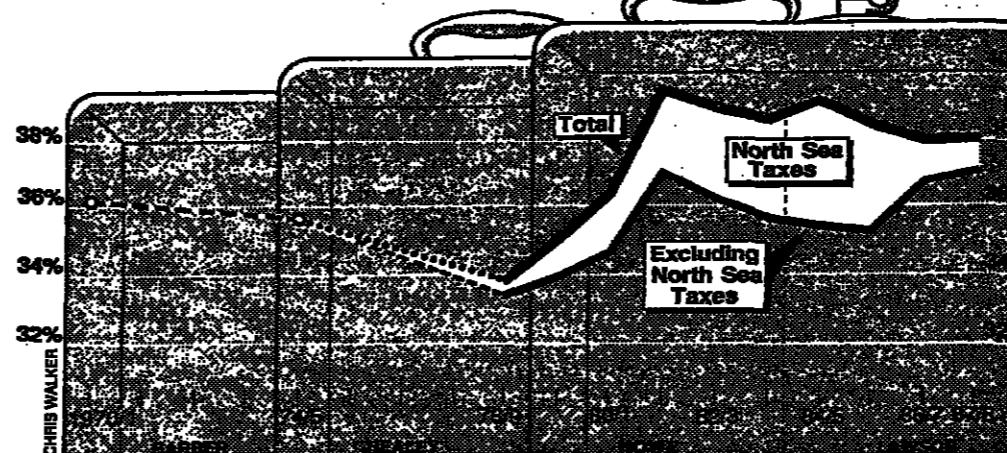
Moreover, a sudden increase of £2bn, or 12 per cent, which the most vociferous critics are demanding, is the last thing the NHS needs. Human nature being what it is, a panic increase of this size would in large part be dissipated in higher pay or activities only remotely related to patient care. Worst of all the modern state is such a pushover. The wise course would surely be to concede some moderate increase in NHS expenditure, say £500m, to deal with closures and other emergencies, pending a more radical review of the service.

One reason why public opinion succumbs so easily to the spending lobbies is that we have a tax structure that could have been intentionally designed to raise the tax burden without people noticing.

Since Sir Geoffrey Howe's tough Budget of 1981, nearly every succeeding one has apparently cut taxes. Yet non-North Sea taxes and National Insurance contributions are just as high as a proportion of GDP - 37 per cent as they were in 1981-82. (The difference between this percentage and

TAXES AS A PROPORTION OF GDP

Including Rates and National Insurance contributions



the higher public expenditure percentage is accounted for by North Sea taxes and non-tax revenue such as privatisation and interest receipts).

The tax take stays high because of a phenomenon known as real fiscal drag, or bracket creep. These unlovely names refer to the fact that although the tax system is indexed against inflation, it is not indexed against increases in real incomes.

Thus, if there are no policy changes, tax thresholds and the starting points for higher rates come in at successively lower proportions of a citizen's income. Peter Spencer, of First Boston, has estimated that fiscal drag alone has brought the Chancellor £1.9bn in 1987-88 and may bring him £1.6bn in 1988-89, even assuming a marked slowdown in growth.

A public spending proportion of two-fifths of the national product surely leaves ample room both for services which are better provided collectively than through the market and for redistribution. Improvement should centre on reallocating the existing state proportion rather than increasing it.

To this one must add Britain's first law of public finance: if you want to stabilise the public spending ratio, you have to try to cut it. Some margin has to be preserved against erosion by the spending lobbies.

Once governments start searching for ways to justify cutting - or not increasing - tax, they have given up the ghost. For they have then conceded that all incomes belong to the state, and they are thrown back on the defensive and on to highly uncertain arguments about incentives.

Collectivists do not have a monopoly of morality. It is indeed immoral that people who cannot afford private treatment should have to wait months and years for urgent medical operations. But it is not immoral that they should be allowed to spend for themselves a little over half of their own incomes.

Incidentally, the last thing we need is a change from direct to indirect taxation, such as VAT. Any tax that is buried as one of many factors affecting the cost of living will hide the true public spending burden.

There may be a great deal wrong with the distribution of property rights and, therefore, the allocation of national income. The remedy for a non-collectivist radical is to redistribute these rights, which may involve changing the system of inheritance, rather than assigning income to the state.

President Reagan was wrong to think that he could put a lid on public expenditure by reducing taxes. But there is a more convincing case to be put the other way round. If the tax system has the automatic effect of drawing in a larger proportion of the national income, the increase in tax revenue will eventually be spent.

If this inertia is to be offset, and the public expenditure proportion prevented from creeping up over the longer term, it is important that taxes should be indexed to average incomes and not just to inflation.

The Rooker-Wise-Lawson amendments to the 1987 Finance Bill provided for an automatic rise in tax allowances with inflation, unless the Budget contained a clear proviso to the contrary. The extension of the principle of "no taxation without representation" now requires a link with some index of income per head.

If this degree of automaticity is too much for the revenue departments to swallow, a friendly compromise is to follow the convention used in relation to inflation for the specific duties in drink, tobacco and oil. There is no legal indexation, but all Treasury projections are on an indexed basis and any departmental protest to the contrary is unlikely to succeed.

It is important to find a formula by which increases in the effective tax burden cease to appear as neutral, and truly neutral adjustments do not appear as tax cuts.

Incidentally, the last thing we need is a change from direct to indirect taxation, such as VAT. Any tax that is buried as one of many factors affecting the cost of living will hide the true public spending burden.

A move to more comprehensive indexation would not generate the same excitement as headlines about the basic rate and would be opposed behind the scenes by every kind of fuddy-duddy. But if it would have a much greater chance of being remembered in the longer term.

CUT THE BODY of Sir John Harvey-Jones in half and you will find that, like a stick of Blackpool rock, he has the letters ICI running through him from head to toe.

So says his long-suffering wife. Sir John, who retired from the chairmanship of the British chemicals group last year, thinks she is probably right.

Yet he bridled once when a UK radio presenter introduced him as "a company man". As devoted as he was to ICI, he was determined never to surrender his individuality. And ICI, he says, never demanded that he should.

"It takes a pretty tolerant company to put up with my taste in ties," Sir John notes. The ties, broad and colourful, have now passed into legend, along with his shaggy mane of hair, and his support for the Social Democratic Party.

So has the success of ICI during the years that he led it. In 1982, the year he became chairman, pre-tax profits dropped by 22 per cent to £226m. Two years later, the group became the first non-oil company in Britain to report profits of more than £1bn.

Harvey-Jones's book is not an account of his ICI years. It is subtitled Reflections on Leadership and contains his thoughts on turning organisations around, dealing with foreign subsidiaries and being a chairman.

Unlike many of the products of the frenetic management publishing industry, Making It Happen does not tell its readers how to become excellent, innovative or Japanese.

On the first page, Harvey-Jones says he will not be offering any magic prescriptions for success. There are no instant solutions, he says. Often there are no solutions of any sort. All one can hope for is the steady accumulation of useful insights into how to get the best out of those who work for you.

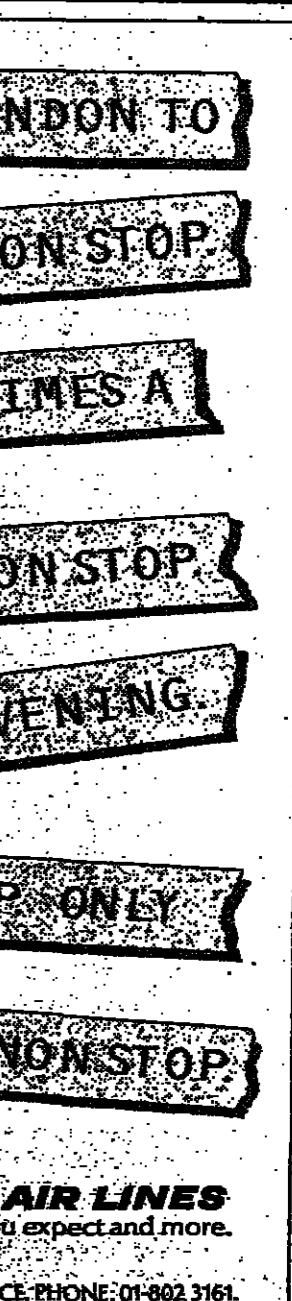
He is illuminating about life at the top. One of the things he learned is that many employees judge the state of the business by how happy the man at the top looks. A chairman who looks less than cheerful can send a frisson of anxiety through his organisation.

Harvey-Jones once stepped off an overnight flight from America and went straight in to speak to senior managers who were attending a course. He felt very virtuous about having done so, until he heard that the managers were worried he was losing his grip.

Many of his sentences are barely comprehensible. A decent editor would surely have done something about this sentence on the problem of managing change in different countries: "The differences relate more to the stage at which people begin to worry and at which the climate is conducive to change, rather than to the actual problem of managing the process itself."

The writing does improve as the book goes on. Each chapter is pretty much self-contained: it might be better to read them in reverse order.

Michael Skapinker



OBSERVER

Not wanted on voyage

John Prescott's decision not to stand for the deputy leadership of the Labour Party after all - or at least not yet - is a reminder of how difficult it is for any political party to devise a satisfactory system of choosing a leader and then periodically submitting him or her to a test of party approval.

One can see why Neil Kinnock and Roy Hattersley, the present deputy leader, did not want a nomination. It would have rotted the nest while Labour is considering its policy priorities and other candidates like Michael Meacher, might well have entered the race, thus making the result uncertain.

On the other hand, an election for the deputy leadership is hardly incompatible with a debate about policy. As Barbara Castle, who worked closely with Prescott in the European Parliament, has said, he is a man of great personal charm and the Labour Party without him is fixed. Something rather serious seems to have gone wrong.

McKinsey's Gluck

Frederick W Gluck, the managing director-elect of McKinsey & Co, has written an article in the McKinsey Quarterly which says a good deal about what he may be going.

Entitled "The real takeover defence", it argues that the only credible long-term defence against a company being taken over is to manage well. Too many companies, it says,

are "of limited value" to find Prescott making his challenge next year when the general election will be closer. Still, good boats should stand up to rocking and it is a pretty feeble argument that Hattersley has so succeeded that he should not be allowed to make Labour sound like a real conservative party. Prescott, by the way, wrote a book called *Not Wanted on Voyage*.

Absent Kohl

The announcement that President Mitterrand is to see

Margaret Thatcher again in London next week has further raised a few eyebrows. Nothing wrong with Mitterrand, to be sure: it is a regular visit with a team of ministers. But Chancellor Kohl is supposed to do the same thing.

Kohl has been in touch with Thatcher in the last day or so saying that his own meeting with Mitterrand last Friday is in no way aimed at the British, although Thatcher dislikes the way France and West Germany are strengthening their bilateral defence relationship.

Yet a Kohl-Thatcher meeting remains elusive. There may be a tête-à-tête before the European Council next month. There may be a bigger meeting, accompanied by ministers, in the early summer. But nothing is fixed. Something rather serious seems to have gone wrong.

I'd say you're either a member of the Liberal-SDP policy committee or you're told Mr Prescott not to stand.

admirers. They are Sir James Goldsmith and Hanso. Goldsmith has full praise for the Hanso purchase of the SCM Corporation in 1985, which he says was a model of its kind. rapid performance of the operations that are kept. Competent raiders, he claims, produce results time and again.

Gluck's background is in electrical engineering. He once worked for the television manufacturer joined McKinsey in 1967 and played a considerable role in the company's resurgence in the 1970s. Now 52, he takes over as managing director for a three year term in July, having been elected according to the McKinsey tradition by a ballot of its 101 directors.

Poor Americans

The idea of American clients sweeping into their wallets at the fall in the dollar has proved

too much to bear for the Savoy Group which has decided to hold its room rates until next September instead of raising them by four per cent.

The group managing director Giles Shepard, appeared genuinely touched when he said: "It makes sense to try and be kind to them. This way we can be seen to be helping."

The news caused hardly a flutter among other London hotels. The Savoy had a price rise in April and the Ritz has recently raised its prices.

It did, however, lead the Inn On The Park to pass on the observation that fewer businessmen may be bringing their wives with them, but whether or not that is down to the dollar is debatable.

Ritz managing director Terry Holmes said that although he noticed a drop in American business in December, January bookings were showing an improvement. Holmes could be forgiven for shedding a tear or two himself. He has just returned after working two years in the United States and changed "enough money to upset me" into sterling at \$1.96 to the pound. "That was terrible. I couldn't afford to come back," he said.

Romanenko's law

The Soviet scientific community has discovered a new law governing space travel flights. The length of time a cosmonaut can spend in space is directly proportional to the time it takes his wife to redecorate their flat. Called Romanenko's law, the world space endurance recordholder, the calculation is based on the time it takes him to report that he has suffered from homesickness during the 326-day flight.

He said that during weekly chats with his wife he warned her that he would ask permission to stay a lot longer unless she finished the decorating work.

THURSDAY BOOK REVIEW

Making It Happen

By John Harvey-Jones

Collins; £12.95

own office that it is time for them to go.

"Intolerable"
Chancellor Helmut Kohl
"A band of gangsters"
Mr Otto Landsdorf, economics spokesman for the Free Democratic Party
"A catastrophic mess"
Mr Lothar Späth, conservative Prime Minister of Baden-Württemberg.

POLITICIANS not only from the left, but also from the pro-nuclear centre-right ruling coalition in Bonn have been unrestrained in criticising the murky dealings at Nukem and Transnuklear, the two nuclear companies at the centre of West Germany's atomic waste scandal.

In a country where pro- and anti-atomic campaigners are on permanent battle stations, the revelations have attracted an avalanche of protests and accusations. But amid the emotions, the facts have tended to get buried. The effect of the affair on the country's trouble-plagued nuclear programme is just one question still in the balance.

The Germans have a reputation for seriousness and discipline. In an area as sensitive as atomic energy, the nuclear industry — especially after the Chernobyl reactor accident — has been anxious to stress its quality and reliability. Now that reputation has been dashed.

The affair touches on two central issues. First, employees from Transnuklear and its parent company Nukem are alleged by state prosecutors to have organised and covered up over a period of years a widespread bribery ring running through the atomic energy industry.

Transnuklear, the largest West German transporter of nuclear waste, is suspected by state prosecutors of having made illicit payments of as much as DM21m (\$7m) to win contracts for disposing of radioactive waste from nuclear power stations, and other plants.

This waste is mostly relatively low-radioactive matter such as contaminated tools, instruments, components, clothing and other debris regularly discarded by nuclear plants.

The illicit payments alleged by state prosecutors were apparently made in connection with consignments of more than 2,400 drums of nuclear waste, falsely designated and in breach of safety regulations, sent by Transnuklear to the Belgian nuclear treatment plant at Mol near Antwerp.

Unknown to the authorities, some of this material was illegally contaminated with higher-level waste resulting from the burning of nuclear

David Marsh reports on West Germany's nuclear scandal

An industry threatened by its own fallout

fuel. A total of 321 drums have turned up at West German nuclear storage sites containing small traces of plutonium and cobalt-60.

Second, according to Hesse government officials Transnuklear and Nukem, both based on the sprawling nuclear industry complex at Hanau near Frankfurt, have been alleged by so far unidentified informants within the industry to have been involved in potentially a much more serious matter — smuggling nuclear bomb-making materials to Pakistan and Libya in contravention of the Non-Proliferation Treaty.

On the basis of these allegations, the diversion would have taken place in connection with the Mol consignments, possibly also involving waste shipments to a nuclear storage site in Sweden. The suspicion centres on the apparent loss of two drums of waste which left Mol in 1984 but whose whereabouts are now uncertain.

It seems impossible that either Pakistan or Libya could have had access to plutonium or enriched uranium in separated form, suitable for use in weapons manufacture. The maximum suspicion, according to nuclear experts, is that a foreign country with a declared interest in developing nuclear weapons could have acquired waste containing very small plutonium traces which would then need to be separated via chemical reprocessing.

Yesterday, the government declared that the allegations of smuggling to Libya and Pakistan were groundless, saying the investigations by the International Atomic Energy Agency had found no evidence of any wrongdoing. The maximum suspicion, according to nuclear experts, is that a foreign country with a declared interest in developing nuclear weapons could have acquired waste containing very small plutonium traces which would then need to be separated via chemical reprocessing.

At both ends of the nuclear spectrum, there is agreement that the Transnuklear saga throws up important long-term questions.

Prof Wolfgang Stoll is the long-time, now retired, managing director of Alkem, a nuclear fuel manufacturer which is a sister company in Hanau to Transnuklear and handles about 1 tonne of plutonium a year. He dismisses the uproar over Transnuklear as "hysterical".

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Nukem, employing 900 people, makes nuclear fuel elements for advanced high temperature power plants and research reactors.

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FINANCIAL TIMES

Thursday January 21 1988

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Chris Sherwell in Canberra on bicentennial festivities with a mix of race and politics

The Australians with little to celebrate

AS CELEBRATIONS for Australia's 200th anniversary of white settlement move into top gear, the appalling fate of the country's indigenous Aborigines is coming under intense scrutiny.

The issue has become inescapably prominent as aboriginal groups mount protests at important bicentennial functions and insist that, for them, there is nothing to celebrate.

In journalistic accounts abroad, it often appears to be the only bicentennial story: here is a rich country of 16m people celebrating 200 years while 225,000 Aborigines, among the poorest people in the world, can trace their origins back 40,000 years.

In sympathy, Mr Gerry Hand, Federal Minister responsible for aboriginal affairs, himself white, is boycotting the celebrations organised by his government.

Another minister has said Australians have to face up to the shame of their past before they can celebrate the glory of the last 200 years.

Even Mr Bob Hawke, the Prime Minister, whose government barely acknowledged the aboriginal issue when re-elected six months ago, has spoken of the "crimes of the past" and foreshadowed a "compact" with the aboriginal people.

Like all collisions between race and politics, however, the aboriginal issue in Australia is far from simple. For a start, Aborigines are a diverse group of communities and peoples, living in cities and open country all over Australia.

It is young urbanised aboriginal radicals who have worked to co-ordinate public protests against the bicentennial. The protests include marches, demonstrations and displays of slogans and flags. They are intended to be peaceful but embarrassing.

The radicals' individual spokesmen are mostly self-appointed and acknowledge that they represent themselves as much as their people. They disagree with each other, with Aborigines who have "made it" and with traditional leaders in the outback.



Aborigines: shorter lives and higher unemployment

Indeed, a range of different aboriginal groups have recently accepted government money – not least from the Australian Bicentennial Authority – to advance their more immediate interests.

The most notable example is the resistance worth more than A\$2.5m (\$1.77m), given to the Alice Springs-based aboriginal enterprise Imanija to licence a commercial television licence in Aboriginal Affairs states bluntly, "that aborigines are the most disadvantaged people in Australia".

It states that life expectancy is 20 years less than for other Australians; infant mortality is nearly three times that for non-aboriginals; and 32 per cent of aboriginal children are up to the age of nine have some form of trachoma (eye disease).

Furthermore, aboriginal unemployment is six times the national average; income for those employed is only half

that of other citizens; most aborigines live in sub-standard housing or temporary shelter; and imprisonment rates are 20 times higher.

There are also social problems like glue sniffing and alcoholism, not to mention the outright racial prejudice they regularly experience at the hands of whites.

The unexplained but well-publicised contagion of aboriginal jail suicides – about 100 since 1980 – has led to the establishment of a Royal Commission which is certain to look beyond the individual cases.

Australians appreciate that none of this looks good when billions of dollars are being lavished on bicentennial celebrations and projects. The Government also knows that its embarrassment can be (and is) exploited by countries like South Africa, France and the Soviet Union.

Yet as the Sydney Morning Herald newspaper pointed out this week, if the plight of Aborigines is so horrifying that comparisons can be drawn with blacks in South Africa, it is surprising that Australia has managed to evade international censure until now.

In fact, much has been achieved since 1987, when Aborigines were belatedly given equal citizenship and allowed to vote. One illustration is in the growing numbers of Aborigines in Government, the professions and business.

Another is to be found in aboriginal children's schooling.

The most tangible progress is to be seen in the Northern Territory, which is administered by the Federal Government. Land rights legislation has so far given Aborigines title to more than one-third of the land. Aborigines run their own land councils, legal and medical services, schools and radio and television stations.

As most of the territory's mineral production comes from aboriginal-owned land, revenues from royalties are being ploughed into businesses: arts

and crafts, tourist ventures, hotels and shops.

The lessons for Australia's six slow-moving and often short-sighted state governments are clear: land rights have provided a psychological, cultural and economic base from which the aboriginal community can recover their lost sense of identity and self-reliance.

That is why the Federal Government's recent talk of a "compact", and, in particular, its formal recognition last month that Aborigines were dispossessed of their land when the whites arrived, is so important.

Currently the legal position in Australia is that before 1788 the land belonged to no one. If that doctrine is abandoned in favour of a notion of conquest, it will bring new and mounting obstacles in relation to land rights and compensation.

For now the precise thinking behind the Government's move remains unclear. The "compact" has not been explained in detail, and the recognition of dispossession is only contained in a preamble to legislation yet to be passed, legislation which, incidentally, will set up a new Aboriginal Commission with elected representatives in place of the Department of Aboriginal Affairs.

For their part, the conservative opposition parties have said they dislike the way Aborigines are being singled out as a race apart. They argue that they should be treated like any other citizen.

Those on the left would like to see more government money spent on Aboriginal health and welfare. The trouble lies in accepting that Aborigines might choose to spend the money differently.

In fact, most Westernised people are under numerous misapprehensions about the best way forward for the country's aboriginal people. What is indisputable, as the rise of aboriginal activism makes plain, is that progress remains too slow.

Ericsson in deal with Nokia

By Sara Webb in Stockholm

ERICSSON, the Swedish telecommunications and electronics group, has agreed to sell a significant part of its troubled Information Systems Division to its Nordic rival, Nokia, the diversified Finnish electronics group.

The deal marks the Swedish group's determination to put Ericsson Information Systems (EIS) back on its feet by disposing of areas it considers peripheral to its core communications business. EIS is expected to break even for 1987 and show a profit in 1988, and will concentrate on office exchanges in future.

Nokia will acquire from EIS the Data Systems division which makes markets data terminals, personal computers, minicomputers, and banking and business systems. It has a turnover of about SKr4bn (\$645m), and accounts for about 40 per cent of EIS sales.

The deal will give Nokia a commanding position in the Nordic market as a producer of computer terminals, work stations and local networks. Nokia will merge the division with its existing Information Systems subsidiary to form Nokia Data, which will have a turnover of SKr7bn, and 8,000 employees.

Nokia, which has pursued an aggressive strategy in recent months aimed at consolidating its television and mobile telephone sectors, announced yesterday that it is making a rights issue to raise FM\$202m (\$196m) in new capital. This would be the largest industrial share issue in Finland.

For Ericsson, the deal marks a turning point in getting out of a sector which many analysts believe it was too hasty in entering.

Nokia Data will have sales units in the Netherlands, West Germany, France, the UK, Spain, Switzerland and Holland, with a head office in Stockholm. Mr Kalle Isokallio, who will head the new division, said it would be the second largest manufacturer of computer terminals in Europe after Olivetti.

Nato heads to meet in advance of Reagan-Gorbachev summit

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

NATO'S 16 heads of government will meet in Brussels on March 2 and 3 to discuss the alliance's policy ahead of the summit between US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, planned for May or June in Moscow.

A statement confirming the meeting issued by Nato headquarters in Brussels gave no details of the agenda, but officials said its purpose was to enable Mr Reagan to brief himself on the views of Washington's allies before meeting Mr Gorbachev.

Essentially, the Europeans want the alliance to agree on a long-term arms control concept which would fit in with the alliance's strategy of nuclear deterrence, flexible response, involving graduated retaliation to any Warsaw Pact attack.

Although the US has been assiduous in consulting its

allies on the progress made in the Geneva arms negotiations, as well as before and after major ministerial and summit meetings with the Soviet Union, this did not prevent disagreements over the Intermediate Nuclear Forces agreement, signed by Mr Reagan and Mr Gorbachev in Washington last December.

The so-called "double zero" solution, under which not only longer-range ground-based INF missiles, but those with a range between 500 and 1,000km, were abolished by Washington and Moscow, initially ran into considerable opposition in West Germany, Britain and France. It was finally approved unanimously by Nato, but with many tacit reservations.

The Europeans want to be reassured that the INF treaty is not the first step towards the denuclearisation of their continent, which would make them

particularly vulnerable to the Warsaw Pact's superiority in conventional forces. Differences between West Germany and most of the other member countries over the treatment to be accorded to short-range nuclear weapons with a range up to 500km also need to be ironed out.

A strong body of opinion

within the Bonn administration wants to give priority to the negotiation of cuts in these so-called "battlefield" nuclear weapons.

However, the US, Britain and France – the three nuclear powers in Nato – want the order of priorities to be deep cuts in strategic nuclear weapons and a ban on chemical weapons and cuts in conventional forces.

Only when these have been completed should talks on short-range nuclear weapons be held, Bonn's main partners insist.

Backing for stronger EMS

BY TIM DICKSON IN BRUSSELS

WEST GERMANY'S Foreign Minister, Mr Hans-Dietrich Genscher, yesterday threw his government's weight firmly behind strengthened European monetary co-operation and the idea of a European central bank.

In a speech which was markedly more enthusiastic than recent remarks on the subject by Mr Helmut Kohl, the Federal Republic's Chancellor, Mr Genscher told the full assembly of the European Parliament that the recent dramatic developments on the financial markets "demonstrated the necessity of closer co-operation in the monetary field".

Interest in the more far-reaching idea of a European central bank has most recently been revived by Mr Edouard Balladur, the French Finance Minister, but the reaction in West Germany appeared to have been mixed. Besides Mr Kohl's rebuff the plan for a central bank is known to be supported by sceptics in the German Social Democratic party.

A representative of the West German central bank told a group of MEPs in Strasbourg

yesterday that freedom from political influence was a necessary condition of agreement to a European central bank.

Mr Genscher told MEPs that closer monetary union and the central bank concepts were "essential" and "logical" for the creation of an internal market.

However, he suggested that after the strengthening of the EMS last September through the increase in resources for currency intervention, closer monetary co-operation might be limited by political constraints.

The minister was notably less forthcoming about West Germany's ideas for resolving the Community's financial crisis. But he emphasised that member states must come to a result at the February summit – otherwise it would be a catastrophe for the Community.

Mr Jacques Delors, EC Commission president, emphasised the importance of next month's Brussels summit.

Monetary System would be drawn up in time for the EC summit due to be held in Hanover in June.

Full British membership of the EMS, a review of the Italian lira's 6 per cent fluctuation band, and ending Belgium's two-tier currency arrangements were understood to be among the issues to be considered.

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Mr Jumblatt also acknowledged that Iran had succeeded in securing some of its demands from the West through hostage-taking in Lebanon. "I think they have been successful and I think Iran is an important strategic issue in the Middle East which nobody can avoid."

Continued from Page 1

said he was in touch with Sheikh Mohammad Hussein Fadlallah, Shias cleric and mentor of Hezbollah (Party of God), the Iranian-backed grouping which is believed to be responsible for the kidnappings.

Mr Jumblatt also acknowledged that Iran had succeeded in securing some of its demands from the West through hostage-taking in Lebanon. "I think they have been successful and I think Iran is an important strategic issue in the Middle East which nobody can avoid."

France tops UK in skills

By Charles Leadbeater
in London

FRANCE TRAINS between 2½ and 3 times as many qualified mechanical and electrical craftsmen and technicians as Britain, often to higher standards, according to a report published today.

The report, by the UK National Institute of Social and Economic Research, says the skills gap between the two countries has widened markedly over the last decade.

It warns that Britain's relative under-investment in training for this key group of skilled workers will continue to inhibit the introduction of new technology, more efficient working practices and improvements in competitiveness.

"The fact that France has increased the numbers attaining craft qualifications during the past decade of industrial recession, instead of the decline observed in Britain, means that France is moving towards a situation comparable to Germany's where the typical industrial worker is vocationally qualified to craft level.

"In Britain this is far from being an attainable objective; we seem to be moving towards a workforce with fewer qualified and recognised craft levels, and the remainder at best trained in one or two narrow skills."

The higher output of qualified workers means that the proportion of the French workforce with vocational qualifications is much higher than in Britain.

In 1984, about 76 per cent of electricians in French industry had qualifications against only 44 per cent in Britain. The proportion of workers in engineering and metalworking with vocational qualifications is 50 per cent higher in France.

Much of the French skill advantage is a recent development, according to the report. The number of young French people gaining craft qualifications rose by 50 per cent between 1975 and 1985, while in Britain the number declined.

Mr Jacques Delors, EC Commission president, emphasised the importance of next month's Brussels summit.

Continued from Page 1

In a statement from Sidon, in Southern Lebanon, the PLO took responsibility for the overnight clash, which took place not far from the north of the town of Qiryat Shmona.

An Israeli patrol intercepted the three heavily armed young men, who had managed to cross Israel's self-declared "security zone" in Lebanon and cut their way through a wire border fence without being detected in Paris and Bonn.

THE LEX COLUMN

A self-portrait in oils

By Brian Robins

Britoil
Share Price (pence)
700
600
500
400
300
200
100
1987 1988

Britoil has done itself no kindness in producing an asset valuation 55 per cent above BP's offer and nearly four times higher than its share price last month. Despite this all the pseudo-scientific jargon of asset value calculations, almost any number can be dreamt up by altering the discount rate and oil price and exchange rate forecasts.

Britoil has gone for broke in choosing a compound annual rise in the sterling oil price of almost 10 per cent (on which basis the rest of the sector surely looks undervalued) and a lower discount rate than the industry uses to evaluate its projects internally. This will make the opposition's task of knocking down the valuation a cinch, whereas a more conservative value of 550p or so would have forced the bidders to explain why they think the company is worth less.

More sophisticated investors are likely to be more pleased by Britoil's representation of an exit multiple of about 20 times current earnings above average for the sector. And with its network for over-the-counter and prescription drug distribution already well developed, American Home can afford to make deeper cuts in the Britoil sales force and head office staff.

The deal may make perfect sense for American Home. But it made not bad sense for Sanofi either, and the Elf subsidiary – which desperately needs a US distribution network if its impressive momentum is not to falter – will be pushed to find another partner in the same price range.

BP

The news that the Office of Fair Trading is investigating the Kuwaiti stake in BP will have met with a mixed reception at BP headquarters yesterday. For all its public stonewalling, there is no question that the OFT is likely to move in after 2½ years in the bankruptcy courts. A.H. Robins was not only cheap, it was the only show in town at the price. Ironically, the fiasco over injuries attributed to the company's Dalton Shield contraceptive – which landed it in Chapter 11 in the first place – proved one of Robins' main attractions.

The \$2.48bn in Dalton Habilities

sitting on its shoulder. On the other hand, the KIO could, in theory, be required to dump its entire holding, which would be a final low blow to BP's image in the financial markets.

This is, however, a remote possibility. The OFT insists that the enquiry is a routine affair taken with the fragmented nature of shareholdings in the rest of BP, the size of the stake apparently means that the KIO may now be in a position to take a material effect on BP policy. Even if this is referred

to the Monopolies Commission and is then ruled to be against the public interest, the KIO may be required to freeze its stake or limit further purchases, rather than sell. Indeed, until a decision is made on whether to refer there is nothing in theory to stop the KIO buying more although this would obviously risk prejudicing their position.

Nokia/Ericsson

Ericsson's decision to sell its data systems business to Nokia, which is rapidly earning a reputation as Finland's most acquisitive company, is yet another sign that the trend towards telecommunications companies getting involved in data processing, and vice-versa, is proving very hard to implement.

Ericsson was one of the first international companies to argue that it had to be involved in everything from telecoms to US drugs company Ratiopharm. After writing off its

INTERNATIONAL APPOINTMENTS

Ex-US Navy Secretary joins PaineWebber

FORMER Secretary of the US Navy Dr John F. Lehman, aged 45, has joined the investment banking division of PaineWebber Inc. as managing director.

PaineWebber Group Inc. is the parent company of PaineWebber Inc., one of America's leading securities firms, which together with PaineWebber International and Mitchell Hutchings Asset Management, serves the investment and capital needs of a worldwide client base.

Mr Donald B. Marron, PaineWebber Group's chairman and chief executive officer, said: "We are delighted that John Lehman has joined our investment banking team. His extensive management skills and experience in the various areas of industry, including high technology, aerospace and defence, will enhance the firm's professional capabilities and benefit our client base."

"Attracting talented people such as Dr Lehman to our firm is yet another example of our commitment to building PaineWebber's investment banking business. Since 1984, we have increased our professional staff by 30 per cent, with particular emphasis on selected client industry groups, and on high-growth product areas such as asset acquisitions and leveraged buyouts."

In 1981 President Reagan selected Dr Lehman as Secretary of the Navy, a position he



Dr John F. Lehman Jr

For the past 17 years, he had been with E.F. Hutton, last serving as executive vice-president and head of its futures unit.

Mr Peter H. Riedener has joined PaineWebber International in Geneva as executive vice-president responsible for international retail sales, and also has been named a director, declared Mr John A. Bult, the firm's president.

In this newly created position, Mr Riedener is to oversee the development and marketing of investment products and services to individual clients outside the US.

He had been with E.F. Hutton since 1976, last serving as executive vice-president in charge of Hutton International, as well as a member of the board. His career in the securities industry began in 1960 with Merrill Lynch. He moved to Oppenheimer in 1973 to become vice-president, marketing.

New Inco director

THE LARGE Canadian nickel producer Inco has elected Mr Michel Belanger director of the board.

Mr Belanger is chairman of the board and chief executive officer (CEO) of the National Bank of Canada. Previously, he was president and CEO of the Provincial Bank of Canada, and president and CEO of the Montreal Stock Exchange.

Chemical Bank UK managing director

CHEMICAL BANK, the fourth largest US bank, has named Mr Janharm M. Musters as managing director. In addition to his current title of chief operating officer for the bank in the UK,

Mr Musters, 39, is based in London and responsible for operations, systems, finance and human resources functions in the UK, West Germany and Switzerland. He is also responsible for planning and executing the integration of Chemical Bank International Ltd. (CBIL), Chemical's merchant banking subsidiary, with the London branch.

He joined Chemical in 1983 as chief of administration in the US group. In 1986, he moved to the international banking division in a similar role, and in 1987 relocated to London to become chief administrator.

The resignation last week of Mr John Howland-Jackson as a UK-based managing director of Chemical, and head of international origination and CBIL, was said not to be connected with Mr Musters' promotion.

As previously announced, Mr Peter Alexander, 45, is replacing Mr Howland-Jackson on an interim basis while Chemical continues to ponder its UK future.

Mr H. Guy Head, in charge of global foreign exchange, remains the other managing director based in the UK.

Accountancy group KPMG appoints Tax Centre chief

THE WORLD'S largest accountancy and management consultancy group, Klynveld Peat Marwick Goerdeler (KPMG), has appointed Mr David Gilburn as senior-in-charge of the KPMG International Tax Centre in Amsterdam.

KPMG, created by the merger of Peat Marwick International with Klynveld Main Goerdeler (KMG) at the beginning of 1987, has offices in 115 countries. There are 5,150 partners and 40,500 professional staff.

Mr Gilburn had been a tax partner in the Amsterdam office of Peat Marwick since

1981. The KPMG International Tax Centre's purpose is to serve KPMG tax partners around the world as a central enquiry response and referral base for international tax questions.

THE CANADIAN oil and gas producer and drilling contractor Bow Valley has announced the appointment of Mr W.H. Tye as president and chief operating officer.

Mr Tye, replacing Mr D.K. Seaman, who remains chairman and chief executive, was formerly executive vice-president.

Grandson of Dow Chemical's founder elected as a director

THE BOARD of Michigan-based Dow Chemical, which follows leader Du Pont as the second largest US chemicals concern, has elected Mr Michael L. Dow as a director.

Aged 51, he is a son of the late Mr Alden B. Dow, a noted architect and a grandson of Mr Herbert H. Dow, the founder of Dow Chemical.

In addition to being chairman and chief executive officer of General Aviation, in Lansing, Michigan, Michael Dow is a director of Chemical Financial Corp., and Chemical Bank and Trust Co., both of Midland, Michigan. He has served on the

audit and compensation committee of Chemical Bank.

MONSANTO, the St Louis-based chemicals and pharmaceuticals group, has appointed Mr Lawrence B. Skatoff, currently vice-president and controller, to the new position of vice-president, finance.

He will direct the worldwide activities of the controllership, treasury and tax functions. He will also be responsible for pension asset management, corporate acquisition and divestiture activities, and internal and external financial reporting.

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West London

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Management Consultancy Division

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The company has reached a stage where it needs to recruit a Finance Director (designate) to take charge of the improvement and development of all the financial systems, controls, budgets and management accounts. There are about 20 accounts office staff and a sophisticated mini-computer system is in use.

You must be qualified, aged 30-40 and seeking an FD role where you will be able to make a real contribution to the development of a business, in return for a solid commitment. You should have experience of a very high transaction volume environment and welcome a "sleeves rolled-up" approach within a multi-branch operation. In due course share options are a possibility.

Please reply in confidence, giving concise career and salary details and a daytime telephone number, and quoting reference number 1531, to Geoffrey Rutland ACA AT11, Executive Recruitment Division, Binder Hamlyn Management Consultants, 8 St Bride Street, London, EC4A 4DA, or call him on 01-353 3020 (office) or 01-878 8395 (home).

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Reporting to the Managing Director you will be assisted by a team of 4 staff.

Candidates, preferably qualified, must be able to demonstrate broad financial line management experience probably gained within a small to medium sized fast moving trading environment. A pragmatic and commercial approach will be essential coupled with an aptitude for computers and systems development.

Experience with IBM 360 based systems would be a great asset. Relocation assistance will be considered in appropriate circumstances.

Please reply with full career and salary details to SUE ROSSITER at the address below.

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+ GRANADA 2.8 CHIA

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and other disciplines. The focus is on the effective use of sophisticated management information and close involvement in commercial decisions.

Candidates must be qualified accountants and are likely to be aged around 30. Your track record of increasing responsibility should include working closely with line managers, providing financial input. Excellent communication skills, commercial judgement and resilience will determine your success in this challenging role.

Interested candidates should send a full c.v. quoting Ref: L307, to Heather Male at Slade Egger International, Metro House, 58 St James's Street, London SW1A 1LD or telephone on 01-629 8070. All applications will be treated in strictest confidence.

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Please send detailed cv, in confidence, indicating current salary, to Anna Blackwood, Personnel Officer, United Friendly Insurance plc, 42 Southwark Bridge Road, London SE1 9HE.



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The need is for a highly talented professional with an impressive record of financial management success, probably gained within the treasury or related function of a large international organisation. Naturally you must have the drive

and stature to make a significant impact within this highly-demanding corporate headquarters environment. An excellent remuneration package, which is flexible to reward the outstanding candidate, includes a substantial salary and the chance to participate in attractive share option arrangements.

Please reply to Alison Hawley, advisor to the Director, Finance, in strict confidence with details of age, career and salary progression, education and qualifications quoting reference 5087/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Development Accountant -Investments

c£24K + mortgage subsidy

City of London

- Working closely with senior management on improving accounting techniques
- A challenging role requiring 'vision'
- Part of a small team operating to the highest professional standards

Our client is a major, well established institution providing life assurance, pensions and unit trust management services. They enjoy a good reputation for their successful investment performance and are active in promoting professional standards within the life industry. In a competitive market important contributions are made by effective cost control and enhanced investment information. Consequently, they now wish to appoint an experienced Accountant to develop improved accounting techniques in their investment accounting area.

The Development Accountant, reporting to the Manager - Accounting Development, will be responsible for a small team initially concentrating its efforts on the implementation of a new investment accounting system and the management of a sophisticated CGT system. A key challenge of the role is that it requires the ability to identify and gain commitment to, developments which are not currently in existence but can make a significant impact on future corporate financial efficiency.

Applicants will be Chartered or Certified Accountants with a minimum of two years post qualification experience; alternatively we would be interested in a newly qualified accountant with previous experience of accounting development work. A knowledge of investment accounting preferably within the Life and Pensions industry would be a major advantage. Career prospects are excellent with this fast growing organisation.

Write or telephone (24 hrs) for more information and a personal history form quoting reference 2260/FT

C Kiddy and Partners

Recruitment and Organisation Consultants
43 QUEEN SQUARE, BRISTOL BS1 4QR. TEL. (0272) 245275

Lex
SERVICE

Group Accountant

London

£28,000 + Car

Lex Service PLC is an international force in automotive and electronic component distribution. The company has an annual turnover of £1.4 billion and strong growth ambition. The company's overall strategy is underpinned by total commitment to service leadership through progressive management practices.

Internal promotion has created an opportunity within the corporate finance department for a graduate chartered accountant with three years' or more post qualification experience, gained with a 'big 8' firm. For the right person this is an excellent opportunity to move from practice into industry. Based at the corporate head office in the West End, you will be responsible for the direction and co-ordination of the group's consolidated

financial and management information. This will require close liaison with the treasury, taxation and corporate planning departments as well as with the various businesses.

A strong personality and a flair for technical detail are needed in this high profile job. You will have the support of a staff of 8 people and excellent computer resources. In addition to strong technical and communication skills, you must have the potential for rapid advancement within the group.

If you believe you have the ambition, commitment and ability to succeed in this challenging environment, please contact David Northmore on 01-831 2000 or write to him at Michael Page Partnership at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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Business Appraisal Executive

Central London

around £23,000 + car

A major international group (T/O £900m), which has experienced significant earnings growth, seeks a Business Appraisal Executive to join this key Head Office department. Working through the Departmental Head, who is directly responsible to the Board, the business appraisal team adopts an aggressive approach to all matters appertaining to the Group's short and long term plans, as regards acquisitions, capital projects and the review of all operating plans and major tenders. Candidates (male/female) who are either MBA's or Chartered Accountants, with some contract/tendering experience, will find this vacancy both challenging and exciting. Promotion prospects are excellent. Ref: 1475/FT. Write or telephone for an application form or send full details (with telephone numbers and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Telephone: 01-493 156 (24 hours).

Phillips & Carpenter
Selection Consultants

FINANCE DIRECTOR

Lancashire/Yorkshire Border

c £32,000 + Car + Substantial Bonus



Our client is a subsidiary of a major international company, and is a well known manufacturer of branded consumer goods with operating companies in Australasia, Europe and the United Kingdom.

An internal reorganisation has created the requirement for a commercially minded Finance Director for the UK operation, which contributes approximately 45 per cent to the Group turnover. This highly visible and crucial appointment reports directly to the UK Managing Director and functionally to the Group Finance Director.

Supported by a team of some 25 individuals, the broad responsibilities of the position include budgets and planning, management accounting, costing and pricing; and financial accounting. The company has an IBM System 38 Computer.

F M S

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Financial Management

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of International
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BASED CENTRAL LONDON

Internal auditing for Chevron, one of the world's major oil companies, means more than just poring over the books. It provides genuine career development plus the opportunity for extensive travel throughout the UK, Europe, the Middle East and Africa.

In these vital roles, you will appraise systems and controls and present objective recommendations to the senior management of our exploration, production, refining and marketing operations. Leading or working with joint venture review teams will also be an important part of your responsibilities.

These are excellent career openings for qualified and part-qualified accountants who are ready to step into a high level role in international audit with the potential and the ambition to move into the mainstream financial area.

Our significant North Sea interests and vigorous exploration programmes ensure that these are careers with a future. Excellent salaries will be geared to qualifications and experience. A first-class benefits package includes generous relocation assistance where appropriate.

Made your move into the international oil business and telephone Jane Barker on 01-467 8796 for an application form. Chevron Petroleum UK Limited, 2 Portman Street, London W1H 0QA.

We are an equal opportunity employer.



CAREER OPPORTUNITIES FOR QUALIFIED ACCOUNTANTS

W. London
and Banbury



Polymark International PLC, turnover in excess of £30m, manufactures and markets/distributes a diverse range of engineered products and services through UK and overseas subsidiaries.

Following a period of restructuring and reorganisation in recent years, the group is now strongly returning to stable growth and profitability and seeks to strengthen its financial and management accounting function, at least partly to meet planned future expansion.

GROUP FINANCIAL ACCOUNTANT

Based at Group Head Office, West of London, a qualified accountant, aged 28-35, with at least 3 years post qualifying industrial experience, to work at the centre on a wide range of finance matters in an International Group.

Quote Ref: PP/726

FINANCIAL CONTROLLER

Based at the Group's major UK subsidiary at Banbury, a qualified accountant, aged 30-40, with broad financial and management accounting experience, perhaps in a variety of manufacturing and/or distribution environments. Quote Ref: PP/727

The package includes a substantial negotiable salary and bonus, car and assistance with relocation where appropriate. Prospects are excellent within a Group now poised for profitable growth. For further details and an application form please telephone Windsor (0753) 867175 (24 hrs) or write with CV to Peter A Page, Senior Consultant, Human Resources, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD quoting the appropriate reference.

3i Consultants Ltd
Human Resources



A WEALTH OF
EXPERIENCE

MORE THAN JUST TAX

London W1

£27,000 + car

A highly successful and acquisitive publicly quoted diversified group has created a new position within its small head office team.

Reporting to the Financial Director you will have specific responsibilities for all taxation affairs of the group and its operating companies. This will include compliance work, group planning and monitoring of new corporation tax and VAT legislation. There will also be involvement in group acquisitions and other investigations.

However, as part of this small team you will also be expected to make a contribution in other areas according to your own preference or abilities - this could include a company secretarial or systems specialisation role.

Aged 28-32 you must be able to offer a sound professional training and qualification, specialisation and commitment to taxation and interest in and experience of any other head office role. Career opportunities will therefore be available at either group or operating company level:

Please write enclosing a career/salary history and daytime telephone number,
to John P. Sleigh, FCA quoting reference JAS9/BR.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA. 01-405 3499

LLOYD MANAGEMENT

Financial Controller

South London

£35,000 salary package & F/E car

Our client a substantial fast moving consumer goods company, is seeking to recruit a Financial Controller. Already an established household name the company has ambitious plans to expand further through acquisition and organic growth.

The position reports to the Financial Director and it is intended that within eighteen months of appointment your performance will justify early promotion to that position.

Your responsibilities will include the day to day management of a large finance function, many of whom are qualified accountants. The role will be broadly based however and you will be expected to make a significant contribution to the overall commercial development of the company.

MANAGEMENT SELECTION

Candidates will be qualified accountants, probably in their early thirties, with strong management experience and excellent interpersonal skills. This is a challenging position for an outgoing, commercial accountant, who possesses the drive and tenacity to succeed.

Interested applicants should write enclosing their Curriculum Vitae, daytime telephone number and quoting ref: 201 to Philip Rice, MA, CIMA, Whitehead Rice, 295 Regent Street, London W1R 8JH.

Whitehead Rice

295 Regent Street, London W1R 8JH

Telephone 01-580 2222 Fax 01-580 2223

E-mail: philiprice@whiteheadrice.com

Telex: 833 4572

Facsimile: 01-580 2223

Telex: 833 4572

Telex: 833 45

Assistant Controller

Middlesex

£27,000 + bonus + car

Our client, a prestigious UK plc service group, is regarded as being the number one organisation within its market place sector. Highly successful performance and growth achieved to date is forecast to continue and can be attributed to the high calibre professional management team and staff.

As Assistant Controller of this division (c £50m) the role will assume overall responsibility for the entire accounting and reporting function through a strong team of fifty staff. Administrative and commercial decision making tasks will also contribute to the development of both existing and new business.

Candidates should be qualified chartered accountants, age indicator 28-34, with high professional standards and technical excellence coupled with good interpersonal skills to liaise with all levels of management. This is an excellent

opportunity to be part of a positive and fast moving organisation that has real opportunities for career advancement. The attractive remuneration package includes a non contributory pension and fully expensed executive car.

Please write or telephone enclosing full resume quoting ref: 206 tx:

Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

Cartwright Hopkins
FINANCIAL SELECTION AND SEARCH

Hoggett Bowers

Executive Search and Selection Consultants

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A MEMBER OF BLUE ARROW PLC

Financial Controller

**High Profile Role in Major Brewer
West of London, To £35,000 Package, Car, Benefits**

As a result of an internal promotion, this major brewer now needs a new Financial Controller to head up the finance function in its largest operating division. Reporting to the Managing Director, the role is particularly wide-ranging and calls for excellent commercial awareness and judgement together with a high standard of financial skills. Candidates, aged 30-50 and with a recognised accounting qualification, must be able to demonstrate a good management track record, preferably in a fast moving, high volume business. In addition, maturity, leadership ability and good communication skills are essential. The package comprises a basic salary up to £33,000, profit share, excellent choice of car and comprehensive benefits including relocation, if appropriate.

M.W. Fosh, Hoggett Bowers plc, 1/2 Hanover Street,

LONDON, W1R 9WB, 01-734 6852. Ref: H24009/FT.

Financial Controller

**With Strong General Management Skills
Essex, c £25,000, Car, Valuable Benefits**

Maximising profit in this £20m turnover business relies on fast response to rapidly changing conditions. A heavy reliance on high quality, quickly available management information makes this a key appointment. The company sells the definitive product in its market sector. Its positioning is clear - unrivalled quality of service and premium price - and profits are extremely healthy. Reporting to the Chief Executive, the successful candidate will manage a sizeable team handling management accounting and sales administration. An early priority will be to exploit to the full DP enhancements which are in progress. Candidates must be qualified accountants with proven accounting and commercial management skills gained in a senior role with a significant company. The ability to communicate financial information to non-financial managers and a willingness to take an active part in the management team are vital. This is a very rewarding job and organisational changes already agreed will ensure continuing challenge and growth of the role. Benefits include a fully expensed quality car, generous non-contributory pension, private health care and share options. A comprehensive relocation package includes mortgage subsidy if moving from a lower cost housing area.

S.P. Spindler, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-850851. Ref: W11042/FT.

Financial Controller

Manufacturing

Hertfordshire, c £20,000, Car, Benefits

A long-established and successful autonomous subsidiary of a major international Group is strengthening its management team. The company is a leading OEM of waste handling equipment for the world market. The Finance Controller is a key post within the company allowing the Finance Director to concentrate on the broad strategic issues. Reporting to the Finance Director, the position involves complete responsibility for all key accounting functions and for ensuring that adequate operating controls are maintained. You will also be expected to develop existing computer systems to keep pace with the company's planned future expansion. Aged 28-35, you will probably be an ACMA or ACCA and will already have had accounting experience in a manufacturing environment. You will have gained the wide-ranging experience necessary for this sharp-end role, which demands contact with all levels within the organisation. Self-motivation, enthusiasm, good communicative skills and the ability to contribute to the decision-making process whilst working as a member of the management team are essential requirements. An excellent salary and benefits package is available along with comprehensive relocation assistance where appropriate.

R.J. Arnold, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575. Ref: B17026/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

CREDIT ANALYSIS

- BANKING
- INDUSTRIALS
- INSURANCE

Standard & Poor's Corporation is a leading provider of financial information services. Rapid expansion in its global debt rating activities creates exceptional opportunities to participate in the financial assessment of major European companies, particularly in the industrial, insurance and banking sectors.

The key tasks are to undertake in-depth financial and business evaluation of companies' operating performance, interview their senior management and present reports for both internal credit review and external use by the investment community.

Successful candidates will be graduates with a strong accounting, banking and commercial awareness. Good writing and inter-personal skills are key as is a working knowledge of credit assessment techniques, ideally gained through training with a major international bank. Fluency in English and one other major European language is essential.

The vacancies are London based with travel to New York and throughout Europe.

Apart from the excellent career prospects, there is a fully competitive salary and benefits package.

Please write in confidence to:
Paul Jenkinson, Human Resources Director,
Europe Standard and Poor's Corporation
19 St Swithin's Lane
London EC4N 8AD



EDP AUDIT

**A challenging role for a
DP Specialist or a computer
friendly accountant**

A major public company, with activities spanning construction, shipping, property and oil & gas exploration, Trafalgar House operates throughout the UK and in many overseas areas - including North and South America, the Caribbean, the Middle East and the Far East.

Scrutiny of our continually developing computerised systems and procedures is a high priority within the internal audit function. The additional computer auditor we now wish to appoint will be based in Croydon and will, as a team member, help to cover our interests worldwide. The position may appeal to a DP specialist seeking a new career direction or to an accountant who is already in an audit function embracing EDP applications. Whatever your background, you will ideally possess mainframe/minicomputer operations experience and some programming/systems analysis expertise, coupled with a general knowledge of accountancy procedures.

An attractive remuneration package will be offered, commensurate with the high calibre individual we wish to attract and benefits include a company car, subsidised BUPA and pension scheme. There will be considerable travel, including some overseas, and future career development prospects are excellent in an environment of continuing planned expansion.

Please write, with a detailed cv, including salary history, to: Miss J Ward, Personnel Officer, Trafalgar House Group Services Limited, Mitcham House, 681 Mitcham Road, Croydon, Surrey CR9 5AP.

**TRAFALGAR HOUSE
GROUP SERVICES LIMITED**

Finance Director

**Middlesex
Not less than
£30,000 plus car etc**

We are looking for a very special kind of person: a Chartered Accountant who can exercise financial controls and direction over several growing companies, as well as work at the most senior level with a very small team engaged in spotting and developing new opportunities. The right person will also play a significant role in group expansion and diversification.

In just 9 years our client has grown to become a dynamic market leader in a growth service industry, and highly respected in its field. Current sales are at £25 million p.a., profits are good, and both are growing rapidly. The future is very promising. Now, as part of their planned growth programme, they wish to invest in a Group Finance Director, preferably under 30 years old, who can demonstrate an excellent track record and career advancement, with expertise in areas such as creative treasury management, computerised systems and tight cost controls. Experience of a market flotation would be a plus.

Personal skills must include leadership, communication, drive, a sense of humour and a commitment to success and quality. You will be offered an excellent package and plenty of scope and challenge. The offices are to the west of London, but the activities are nationwide.

Please send your detailed cv in complete confidence to:

Mr. D. Watt,
Senior Partner,
Levy Gee,
100 Chalk Farm Road,
London NW1 8EH

Levy Gee

RETAIL FINANCIAL CONTROLLER c £25,000 + Car

Our client, part of a major public company, are a growing fashion retail organisation with over 40 concessions throughout the UK. They seek a young, ambitious, qualified accountant with the drive and acumen to play a key part in building the future of the company.

In addition to a flair for investigation and analysis, he/she will bring to the job the ability to develop and implement management reporting systems suited to the particular needs of the business.

Unlikely to be more than 35 years old, it is essential that you will have thorough working experience of the retail sector. Reporting to the Chief Executive the successful applicant will be expected to make a direct contribution to strategic decision-making, and it is envisaged that a Board appointment will follow within three years.

To discuss this unique opportunity call Stephanie Preston on 01-434 0175 or send your curriculum vitae to her at the Hamilton Partnership, Hamilton House, 61 Oxford Street, London W1R 1RB.

SUCCESSFUL JOB SEARCH

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We are the professionals who can advise and help you. Since 1980, Consulink's executive clients have accessed unadvertised vacancies, obtained interviews, found the right jobs and reduced job search time.

Contact us for an exploratory meeting. It is without charge and we will tell you if we can help you at what cost. It may be easier than you think. If you are currently abroad, enquire about our Executive Search Service.

32 Savile Row, London W1X 1AG
Tel: 01-334 3579 (24 hours)

Consulink

DIRECTOR ADMINISTRATION AND FINANCE

Northern England

Negotiable Salary.

Our client is an Italian manufacturing operation based in the North. This is a new appointment which will combine responsibility to the U.K. Managing Director and the Group Administration Director in Italy for all administrative and finance functions. This will range from product costing through computer and management information systems to the establishment of administrative procedures required by the Italian parent. Frequent visits will be required to Italy.

Preferred applicants will be University graduates (economics/business), with professional qualifications or equivalent, aged 30-40 with experience to controllership level in a multinational, preferably Italian, manufacturer or distributor of mass consumer products. Italian nationals will be preferred but fluency in spoken Italian as well as in both written and spoken English will be essential, plus a profound knowledge of the English environment. Benefits will include a car and local accommodation if necessary.

Please address brief personal and career details including present salary to
Douglas G. Mizon quoting reference F/149/M.

Ernst & Whinney
Executive Recruitment Services
Becket House, 1 Lambeth Palace Road, London SE1 7EU.

FINANCE DIRECTOR (INVESTMENT MANAGEMENT)

SALARY: c. £40,000

EDINBURGH
Our client is one of Scotland's leading independent investment management groups. They wish to appoint a Finance Director whose responsibilities will include all aspects of financial and management accounting, treasury, budgeting and administration. The person appointed will become intimately involved in planning and implementing the future strategy and development of the group.

This is a new key appointment and provides an unusual opportunity for a realistic and imaginative financial manager to contribute to the growth of a rapidly expanding investment management group. The ideal candidate is likely to be a Chartered Accountant aged 30-40 with perhaps an M.B.A. from a major business school and at least five years employment in a senior financial or commercial role in a public company. Knowledge of Stock Exchange practice would be an advantage. An attractive total remuneration package is negotiable.

Please write, in complete confidence, enclosing an up-to-date CV to
Robin Fremantle at:
Management Search International Ltd.
22 Old Burlington Street, London W1X 1LB.
Executive Search and Recruitment Consultants

MSI

Offices: Malta, Oxford, Milton Keynes, Watford, New Orleans, Houston, Dallas, San Antonio, Chicago, San Jose, Tokyo, Edinburgh

Finance Director

Textiles Overseas

Tootal, a successful and leading UK textile company, requires a fully qualified finance professional to work abroad. The initial secondment is in S.E. Asia working for a vertical textile mill employing 2,000.

As part of a small expatriate team supported by a local staff, the Finance Director reports to the unit Chief Executive with responsibility for all financial accounting matters, management information systems, cost accounting and certain Secretarial duties. Much development work is needed to 'modernise' systems and consequently, prior industrial accounting experience at 'shop floor' level, allied to the introduction and development of computer based systems is essential.

Ideally applicants will be aged 35-45, although older applicants with relevant experience will also be considered. Knowledge of the textile industry and previous overseas experience, combined with the ability to speak a second language would be of great advantage.

In order to further their career, the successful applicant must be prepared to accept further on-going secondments to other overseas locations, with the possibility of a home posting.

In addition to a negotiable enhanced salary, the package includes all normal expatriate benefits: assistance with passages; children's education; generous home leave; subsidised housing abroad.

Please apply with full CV to: J M Allsopp, Personnel & Training Manager, Tootal Textiles Limited, Tootal House, 19-21 Spring Gardens, Manchester, M60 2TL.

Tootal Group

Accounting for the nation's transport

£26,290-£29,740

In the Department of Transport, the Finance Directorate is responsible for the financial management and control of an annual budget of some £5 billion. This money is spent on a wide and vital range of activities including the national road network, sponsorship of the nationalised transport industries, local authority transport expenditure and the Department's own executive organisation.

As Accountancy Advisor, you will be a key member of the Directorate charged with ensuring that sound accountancy advice is available as necessary across the whole range of the Department's activities; and with the development of a new management and financial information system for the Department.

You must hold a full professional accountancy qualification and should have at least 10 years' post-qualification experience. Transport industry experience and a knowledge of both private and public sectors would be an advantage. A high level of intellect and the ability to operate at the most senior levels of management are essential, thus you must be aged between 35-55 years.

Starting salary according to qualifications and experience within the range quoted. Relocation expenses up to £5000 may be payable.

For further details and an application form (to be returned by 9 February 1988) write to Civil Service Commission, Alconbury Link, Buntingford, Herts RG21 1JB, or telephone Buntingford (0256) 468551. (answering service operates outside office hours).

Please quote ref: G/7463.

The Civil Service is an equal opportunity employer.

Management Accountant

Prospective Finance Director

To £18,000

West Midlands

This fast growing £20m high-technology company is being backed by a multi-national parent Group which sees this business sector as an important element in its plans for the 1990's and beyond. To sustain its current and future growth pattern, senior management is well aware of the need to provide a full range of computerised business systems and first class financial support.

An alert and innovative ACMA is required for the position of Management Accountant, directly accountable to the Finance Director for the introduction of quality financial information into the management decision-making process. Planned computer development will provide an opportunity to upgrade both budgeting and product costing systems and to extend considerably the level of effective analysis work.

Previous experience in a manufacturing environment is important, together with a keen analytical mind and the interest and enthusiasm to become fully involved in the business. Applicants should have the ambition, drive and ability to progress to a subsidiary company finance directorship or similar role within the Group, whose policy is to actively develop the careers of its finance staff through its many units and several divisions. Age guide: 25-30.

Interviews will be carried out locally and candidates should reply in confidence quoting ref: E105 to:

Margaret Mitchell
Mason & Nurse Associates
Sa Station Road, Egham
Surrey TW20 9LD.
Tel: 0784 71255
Offices in London, Birmingham and Egham.

Mason & Nurse
Selection & Search

FINANCE EXECUTIVE - LONDON

BUILD ON YOUR ASSET FINANCING EXPERIENCE

To stay at the forefront of worldwide communications today requires the development and proper exploitation of frontier technology, deploying the very latest earth stations, satellites, fibre optics, submarine cables etc, all controlled by specially designed state-of-the-art computing systems. These form the core of our assets. The function of financing these assets is a major task - both in size and complexity.

Within the world of high technology, few companies can match the breadth and depth of Cable & Wireless. In no less than forty five countries, worldwide, the Cable & Wireless Group is the clear leader in national and international communications.

We are now looking for an additional person to join our existing professional team. You could possibly be working currently in a banking environment or for a multi-national of similar status. The person we are looking for will have a strong personality and have an

attention to detail that will enable them to 'argue their case' at the highest levels. You must be able to communicate effectively, both within and outside the Group, as you will be heavily involved in the decision making process to obtain the most cost-effective financing for major capital expenditure.

You should be familiar with a broad range of asset-based financing techniques. You will have some experience in their applications and capital markets, commercial paper programmes and aid support programmes worldwide.

You should have an honours degree or business degree specialising in finance, whilst an MBA, ACT, or recognised banking qualification, would be an advantage. As you would expect, this job involves the use of computer based systems, so a familiarity with PCs is important.

The salary and fringe benefits package is open to negotiation, based on your individual experience. The relocation package will be similarly generous, for anyone requiring it.

To find out more about this challenging career, please phone 01-405 4980 (24hrs) for an application form or write with career details, quoting ref: R721/FT, to: The Recruitment Manager, Cable & Wireless plc, Mercury House, Theobalds Road, London WC1X 8RX.

Cable and Wireless
Helps the world communicate

INTERNAL AUDITOR

Salary: c.f23,000 pa + excellent banking package

A major French bank with a staff of 20 seeks an Internal Auditor who will be responsible for establishing and implementing the annual audit plan and for liaising with External Auditors and Head Office Inspection team.

The position has been upgraded to reflect the importance of the role and the impact of the Financial Services Act, and reports to the General Manager.

Candidates must be experienced in UK banking activities and accounting practices, and should be prepared to develop the new office of Compliance Officer within the organisation. A knowledge of French would be helpful, plus organisational qualities and the ability to forge good relationships with colleagues.

Interested applicants should write in confidence, enclosing a comprehensive Curriculum Vitae with daytime telephone number, to

Box A0788,
Financial Times,
10 Cannon Street, London,
EC4P 4BY.

VIKING PROPERTY GROUP GROUP FINANCIAL CONTROLLER

The Viking Property Group of property development companies with substantial programmes in both the United Kingdom and North America proposes to appoint a qualified accountant as Group Financial Controller. The successful applicant who is likely to be aged about 35 will be based at the Group's Head Office. In liaison with the present accountant, he will be responsible directly to the Joint Managing Directors for all financial aspects of the Group including:

Financial reporting
Management accounts information
Budgetary control
Data processing
Assets and Cash Management
Tax Planning
Insurance
Analysis and evaluation of Company acquisitions
Administrative Systems

In addition he will assist in the assessment of the economics of contemplated development schemes, in the control of the expenditure of projects in hand and in the completion of the relevant legal documentation. He will also be appointed Company Secretary to all the companies within the Group. Salary, car and other fringe benefits will be offered commensurate with age and experience.

Applications in writing with full CV and recent photograph to The Joint Managing Directors, Viking Property Group Ltd, Kilburn Hall, Kilburn, Derby, DE5 0LU, marking the envelope 'Private and Confidential'.

MANAGEMENT ACCOUNTING FOR ONE OF THE U.K.'S LARGEST CONSTRUCTION PROJECTS: THE CHANNEL TUNNEL

These accountancy opportunities are with Transmanche-Link, the dynamic consortium formed from 10 major construction companies (5 British and 5 French) - fully responsible for constructing and monitoring the entire project over the next 5 years.

This multi-billion pound venture requires tight financial control and extremely high standards of accounting procedures.

In order to sustain our efficient business practices, several new accounting positions have been created. We need:

SENIOR ACCOUNTANTS	ACCOUNTANTS	ASSISTANT ACCOUNTANTS
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Originally based in Ashford, Kent, but transferring shortly to the Folkestone area, these positions are seen as being vital to the success of the project and embrace a wide range of responsibilities. These include each accountant becoming involved in one specific area of the contract, the preparation of budgets, detailed forecasts and cost reports in order to assist site management in minimising expenditure.

Formal qualifications to ACMA/ACCA level are required, ideally supported by several years' directly relevant experience gained in the UK.

Attractive salaries are offered together with benefits which include positive assistance with relocation or a subsistence allowance as appropriate, a company car at accountant level or above, pension and sick schemes, etc.

Please send sufficient career details to warrant an early interview to:

Mr Stewart West, Recruitment Manager, Transmanche-Link, Channel Tunnel Contractors, Translink J.V., U.K. Operations, Charter House, Park Street, Ashford, Kent TN24 8EZ.
Tel: Ashford (0233) 46601.



We supply the best T-Shirts & Printing in the UK & therefore can offer the best rewards.

Financial Director



By constantly providing our customers with what they want, when they want it, GBT have become one of Europe's largest T-Shirt printers and the Group currently turnover in excess of £10 million p.a. We are an independent company which believe in self-promotion and this has enabled us to develop a range of products which gives us a unique position in the marketplace.

We are the only company in our field to unconditionally guarantee a T-Shirt and this is called a SUPATEE.

Since our expansion to Corby in 1987, we have been recruiting people from all disciplines to join our team. We offer excellent prospects and rewards to all successful applicants.

We are currently looking for a Financial Director to join our team at the highest level. The suitable applicant will be:

- * A fully qualified accountant.
- * Capable of controlling a group of companies.
- * Experienced in import finance levels around £50 million p.a.
- * At a time in their career where a challenge is necessary.
- * Highly motivated when results are rewarded with Equity options and a package circa £40K.

All applications should be made in the first instance, sending a full C.V. to Great British T-Shirt Company, Regent Complex, Pywell Road, Willenhall, Industrial Estate, Corby, Northants NN17 1JX (please for the attention of Jason Stiles). Tel: 0273-405487.

DYNAMIC GROUP ACCOUNT WEST LONDON

£20,000 + car

We are looking for a young, dynamic chartered accountant, with 1 to 2 years post qualification experience, to report to our group finance director. FTC Holdings PLC is a fast growing, international marketing services group with a turnover in excess of £40 million.

This is a new post, following the recent enlargement of the group, and will initially involve monitoring and reviewing subsidiary company management accounts, and their consolidation, together with systems development and implementation. It is intended that this position will expand to cover involvement in acquisition investigation and appraisal. It is unlikely that the successful candidate will remain in this position for more than three years as the rapid expansion of the group offers many opportunities for career progression.

Please reply with full CV to:
Rona Ensom, FTC Holdings PLC, Sinclair House, The Avenue, West Ealing, London W13 8NT

PUBLIC COMPANY FINANCE DIRECTOR London

Salary and package negotiable

The company is a young and rapidly expanding quoted property company with a number of subsidiaries.

The role will be to take responsibility for the entire finance function of the Group, supported by accountancy staff. Working closely with the other directors, you will be expected to contribute to decisions covering the full range of the Group's activities.

The successful applicant will be a qualified chartered accountant, probably aged in his or her late 20s or 30s and able to demonstrate technical strength. Experience of property, of contract negotiations and of public company circulars is very desirable. It is essential that he or she will be a determined, energetic 'hands on' controller, with the ability to act decisively and commercially in a fast moving progressive environment.

Detailed CV to Box A0787,
Financial Times, 10 Cannon Street,
London EC4P 4BY

CYNGOR SIR GWYNEDD COUNTY COUNCIL

County Treasurer

Salary Package c£38,000

The Council is seeking to fill this Chief Officer post by August, 1988 on the retirement of the present County Treasurer. As the Chief Officer of the Finance Department the Treasurer is responsible for giving financial advice to the County Council and he is generally responsible for the management of the Council's finances.

The Treasurer will be expected to contribute to the corporate management of the County Council through the Chief Officer's Management Team. Applicants should be qualified accountants (preferably CIPFA) with considerable local government experience and extensive experience in a senior position. They should have proven management ability in a large and complex organisation.

Ability to communicate in Welsh and English essential.

Car allowance and assisted purchase facilities available. Financial assistance for removals and resettlement expenses available in appropriate cases.

Application forms and further particulars available from the County Personnel Offices, County Offices, Caernarfon, LL55 1SH.
Tel (0286) 4121 ext 2078.
Closing Date: 8th February 1988.

LONDON APPOINTMENTS

Financial Controller c£20,000 + bonuses

This is an important position within a medium sized stockbroking firm which will enable you to exercise complete financial control and report to the Managing Director. You are a young (37 max) chartered accountant, probably with relevant financial sector experience, and confident in your ability to undertake extensive procedural/systems work whilst maintaining a critical reporting cycle. Your success will be rewarded by promotion to the Board within 2 years. Ref SEW 3092.

To find out more about these appointments, or the range of opportunities currently available, please contact Stewart Wright, Manager, Accountancy Appointments.

Telephone 01 408 1694 (out of hours 01 851 2502)

Management Personnel

2 Swallow Place, LONDON W1R 7AA.



LONDON'S OLDEST FIRM OF CHARTERED ACCOUNTANTS

Requires experienced all-rounder for general practice division. Sound tax knowledge essential. Partnership prospects for the right candidate.

Applications in writing to:
The Staff Partner, Begbies, 6 Raymond Buildings,
Grays Inn, London WC1R 5BP

DEPARTMENT OF PROPERTY, ECONOMIC DEVELOPMENT AND TOURISM

**ASSISTANT DIRECTOR
(Economic Development)**

Salary £20,852 - £22,641 p.a. + lump sum car allowance

As a result of a major re-organisation of the Council's management structure and departmental responsibilities, a new department has been created to spearhead the City Council's policies and exciting new initiatives in the areas of Property, Economic Development and Tourism.

The new department has a vacancy for an Assistant Director (Economic Development) to join the Director as a member of the departmental management team.

Applicants for this challenging position must be appropriately qualified and experienced with a proven track record in management at a senior level. They must possess exceptional leadership qualities and be able to apply the full range of management skills towards the achievement of objectives.

The person appointed will be required to assist the Director in identifying the objectives of the department and in developing and implementing a corporate management approach to achieve those objectives. A high level of personal motivation and commitment to the development and effective planning of the work of the division will also be expected.

Application forms and further details available from the Personnel Manager, City Secretary's Department, The Guildhall, Nottingham NG1 4BT. Tel. (0602) 463501 ext. 4624. Closing date for applications 10th February 1988. Please quote ref. PIEDT/2 on all correspondence and enquiries.

City of Nottingham
An Equal Opportunity Employer

**ACQUISITIONS
HIGH FLYER**

Birmingham

£25k+ bonus+car+petrol+BUPA

A successful plc with an impressive, long-running track record wants to recruit an ACA and/or MBA to advise on corporate development strategy and acquisitions.

This is a newly-created role which will involve identifying and researching targets, carrying out appraisals, negotiating and finally making recommendations.

The company has a strong balance sheet and is poised to make substantial acquisitions with emphasis on the engineering and construction sectors. It follows that - apart from possessing formal qualifications and having the necessary flair and self-starter capability - anyone applying to do this job must be able to demonstrate time-spent working as a member of a successful acquisitions team in a successful business.

This is an outstanding opportunity in an outstanding company and this is reflected in the salary/benefits package. If necessary, assistance with relocation will also be provided.

Please apply in writing enclosing a detailed cv and a separate list of companies to whom your application should not be made known to:

The Personnel Consultant, Welding Woodhead Limited, 44 George Road, Edgbaston, Birmingham B15 1PL.

**FINANCIAL DIRECTOR
INDUSTRIAL DIVISION****£25,000 p.a. + Car**

A highly competent financial director is required for our Industrial Division covering surface coatings manufacturing locations in Rubton, Wrexham and Birmingham. The post will be based on the Rubton central facility.

The financial director will be responsible for all financial and management accounting of a £10 million plus business, employing over 200 people and will report to the Divisional Managing Director. Essential qualities are the ability to work with a dedicated team of executives, to be self motivated and committed to the profitable development of the business.

Applications with CV in the first instance to: Group Financial Director, Manders (Holdings) Ltd., PO Box 186, Old Heath Road, Wolverhampton WV1 2QT.

**Manders
Manders
Manders
Manders**

Accountancy Personnel

Placing Accountants First

UPL GROUP PLC West London**TOMORROW'S F.C. TODAY****£15-17,000 Neg**

An ideal opportunity to combine the early responsibility and challenge offered by a trading group company with the opportunity to work for a well-known UK company. As Financial Controller, UPL's specialist food distribution arm you will enjoy autonomous responsibility for all aspects of Financial Accounting. This will encompass staff management, statutory and management accounts, control or computer operations, and development of accounting and administrative controls.

You will be required to demonstrate a good standard of qualification, and will receive study support/encouragement to achieve qualification within 3 years.

If you can combine accounting experience with general business skills your progression will be rapid and rewarding.

Benefits include: Study Package and other company perks.

CONFIDENTIAL**ACCOUNTS MANAGER/
INVESTMENT MANAGER****£25,000+Excellent Banking benefits**

As a major new force in Investment Management, this dynamic and highly professional financial organisation is in the top tier of Britain's fastest growing companies.

This has resulted in exciting opportunities within the accounting function. This latest vacancy offers the Qualified Accountant (ACA/ICCA/CIMA) the opportunity to head up an expanding department taking on the full range of responsibility including:-

* Control of the investment banking function

* Managing reporting in latest technology

* Liaison with management and all staff.

To be considered for this senior post you should be computer literate with at least 2 years POE preferably within the financial services sector and should be seeking a rewarding niche in the City. Quota Ref GHM IMGT

**Finance Director
Designate****Lloyd's Brokers****City**

A highly profitable, medium-sized firm of Lloyd's Brokers intends to appoint a Chartered Accountant to its main Board. He or she will direct a division handling all non-broking activities accounting finance, insurance administration, computing and office services.

Candidates, probably aged 35-45, must have obtained a good knowledge of the insurance industry preferably with a Lloyd's Broker. In addition to first-class professional and managerial skills, personal qualities are all important: strength of personality, judgement, tact and humour, enabling him or her to participate in a dynamic management team.

A substantial salary will be negotiated and the package includes car, bonus and non-contributory pension.

Please apply to: Sir Timothy House Br., Career Plan Ltd, 33 John's Mews, London WC1N 2NS. Tel. 01-242 5775.

**Career
plan
LIMITED**

Personnel Consultants

**For further details, please contact:
Accountancy Personnel,
70 Watling Street,
London EC4M 4DD
Tel: 01-238 0657****For further details, please contact:
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Accountancy Personnel,
70 Watling Street,
London EC4M 4DD
Tel: 01-238 0657****CONFIDENT**

Divisional Financial Controller

c.£25,000

S.W. Midlands

This position includes a substantial commercial element in addition to orthodox financial management, with high visibility which includes working at board level, deputising for the Finance Director and handling a variety of important external relationships. The responsibilities include evaluating, progressing and controlling projects, joint ventures and acquisitions; providing support to optimise pricing decisions, bid negotiations and submissions; developing the divisional corporate strategy; and interpreting and reporting on financial results and performance.

The organisation is a £70m division of a substantial British industrial multinational which offers good long term prospects to successful finance staff. Through technical innovation, product performance and reliability the division has become a market leader and is recognised as a key supplier worldwide.

Applicants should be graduate accountants aged 28-35, with well developed commercial acumen in addition to sound technical skills. Initiative and enthusiasm are essential in addition to the professionalism to be of influence at board level. Relevant previous experience is important, gained in a commercially orientated manufacturing/industrial group or large company. Relocation assistance is available if necessary. Initial interviews will be conducted locally.

Please reply in confidence quoting ref: E107 to:

Adrian Edgell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD.
Tel: 0784 71255

Offices in London, Birmingham and Egham.

Mason & Nurse Selection & Search

Finance Director

South East England

£35K-£40K + Executive Car

Our client, a private company is an international produce merchant in the importing and distribution industry with a turnover of £15m. The company has existed for over 100 years and is a highly respected and well known supplier to all sectors of the food industry.

The company is now seeking a Finance Director. Reporting to the Chairman, you will be responsible for a small staff and for a full finance function using advanced financial support systems. Particular emphasis is placed upon timely, precise management information, particularly in the areas of contract commitment and foreign exchange exposure, and cash flow management including considerable bank liaison. Additional responsibilities include company secretarial duties, and liaison with external authorities.

The successful candidate will be a graduate.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Assistant Financial Controller

INNOVATIVE MORTGAGE LENDING

c.£22,000+ Comprehensive Benefits

First Mortgage Securities is a leader in the development and funding of innovative and branded mortgage products. This new Group is backed by four major British institutional shareholders. To support the rapid growth of the business, they now wish to recruit a finance professional to play an important role in the future development of the Group.

Reporting principally to the Controller, you will assist in the implementation of all financial and management information systems to ensure that daily activity is carefully monitored and accurately reported at all times. Duties will also include the preparation of statutory and financial accounts, the production of the management information package, budgeting and assisting with the development of business plans. You will also be required to support the treasury and company secretarial function. The company's open management style will ensure access to senior management.

FIRST MORTGAGE SECURITIES LIMITED

Candidates will be Chartered Accountants aged 25-30 able to demonstrate capacity for initiative and hard work, preferably having previous experience in the financial services sector. They should also have good PC based systems experience, strong interpersonal and communications skills and be able to function equally well both on their own and as part of a team.

For further information, please telephone or write, enclosing full career details to Martin Krajewski, First Ross Martin Associates, Wardgate House, 59a London Wall, London EC2M 5TP. Telephone: 01-628 2441.

FIRTH ROSS MARTIN ASSOCIATES LTD.

Group Accountant

Young Fast Growing PLC

Richmond

to £25,000 + car

Our client provides a complete range of building design, technical and project management services. Since their recent successful stock market flotation, they have achieved impressive and accelerating growth and several exciting new opportunities are under consideration.

Strong financial management is, however, critical to their success. They, therefore, wish to appoint a high calibre Group Accountant to be responsible to the Finance Director for the accounting, statutory reporting and cash management requirements of the group. You will also work closely with the management on the appraisal of acquisitions and their integration into the Group.

The position calls for a Qualified Accountant with several years broad based experience in commerce. We will be looking for high technical skill coupled with the ability to manage an efficient accounting function able to respond to the demands of a fast expanding business.

Located in the attractive riverside town of Richmond, the position offers an attractive remuneration package, including a fully expensed car. Career prospects are excellent in line with the ambitions of this innovative and acquisitive group.

Please send concise details, including current salary and daytime telephone number, quoting reference D220, to W.S. Gilliland, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Euston Square, London NW1 2EP.

OFFICIAL SPONSOR OF THE BRITISH OLYMPIC TEAM

During the past three years, Parkfield has been transformed from a foundry company with annual sales of £4 million into a highly profitable manufacturing and distribution group with annual sales in excess of £250 million.

Parkfield has a strong balance sheet and is therefore very well placed to take advantage of the considerable opportunities that exist for the organic growth of its companies and for making future acquisitions.

The position of Group Financial Controller reports to the Group Financial Director whose own role is very strongly business development oriented.

The Controller's responsibilities are those normally associated with such a position, however, considerable emphasis is being placed on the development of financial policy, systems, procedures and controls. Other areas of particular importance are treasury and management information. There will of course be involvement in acquisitions.

Candidates should be qualified accountants, preferably in the age range 35-45. Experience at both Plc Group level and at operating company level is desirable, as is an understanding of manufacturing and distribution companies.

Candidates should also be self-starters, with high degree of commercial acumen, technical strength and well developed interpersonal skills.

Salary is negotiable and will not present a barrier to the recruitment of an outstanding candidate.

Write including a full CV to Tim Elster, Parkfield Group Plc, Longdene House, Longdene Road, Haslemere, Surrey, GU27 2PH.

PARKFIELD GROUP PLC

GROUP FINANCIAL CONTROLLER

HASLEMERE, SURREY
SALARY NEGOTIABLE
IN EXCESS OF £50K + CAR,
SHARE OPTIONS, ETC.

FINANCE DIRECTOR ADVERTISING

W2

£30,000 + Bonus
Car + Benefits



EXECUTIVE SELECTION DIVISION

This prime opportunity arises at a time of exciting new developments in the history of this remarkably successful direct marketing company. An impressive client list together with its innovative and decentralised style of operation enable continued progress.

The position reports directly to the Managing Director, and will involve close liaison on all matters of company policy and planning including new company formations and acquisitions; overall responsibility for improvement and implementation of systems, business forecasts, interpretation and communication of financial data.

The candidate profile is for a qualified Chartered Accountant aged to 35, with commercial experience. Essential qualities are, the power to disseminate financial data to more commercially and creatively oriented people, the ability to tackle any given set of problems and the strength of personality to consider the broader perspective.

To discuss this position in further detail, contact Harsa Savani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history, quoting ref: HS 313.

HARRISON & WILLIS

FINANCIAL RECRUITMENT CONSULTANTS
Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 01-629 4463.

Manager – Treasury Operations

Central London

c £25,000 + Car

Our client is a prestigious British Group with widespread international interests and a record of consistent growth.

The Group's manufacturing activities are at the forefront of modern technology and turnover exceeds £400 million.

A Treasury Operations Manager is sought to join a small highly professional team based at the Company's Headquarters in Central London. The principal duties will encompass day-to-day management of the Group's short-term borrowing requirements, investment of cash surpluses and foreign exchange management. He will have responsibility for the further development of the existing computer-based systems for treasury management and participate in the general liaison with the Group's bankers. In due course

the successful candidate is likely to gain exposure to other areas such as trade finance and the capital markets.

Applications are invited from qualified accountants, aged up to 30, who have spent at least one year in Treasury, including experience in a dealing environment.

Prospects of promotion both within the Department and to a senior line role in one of the Divisions are excellent. If you are excited by the challenge of working in a very progressive and innovative treasury environment, then write enclosing a comprehensive CV and daytime telephone number quoting ref. 482 to Tony Martin, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or alternatively, to find out more telephone him on 01-831 2000.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Accelerate your career... Financial Analyst

Hertfordshire

Our client is a major subsidiary of a multinational Group and employs 350 people in the UK. The Group operates in 60 countries and has been established in the UK for over 70 years. Although the traditional lines of business include, inter alia, the manufacture of industrial automation and production equipment, the Group has also moved into areas of technology which offer new opportunities for growth.

Responsibilities in this newly created position will include analysis, evaluation and action in relation to Divisional profitability; close liaison with Marketing Divisions in achieving targets and investigating data; and the preparation and implementation of special programmes for the Finance Department, including those for the management areas of the Company.

You must be a qualified accountant, probably a graduate, and be able to communicate effectively with non-financial management. You must also be a forward-thinking individual with the ability to generate new ideas. In addition to being PC literate, you must be familiar with computerised General Ledger systems.

Interested applicants should write in strict confidence to Peter Green, enclosing a comprehensive CV, to Douglas Llambias Associates, 410 Strand, London WC2R 0NS, quoting reference number 8336.

FINANCIAL & MANAGEMENT

DOUGLAS



LLAMBIAS

RECRUITMENT CONSULTANTS

LONDON BIRMINGHAM LIVERPOOL MANCHESTER ABERDEEN EDINBURGH GLASGOW
DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501



This is a rapidly expanding telecommunications/IT company (compound growth over 40% and t/o passing through £40 million) with important export and overseas interests in addition to a strong UK market. It is a subsidiary of a major UK group and it has a young interactive management team in which there are now 2 new vacancies.

Financial Planning Manager

£25,000 p.a. S.W. London

For a varied role, created to assist the Financial Director in the longer term aspects of financial planning, particularly acquisitions/joint ventures; to monitor the performance of overseas companies in the USA, Europe and Australia; and to undertake a variety of ad hoc investigations and projects arising out of the expansion programme.

Applicants should be qualified accountants aged 25-35, with previous experience of company analysis/appraisals and business planning gained in industry or the profession. Ref.E113.

Systems Accountant

£25,000 p.a. S.W. London

To report to the Finance Director and play a key role in establishing, managing and implementing a coherent systems policy for the finance function. The company already operates integrated financial systems using DEC computers aided by linked PCs and a comprehensive range of software which will be subject to regular review and updating. Having gained a basic understanding of the organisation, the systems accountant will be responsible for the appraisal of existing computerised and manual systems and establishing opportunities for new systems; carrying through implementation of agreed proposals. The effectiveness of the systems is considered an essential element in the planned expansion of the business.

Applicants should be qualified accountants aged 25-35, with previous systems experience gained in an alternative commercial organisation or during systems audit work. Ref.E112.

Please reply in confidence quoting the relevant reference to:

Margaret Mitchell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD. Tel: 0784 71255

Offices in London, Birmingham and Egham

Mason & Nurse Selection & Search



REGIONAL ACCOUNTANT

Charles Church the quality housebuilder has opportunities for newly qualified Chartered Accountants to join Regional management teams based at offices in Chesham Bois, Bucks and Reigate, Surrey.

Reporting to the Regional Managing Director, you will provide a full Management and Financial Accounts service to these developing Regions. In addition to your professional skills, you should be hardworking, enthusiastic and able to liaise with staff at all levels.

In addition to an attractive salary (negotiable), we offer a highly competitive benefits package.

Apply with CV to Miss H M A Baker, Group Personnel Manager,
Charles Church Developments PLC, Charles Church House,
Knoll Road, Camberley, Surrey GU15 3TQ

Financial Administrator Solicitors

London W1

around £25,000

Faced with the requirement of an expanding practice our clients, a well established medium sized firm of Solicitors (with a total complement of 80), have created the demanding role of Financial Administrator. Working closely with the Partners the successful applicant will be responsible for all the accounting functions which are computerised and all aspects of administration including the supervision of the personnel function. He/she will consequently be the pivot around which all fee earning activities revolve. Candidates, aged 35-45, should as a matter of preference be professionally qualified but more importantly have gained experience in a similar position and possess the ability to communicate at all levels. Ref: 1472/FT. Write or telephone for an application form or send full details (with daytime telephone number and present salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Micro Systems Accountant

To £20,000 + Attractive Benefits

An opportunity has now arisen within the Head Office of Reuters Europe where the latest technology is used to report on its numerous financial and financial services. It is a sophisticated, fast changing and international environment in which highly developed Lotus 1-2-3 applications are used in financial reporting.

As a qualified, or quantity accountant with established IT skills, you will find there are opportunities for progression both in the UK and elsewhere in Europe.

The Company offers 8 weeks' holiday, a SAVTE Share Option Scheme, RIBA cover and the opportunity to work in attractive offices overlooking St. Katherine's Dock in the Tower Bridge area.

Please contact Bill Curtis Tel: 242 5321, Personnel Resources Ltd.,

75 Grays Inn Road, London WC1X 8US.

Reuters is an equal opportunity employer.

PERSONNEL + RESOURCES

COMMERCIAL & INDUSTRIAL DIVISION

The Obvious Choice

During the past three years, Parkfield has been transformed from a foundry company with annual sales of £4 million into a highly profitable manufacturing and distribution group with annual sales in excess of £250 million.

Parkfield has a strong balance sheet and is therefore very well placed to take advantage of the considerable opportunities that exist for the organic growth of its companies and for making future acquisitions.

A new position, of Group Internal Auditor, is to be created. We envisage a very compact but highly effective audit function whose role will embrace both conventional and operational audit. It will be both profit and control oriented and will reflect the Group's holding company philosophy, which is to give subsidiaries a very high degree of autonomy, while maintaining tight and highly specific financial controls.

Applicants should be able to evidence sound training and experience in audit, preferably but not necessarily, gained with one of the "big eight" firms. This should have been diverse in both type and size of company and should have been consolidated and enhanced by a subsequent period outside the profession.

Vitally important is maturity of judgement and personal presentation and, therefore, the ability to create an audit presence that enhances both profitability and control.

Opportunities for personal growth are considerable and salary will not preclude the recruitment of an exceptional candidate who may very well be in a similar role at present.

Write including a full CV to Tim Elster, Parkfield Group Plc, Longdene House, Longdene Road, Haslemere, Surrey, GU27 2PH.

PARKFIELD GROUP PLC

GROUP INTERNAL AUDITOR

LOCATION FLEXIBLE
SALARY c£35K + CAR
SHARE OPTIONS, ETC.

Financial Controller

City c£30,000

Our clients are the London operation of a successful major international company engaged in trading activities throughout the world.

A Financial Controller is to be appointed to control the London accounts function, produce regular financial and management information, and be responsible for treasury and foreign exchange operations. The business is fast-moving, and the successful candidate will be working as an integral part of a small, young team where a shirt sleeve approach is essential. This is an excellent opportunity to join a busy and profitable operation and participate in its growth.

The job would suit a young, qualified and energetic accountant, preferably chartered, ideally with experience in a financial services or other relevant business environment. Experience with computerised accounts systems would be invaluable.

Please apply with a full CV including current salary and daytime telephone number, quoting reference FTOO to:

BinderHamlyn MANAGEMENT CONSULTANTS
Roger Bull, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

Financial Appraisal and Evaluation

New business development in a multinational company.

The Ventures Division of the Costain Group was set up just over a year ago to create work, mainly for companies within the Group's Engineering and Construction sectors, by direct equity participation in feasible projects. The Division consists of a small number of people each with different professional backgrounds. They have individual responsibilities and areas of activity for specific projects but assist one another by providing specialist advice and input where necessary.

Within this framework the Division has created a new and exciting position, primarily to evaluate and advise on the financial and commercial viability of projects, investments and company acquisitions. There will be opportunities to initiate the identification and development of profitable equity investments and to negotiate the Company's involvement on acceptable terms. There will also be responsibility for maintaining the financial records of the Division.

Obviously, the Company regards this as a key position in its future development and will, therefore, be looking for candidates with a strong financial background, a further business qualification such as an MBA and/or significant experience in project finance.

The remuneration package will be competitive and will reflect the high level of ability and experience that the jobholder will bring to the Ventures team. The position is based in Woking, Surrey and assistance with relocation will be provided where appropriate.

Please write with full details of your experience and your achievements, explaining how you feel you can contribute to the work of the Ventures Division to Miss V Meenan, Personnel Manager, Richard Costain Limited, 11 Westminster Bridge Road, London SE1 7UE, or alternatively, telephone her on 01-922 8565.

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COSTAIN

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Based at the Head Office in Croydon, the successful applicant will manage the financial accounting function of the company.

Reporting to the Finance Director, your prime responsibilities will be:

- preparation of accurate and timely management and financial accounts
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- purchase and sales ledgers and investment accounts
- treasury function
- developing computer systems.

You will have wide experience in both financial and management accountancy and staff supervision.

Candidates aged 25 to 35, will be qualified or finalist and educated to degree standard.

Please send full c.v. together with details of your remuneration package, to:

Mrs D Coles
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9 Albert Embankment
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Norton Telecommunications Limited is the leading independent UK supplier of telecommunications equipment. With the backing of Siemens, one of the world's largest electrical and electronic engineering organisations, we have introduced new accounting, costing and administrative procedures to support our major expansion programme. As a result we can offer an ambitious young Accountant the opportunity to become our first Internal Auditor.

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This is an exciting career move for a Chartered or ACCA qualified Accountant who wants to gain industrial experience as a step towards a line management post. Rapid promotion is possible in Norton Telecommunications and the Siemens Group.

Please write with your career details and salary details, or ring for an application form to Mr. P. Merrick, Personnel Manager, Norton Telecommunications Limited, Bilton Way, Luton, Bedfordshire LU1 1UU. Tel: (0582) 454545.

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The fastest growing independent record label and part of the employee-owned international Rough Trade Group, requires an

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The successful candidate is likely to be 25+, looking for a career move into his or her second commercial appointment, professionally qualified, computer literate, and capable of communicating well with staff, directors and artists. Specific responsibilities for accounts staff, monthly reporting, contract control, and continued systems development, with board level input to follow.

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Business Manager
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Pages 10 and 11

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To apply, send full cv to David Lyon,
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City

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The ideal candidate will be a recently qualified chartered

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Familiarity with computerised systems is required, and previous insurance audit experience is desirable but not essential.

Interested candidates should telephone:

Diane Forrester on 01-831 2000,
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Our client is an international organisation, principally concerned with tobacco and commodity trading and shipping. The Group has expanded impressively since it was established eleven years ago and turnover is now around \$170 millions.

In line with this growth, the financial function is being re-organised and there is now a requirement for a strong financial manager to report to the Group Managing Director. This will be a dynamic head office role with a brief not only to co-ordinate accounting activities worldwide but also to be responsible for all treasury and banking functions including credit lines for outlying operations. The successful candidate will be appointed to the Group management board. It is likely that your qualifications will be based on the British system and equivalent to ACA. You should have gained several years' senior management experience in an international, commercial environment. Personal qualities will include ambition and assertiveness with above average energy and commitment.

If you consider that you have the necessary qualities, please write - in confidence - to Nigel Bates FCA, ref. B.34022.

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The Finance Director will be expected to make a significant management contribution at both operating and group levels, controlling 4 managers and 25 staff in 4 locations and with total responsibility for the finance and IT functions. In addition to management information, treasury and U.S. reporting, the brief includes control of the continuing development and application of computer systems, including the installation of a major mainframe upgrade. As a key member of the small senior management team, and reporting to the U.K. Managing Director, this is a "hands on" position with emphasis on staff motivation and development. The successful applicant will be expected to contribute to decision-making across the complete range of business activities.

Suitable candidates will be mature and qualified Accountants, aged around 40, with solid manufacturing and computer systems experience who can demonstrate the sound thinking and broad range of business skills required in a senior executive role. The substantial remuneration package includes bonuses, benefits and relocation assistance if required.

Please apply directly to our Advising Consultant John Woodcock at Robert Half, Kensington House, Suffolk Street, Birmingham B11LN. Telephone: 021-843 1663, evenings 0386 750962.

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FINANCIAL ACCOUNTANT

SW1

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BAT INDUSTRIES

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We wish to appoint a Finance Director based in our offices located in Douglas, Isle of Man, who will join a team of three other directors responsible for running the Company on a day-to-day basis.

This is a challenging appointment which calls for good financial and management skills. The requirements are for a qualified accountant with, preferably, experience in a service industry and aged between mid-30s and mid-40s.

Salary is negotiable together with a generous relocation package.

Applications should be sent to:
A. M. Delaney, **Wascol House**,
43 Worship Street, London EC2A 2LB

HEAD OF FINANCE (DIRECTOR DESIGNATE)

WINDSOR

c £20,000 PER ANNUM + BONUS
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This is an opportunity for an enthusiastic, commercially aware, qualified accountant to join the senior management team of a small but successful publishing Company.

The NFER-NELSON Publishing Company is the UK's leading publisher and distributor of tests and assessments used by educationalists, clinicians and by personnel professionals for recruitment and by personnel professionals for recruitment and manpower planning. NFER-NELSON has an international reputation for quality of product and service.

The Head of Finance will report to the Managing Director and will be responsible for Company finance, order processing activities and also for the computer systems and for continuing the introduction of new technology into the Company.

The Company is based in attractive modern offices in Windsor Town Centre.

For further details and an application form please contact:
Sue Martland,
The NFER-NELSON Publishing Company Limited, Darville House,
2 Oxford Road East, WINDSOR, Berks,
SL4 1DF Tel: 0735 658961

With a turnover in excess of £19 billion, B.A.T Industries is one of the largest enterprises in the world. Its principal activities are in financial services, retailing, paper and tobacco.

They are seeking to recruit a qualified chartered accountant to join their small group accounting team. This is a technically demanding role with responsibility for receiving, analysing and interpreting financial results from group operating companies. You will advise and consult on accounting policies and procedures to director level, both at the centre and at subsidiary company level and take a major part in the production of the group's published financial reports. This is a career position offering promotional prospects within the group headquarters and operating subsidiaries.

The successful candidate will be aged to 30, with experience of large listed companies either directly or through audit. The environment will appeal to ambitious, adaptable individuals who would enjoy working in a highly motivated team.

For further details, contact Leon Hawthorne or Anne Forsyth on 01-629 4463 (or 0279 726031 evenings and weekends). Alternatively write enclosing a full curriculum vitae quoting Ref: AF 849.

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FINANCIAL RECRUITMENT CONSULTANTS
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IMI plc, Birmingham, England.

SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday January 21 1988

AMERICAN HOME PRODUCTS POISED TO TAKE OVER US DRUGS GROUP

Sanofi quits A.H. Robins battle

BY PAUL BEFITS IN PARIS AND ANATOLE KALETSKY IN NEW YORK

SAFONI, the fast-growing French pharmaceuticals company controlled by the Elf Aquitaine oil group, yesterday withdrew its bid for A.H. Robins, the US drug group, following the emergence of American Home Products as the clear winner of the \$3bn bid battle.

The French company had decided to pull out of the contest because the stakes for Robins had become too high for Sanofi after AHP raised its offer last week by \$100m to \$700m. But Sanofi added that it continued to be interested in a US market acquisition.

Robins has been operating under bankruptcy protection from liability claims by 200,000 women over its Dalkon Shield intra-uterine contraceptive.

It had said on Tuesday that it had withdrawn from AHP's offer of \$3.075bn and been approached not only by the board of Robins, but also by representatives of Dalkon Shield claimants and outside shareholders in the bankruptcy court.

The AHP plan would establish a "cash pool" fund worth \$2.375bn for Dalkon Shield prospective claimants and offer Robins shareholders AHP stock worth \$700m or about \$22 a share at Tuesday's closing price of \$72% for AHP stock.

Sanofi had offered to invest \$600m in Robins in return for a 50 per cent stake in the company over five years. It had also recently promised better terms to the women seeking \$2.45bn in compensation for

two committees representing Dalkon Shield claimants and outside shareholders in the bankruptcy proceedings.

Further legal challenges cannot be ruled out, but these endorsements give the plan a better chance than any previous proposal of being approved by the bankruptcy judge, Mr Robert Merlino, and avoiding subsequent appeals to higher courts.

The key to winning over the Dalkon Shield claimants committee appears to have been AHP's willingness to put \$2.375bn in cash into the proposed trust fund immediately.

In the Sanofi offer previously approved by the Robins board, the company would have financed the trust fund over a period of up to five years.

Growth takes Unisys to record

BY RODERICK ORAM IN NEW YORK

UNISYS, boosted by strong growth in its US computer business, has reported record fourth quarter orders, revenues and profits, cementing its first full year following its creation by the merger of Burroughs and Sperry.

The company "has clearly emerged as a much stronger competitor and a more profitable entity than either of the former companies were individually," said Mr Michael Blumenthal, chairman.

In contrast to International Business Machines which on Tuesday reported slow sales growth in the quarter, Unisys' US commercial orders improved markedly, which continued a quarter-by-quarter acceleration

seen throughout the year. Demand was strong across a wide range of computer and communications equipment. Net profits for the three months ended December were \$190.2m or \$1.26, compared with a loss of \$215.2m or \$1.66 a year earlier which reflected heavy restructuring charges following the merger.

Revenues rose to \$2.8bn from \$2.54bn. Full-year net profit was \$471.1m, or \$3.15, compared with a loss of \$74.5m, or 54 cents, a year earlier which also reflected restructuring charges. Revenues rose to \$8.71bn from \$7.43bn.

Sperry's performance was included in Unisys' results from

July 1 1986. Operating profit margins rose to 14.2 per cent reflecting better manufacturing efficiency, sharper market focus and accelerated development programmes.

Debt as a percentage of total capital fell 10 percentage points to less than 32 per cent during the year as Unisys paid down \$650m of debt.

Unisys said it expected earnings to grow at a double-digit rate this year with the help of further cost savings and strong user acceptance of new products.

It plans to double the number of product launches this year compared with last and thus should accelerate revenue growth in the second half.

Apple earnings surge in first quarter

BY OUR NEW YORK STAFF

APPLE COMPUTER, benefitting from a greater acceptance of its computers among business users thanks to models introduced last year, has reported surging sales and profits for its first quarter ended January 1.

Net profits doubled to \$121.4m or 92 cents a share, from \$55.5m, or 45 cents a share, earlier. Two-thirds of the quarter's sales of \$1.04bn, up 57 per cent from \$682.3m a year earlier, came from products

launched during the previous fiscal year.

"Our new products strategy is working," Mr John Sculley, chairman, said. Models with high-quality graphics such as the Macintosh SE have helped Apple carve out a significant niche in desk-top publishing and other corporate uses.

Recent efforts to push further into business markets have included the introduction of new laser printer models and a

Rockwell improves to \$192.9m

By Our New York Staff

ROCKWELL International has reported higher first-quarter earnings with improved profits from electronics and automotive operations offsetting the phasing out of its huge programme to build B-1B bombers for the US air force.

The results indicate a successful transition from dependence on the bomber project to a wider range of businesses, the company said. It expressed optimism for higher earnings in 1988.

The order backlog rose 36 per cent to \$14.5bn with the B-1B accounting for only \$1.5bn against \$5.5bn in 1986. The order book "represents our strong position in several important commercial business areas and our continuing major position in aerospace and defence electronics," Mr Donald Seal, president, said.

Net profits for the first quarter ended December were \$192.9m, or 71 cents a share, against \$149.4m, or 53 cents, a year earlier. The latest figure included a gain of 16 cents a share from a tax adjustment on B-1B profits.

Sales dipped to \$2.65bn from \$2.97bn, reflecting a fall in aircraft revenues to \$404m from \$555m.

Excluding the tax adjustment, profits were comparable with the previous year's, even though aerospace operating profits fell to \$176.7m from \$186.2m, Mr Seal noted.

Bowater Inc doubles net income as sales surge

BY OUR NEW YORK STAFF

BOWATER INC, the largest US newsprint maker, reported a doubling of net income in the December quarter thanks to strong demand and higher prices for its main products.

Bowater, which was spun off from its UK parent in 1984, said that fourth-quarter net income was \$29.6m or 77 cents, a fully diluted share, against \$13.8m or 43 cents a share in the previous corresponding period.

Sales during the quarter jumped 36.5 per cent, from \$2.52bn to \$3.49bn.

For the year which produced record results for Bowater as for other US paper companies, net income was \$81.1m or \$2.12 a share, against \$49.4m or \$1.49 in 1986.

FCC rejects Murdoch request

BY OUR NEW YORK STAFF

THE FEDERAL Communications Commission has rejected Mr Rupert Murdoch's request for a waiver of US laws which require him to sell either his newspapers or television stations in New York and Boston.

The FCC's unanimous decision was widely expected after a vote in Congress just before Christmas, which strengthened enforcement of the law on newspaper and television cross-ownership.

A 15-year-old FCC regulation designed to prevent concentration of media ownership bars any person or company from owning a newspaper and television station in the same market.

Mr Murdoch's News America Corporation, which owns the

New York Post and Boston Herald, has operated outside this regulation since 1986, when it acquired television stations in both cities.

Originally the FCC granted

News America temporary waivers until 1988 to give him time to find buyers for the two newspapers.

He was expected to be treated leniently by the FCC, not only because he has considerable influence with the Reagan Administration but also because the current FCC has favoured deregulation of the media in general.

However, in an unexpected move just before the Christmas adjournment, Congress added an amendment to its budget res-

olution, prohibiting the FCC from granting or extending any cross-ownership waivers. Tues-

day's FCC decision was all but inevitable in the light of this vote.

Mr Murdoch may now challenge the FCC decision in the US Appeals Court, on the grounds that the recent congressional action was unconstitutional.

But failing a successful appeal, he will be forced to sell one of his New York media properties by March 6 and one of his Boston organs by June 30. Mr Murdoch has made clear that he would wish to keep his New York TV station and is therefore likely to sell or close the loss-making Post.

year net profits were \$233.7m or \$5.75 a share, compared with \$12.6m or 25 cents from 1986.

Restructuring costs made the firm lose \$38.1m or \$8.83 a share. Revenues for 1987 rose to \$6.88bn from \$5.38bn.

"Last year was a turning point," said Mr James Renier, president and chief executive.

"We now enter 1988 with good momentum for continued growth and another year of substantial improvement in earnings."

The space and aviation division's operating profits rose to \$1.99bn from \$1.62bn. Full-

\$119m last year from \$85m. Revenues of \$1.9bn against \$1.02bn would have been unchanged if Honeywell had not taken over Unisys' Sperry Aerospace unit.

"A major achievement of last year was the smooth integration of Sperry and Honeywell operations," Mr Renier said.

Defence and marine systems contributed \$103m of operating profit against \$93m a year ago on sales of \$1.21bn compared with \$1.02bn.

Orders for defence systems declined from 1986 levels, but rose in marine systems, mainly lightweight torpedoes.

Write-offs for restructuring made the previous period's final loss \$42.5m or \$10.94. Revenues for the quarter rose to \$1.99bn from \$1.62bn. Full-

Icahn says Hammer interested in Texaco

By James Buchan in New York

MR CARL ICAHN, the New York corporate takeover specialist who is attempting to drum up a bid for Texaco, said yesterday that Mr Armand Hammer, the 89-year-old oil industry giant, is interested in the bankrupt oil giant.

Mr Icahn, who has bought

two committees representing

Dalkon Shield claimants and

outside shareholders in the

bankruptcy proceedings.

Further legal challenges can-

not be ruled out, but these

endorsements give the plan a

better chance than any previ-

ous proposal of being approved

by the bankruptcy judge, Mr

Robert Merlino, and avoiding

subsequent appeals to higher

courts.

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\$2.375bn in cash into the pro-

mised trust fund immediately.

In the Sanofi offer previously

approved by the Robins board,

the company would have

financed the trust fund over a

period of up to five years.

Texaco stock rose \$1/4 to \$38

in morning trading yesterday.

Mr Icahn was petitioning the

court for permission to file a

plan to lead Texaco out of

bankruptcy.

The plan, which seeks to strip

the company of protection

against takeover, is thought

unlikely to be accepted because

it is opposed by powerful com-

mittees representing Texaco

creditors and stockholders, who

support the management's own

plan.

The New York-based

company, which is losing mar-

ket share in several estab-

lished drug and lacks

strong new products, saw

net income for the Decem-

ber quarter rise 8 per cent.

Net income for the year was

\$484.1m or \$5.73 a share,

up from \$38.1m or \$0.58 in

1986. Sales were \$5.03bn,

against \$4.95bn in 1986.

Mr Icahn, who has bought

\$40 a share takeovers offer

from Emhart, the diversified

industrial group.

It intends instead to explore

other alternatives such as the

sale of the company to a third

party, a leveraged buyout, or

recapitalisation. Numerous

parties had already approached

the company, Stanadyne said.

Its shares soared \$3.6 to \$4.34

following the announcement.

The company, which is a

INTL. COMPANIES AND FINANCE

Rustenburg Holdings  **Platinum Limited**
(Incorporated in the Republic of South Africa)
Registration No. 05/22452/06**Consolidated Interim Report**
for the six months ended 31 December 1987
(Unaudited)

The consolidated income statement for the six months to 31 December 1987, is set out in the first column below. The column headed "Revised basis" is directly comparable with this statement as it excludes the results recorded for Lebara Platinum Mines Ltd for the first half of the 1987 financial year (see note 11), but includes the consolidated results of Matthey Rustenburg Refiners (Pty) Ltd, which company became a subsidiary of Rustenburg on 1 April 1987.

CONSOLIDATED INCOME STATEMENT

	Six Months to 31.12.87	Six Months Revised Basis	Original Basis	Twelve Months to 30.6.87
	Rm	Rm	(As Published)	Rm
Gross sales revenue	1,128.6	1,108.2	1,133.2	2,215.7
Commissions and discounts	70.8	72.1	73.0	142.3
Net sales revenue	1,058.8	1,036.1	1,060.2	2,073.4
Cost of sales	534.8	477.4	496.5	1,026.4
On-mine costs	464.6	383.5	386.0	812.5
Treatment and refining	58.7	66.5	74.7	161.9
Other expenses	41.3	36.5	37.2	71.7
Increase in stock	(30.0)	(9.1)	(10.4)	(19.7)
Profit on metal sales	534.3	558.7	563.7	1,047.0
Other income	23.1	22.0	22.0	51.6
Net operating profit	547.3	580.7	585.7	1,098.6
Renewals and replacements charge	52.4	61.8	63.1	143.8
Profit before taxation	494.9	518.9	522.6	955.0
Tax and lease	254.4	315.4	316.3	555.4
Tax normalisation	40.3	10.0	10.0	30.7
Profit after taxation	200.3	193.5	195.8	368.9
Minority shareholders' interest	2.2	2.2	-	0.8
Distributable profit for the period	198.0	191.3	195.8	368.1
Dividends	125.3	112.8	112.8	250.6
Transfer to reserves	72.7	78.5	83.0	117.5
Number of shares in issue (millions)	125.3	125.3	125.3	125.3
Earnings per share (cents)	158.0	152.7	156.3	253.8
Dividends per share (cents)	100.0	90.0	90.0	200.0
Dividend cover	1.5	1.7	1.7	1.5

NOTES

- This Company no longer has any financial interest in Lebara Platinum Mines Ltd following the renunciation to its shareholders of its subscription rights in the listing of Lebara Platinum Mines. The proceeds arising from that renunciation, and the payment of the special dividend of 90 cents per share that was made on 30 November 1987, have not been incorporated into the above results, the net effect of which is the exclusion of profit of R500 million.
- In the aftermath of the upheaval that occurred in world financial markets on 19 October 1987 and in succeeding weeks, the price of platinum declined sharply, both in dollar terms and in relation to gold. The increase in after-tax profits was thus only 3.5% rather than the forecast of 10% that was ventured at the Annual General Meeting on 29 September 1987 on the assumption that the rand price would be maintained.
- Despite the price decline referred to in Note 2 above, the average dollar prices achieved for most metals were higher than in the corresponding period of the previous year. However, due to the strengthening of the rand against the dollar, the rand prices were lower for all metals except gold, nickel and copper. In general, sales volumes were also somewhat higher than in the corresponding period.

DECLARATION OF DIVIDEND

Dividend No. 69 of 100.0 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 5 February 1988. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers on 19 February 1988. South African Non-Resident Shareholders Tax at the rate of 15% and

Head Office and Registered Office
Consolidated Building
Corner Fox and Harrison Streets, Johannesburg 2001
P.O. Box 590, Johannesburg 2000

London Secretaries
Barnato Brothers Limited
99 Bishopsgate
London EC2M 3XE
20 January 1988

Copies of this interim report can be obtained from the London Secretaries

This announcement appears at a source of record only.

Fletcher Challenge Investments (Canada) Limited

has acquired a further 11,695,628 of the Common Shares of

British Columbia Forest Products Limited
bringing its total ownership to 67.7%

The undersigned acted as financial advisor to Fletcher Challenge Limited in this transaction

Wood Gundy Inc.

December 1987

Provinsbanken A/S

U.S. \$25,000,000
Floating Rate Capital Notes 1990

For the six month period
21st January, 1988 to 21st July, 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7½ per cent per annum, and that the interest payable on the relevant interest payment date, 21st July, 1988, against Coupon No. 12 will be U.S. \$192.74

S.G. Warburg & Co. Ltd.
Agent Bank

U.S. \$250,000,000
Crédit Lyonnais
Floating Rate Notes Due 1996

Interest Rate 7½% per annum
Interest Period 21st January 1988
Interest Amount per U.S. \$10,000 Note due 21st July 1988
U.S. \$379.17
Credit Suisse First Boston Limited
Reference Agent

Bank of Greece

US\$150,000,000
Floating Rate Notes due 1994

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 7½ per cent for the period 21st January, 1988 to 21st April, 1988. Total interest payable on 21st April, 1988 per US\$10,000 Note will be US\$440.31 and per US\$25,000 Note will be US\$1,107.82.

Agent Bank
Morgan Guaranty Trust Company of New York
London

RED NACIONAL DE LOS FERROCARRILES ESPAÑOLES

ECU 100,000,000
Guaranteed Floating Rate Notes due 2000

Unconditionally guaranteed by the Kingdom of Spain. Holders of Notes of the above issue are hereby notified that for the interest period from 22nd January, 1988 to 22nd April, 1988 the following will apply:
1. Rate of Interest: 6½% per annum
2. Interest Amount payable on 21st April, 1988 per ECU 10,000 nominal or ECU 1,890.45 per ECU 100,000 nominal
3. Interest Payment Date: 22nd April, 1988

Agent Bank
Bank of America International Limited

DnC chief resigns over NKr1.5bn losses

By KAREN FOSSI IN OSLO

THE CHIEF executive of Den norske Creditbank (DnC), Mr Leif Terje Loeddesoel, last night resigned following the bank's disclosure of huge losses for 1987.

The bank, the biggest in Norway, said provisional figures showed that DnC would incur a loss of NKr1.5bn (\$234.7m) for last year, compared with net profits in 1986 of NKr327m.

Losses on securities business totalled Nkr800m, the bank said. Losses and provisions for losses on loans and guarantees totalling NKr1.2bn would be charged against group accounts.

DnC, which has had to make heavy provisions in recent years against oil and offshore business, will not pay dividends for 1987. The bank did not make a cash payment in 1986, opting instead to distribute a bonus share.

Earlier this year the bank looked like heading for a recovery. For the first four months it staged a slight upturn in NKr1.1bn to NKr1.4bn in the comparable period in 1986.

By the end of the eight-month period, DnC remained on an upward trend. In accordance with

1986 in spite of declaring unsatisfactory results in the foreign exchange and securities sectors.

However, by the time the oil price stabilised at a higher level of \$38 a barrel, and DnC looked like meeting its goals, the world stock market crash set in.

The bank then found itself at the centre of a criminal investigation of a former trader, Mr Philippe Hecker, who the bank

had forced to suspend his trading this year. The decision to merge follows "intensive" discussions since last October, according to the two banks. A target date for the union is January 1 next year, though the merger has to be approved by the respective savings bank organisations, which are to be consulted before the middle of the year.

As a result of the merger, the two banks say they hope to improve their services to local savings banks, as well as having two landesbanken

offer his resignation last November.

The DnC board refused to take up Mr Loeddesoel's offer to resign in November, but accepted a letter of resignation.

DnC has been heavily criticised for its strategy of expansion, observers claim that it was gambling in its attempts at a rapid build up of foreign business.

DnC's board has appointed Mr Harald Arnesen as acting managing director and CEO on a temporary basis until a permanent replacement can be found.



Nixdorf sales show 13% expansion

By Our Frankfurt Staff

SALES AT NIXDORF, the West German computer group, rose by more than 13 per cent to about DM5.1bn (\$3.2bn) last year against DM4.5bn in 1986, confirming the upward trend reported at the half-year stage in July.

Net earnings figures are not likely to be released until April, but analysts believe Nixdorf's profits have increased faster than turnover. In 1986, net profits rose by 29 per cent to DM222m.

The company said adverse currency movements had again affected growth. Nevertheless, it said new orders had risen again. Nixdorf said the value of new orders at the start of this year was equivalent to that of a year's revenue, "positioning the company very strongly for sustained expansion."

According to analysts, Nixdorf's order level had climbed about 17 per cent by the end of November compared with the corresponding period last year.

Among new orders received are believed to be a £4.0m (£70m) deal with Tesco, the UK supermarket chain, as well as a substantial sale of computers to Canada.

German state banks to merge

By HAIG SIMONIAN IN FRANKFURT

TWO BIG West German banks, Badische Kommunale Landesbank (Bakola), based in Mannheim, and Landesbank Stuttgart, based in Stuttgart, are to merge in what may be the start of the long-expected rationalisation of the German landesbanken sector.

Such banks, which are usually co-owned by land (state) governments and regional savings bank groups, are the umbrella organisations for the local savings banks which play a leading role in retail banking services in Germany.

Baden-Württemberg, the southern state in which the two banks are based, is unique in having two landesbanken

and securities. In recent years, the number of smaller landesbanken have been at a greater disadvantage as a result of new demands from their customers and greater competition from the country's commercial banks.

Landesbank Stuttgart is Germany's 16th biggest bank, with total assets of DM4.2bn (\$2.6bn) according to preliminary figures for 1987. Bakola ranks 24th, with total assets last year of DM27bn.

The merged bank will probably become Germany's fifth largest landesbank with total assets of around DM70bn, just trailing Hessische Landesbank.

Thyssen steel unit increases earnings

By OUR FINANCIAL STAFF

THYSSEN EDELSTAHLWERKE, the special steels unit within the West German Krupp group, has increased profits for last year and said business levels so far this year are holding steady.

Mr Karlheinz Rösener, the management board chairman, said pre-tax profits rose to DM163.8m (\$91.0m) in the year ended September, 1987 from a previous DM47.8m. Profits trans-

ferred to the Thyssen group were held at DM47m to improve capital ratios.

Turnover fell to DM3.3bn from DM3.7bn, mainly because of the weakness of the dollar. Domestic turnover eased to DM2.67bn from DM3.0bn.

Mr Rösener said Thyssen Edelstahl had remained profitable in the first three months of 1987-88, although he stressed

Paris advances FF500m for Thomson deal

By PAUL BETTS IN PARIS

THE FRENCH Government has advanced FF500m (\$58.5m) in capital grant it agreed to make to the state-controlled electronics group to help finance its recent acquisition of RCA's consumer electronics business from General Electric of the US.

Thomson finalised its agreement with GE at the end of last year, involving an asset swap, with the French group shedding its medical equipment operation to GE in exchange for the RCA consumer electronics business.

However, Thomson must also make a cash payment of between \$60m and \$700m to GE as part of the deal.

The last time Thomson received a capital endowment from the Government was in 1986 involving FF400m. The previous year it received FF150m from the state.

Thomson also announced the acquisition by its Thomson CSF defence and professional electronics subsidiary of Wilcox Electronics, a Kansas City unit of the Northrop Corporation of the US which specialises in civil aircraft navigation and landing equipment.

The purchase is designed to strengthen Thomson CSF's position in the air traffic control market. The company, however, declined to disclose the price of the deal. Wilcox has sales of \$35m and employs 350 people.

Spanish banks' London branch

SPANISH SAVINGS banks, which account for 40 per cent of banking assets in Spain, have clubbed together to open their first foreign branch, in London, writes David Lascalle.

Mr Miguel Almeida, director general of CECA, the Spanish savings bank confederation, said the branch would offer foreign exchange and banking services on behalf of 77 Spanish institutions which were previously by law restricted from doing representation abroad.

Four Spanish financial groups are jointly setting up a venture capital company, Advent Espan

INTL. COMPANIES AND FINANCE

Equitcorp loses A\$9m on share disposals

By BRUCE JACQUES IN SYDNEY

MR ALLAN HAWKINS'S aggressive Equitcorp Holdings Group appears to have crystallised capital losses of at least A\$9m (US\$6.4m) by staging two retreats. In the process, he has fuelled a growing controversy surrounding Mr Larry Adler's exit last week from Cumberland Credit Corporation, the unsuccessful company.

Mr Hawkins disclosed yesterday he had sold his 12.05 per cent stake in Cumberland Credit and his 9.6 per cent interest in the fledgling Advance Bank Australia.

The Auckland-based entrepreneur, who surprised markets early this year by reaching agreement with the UK-based Redland over a carve-up of the Monter building products group, said the share sales reflected a strategy of concentrating on core businesses.

The FAI sale has caused considerable wrath among investors who bought into the com-

pany because of Mr Adler's presence. Equitlink, a major Australian fund manager, immediately dumped its 5 per cent Cumberland shareholding, making plain its views on Mr Adler's move.

The remaining major Cumberland shareholder is Mr Peter Abeles's TNT Group, with just over 10 per cent. The company has said that its shareholding is under review. It is an unlikely buyer of Mr Hawkins' parcels business, which purchase would breach the 20 per cent threshold at which a full bid would be required under Australian securities law.

Mr Hawkins said yesterday he did not know who had bought his shares in either Cumberland or Advance. But he said his group would now concentrate on the "sound industrial base" it had developed through its Peter and Monier operations.

Hooker amends offer for Alabama fashion chain

By OUR FINANCIAL STAFF

PARISSIAN, the 1-store fashion chain based in Birmingham, Alabama, says Hooker Corporation, the American retail store developer, has proposed that its planned purchase price of Parisian be cut to US\$90.65 per share, from \$93.65.

The change was requested by Hooker and agreed to by the major shareholders, the company said. In exchange, Hooker would eliminate certain conditions Parisian would have had to meet for the deal to become effective.

The company adds that the Australian group has also pro-

IEL to scrap pesticides complex

By R C Murthy in Bombay

IEL, the Indian subsidiary of Imperial Chemical Industries of the UK, has decided to scrap its pesticides complex in Bombay.

The decision follows the disaster two years ago at Union Carbide India's pesticides plant in Bhopal, where more than 2,000 people died and several thousands were injured.

IEL, which produces chemical fertilisers, explosives, synthetic fibres and inorganic chemicals and pharmaceuticals, has been making such pesticides as Gravolene and Cypermethrin at the Bombay plant.

The company said it does not want to take any chances and plans to build a modern chemical complex at Thane, an industrial suburb some 35km from

Bombay. The company will maintain a Y5 dividend in 1987/88.

Lower sales at Von Roll

By JOHN WICKS IN ZURICH

VON ROLL Switzerland's leading steel company, expects group sales to have fallen by 1 per cent over last year to under SFr1.33bn (\$964.5m).

The parent company says that this decline was the result of the higher Swiss franc particularly in terms of the US dollar. Had exchange rates remained at 1986 levels, turnover would have been some SFr47m higher than the actual figure, or 2 per cent up over the year.

THE TOKAI BANK LIMITED**Notice of Early Redemption**

US\$ 50 Million Issue of
US Dollar Floating Rate London Dollar
Certificate of Deposit

Series AW - Maturity 27th February 1989

In accordance with the conditions of the Notes, notice is hereby given that THE TOKAI BANK LIMITED will take up their option for early redemption on 26th February 1988.

CREDIT LYONNAIS, London
Agent**U.S. \$250,000,000****Security Pacific Corporation**

Floating Rate Subordinated Capital Notes due 1997

Noteholders are advised that for the Interest Period, from November 21, 1988 to February 21, 1989, the Notes will carry an Interest Rate of 7.75% per annum. The Interest payable on the relevant Interest payment date, April 21, 1989, will be US\$1,000,000 and US\$50,000 respectively to Notes in denominations of \$250,000 and \$10,000. The sum of \$100,000 will be payable per \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.Y.
London, Agent Bank
January 21, 1988

U.S. \$75,000,000**SWEDBANK****(Sparbankernas Bank)****Subordinated Floating Rate Notes due 1997**

Note is hereby given that for the three months ending February 21, 1989 to April 21, 1989 the Notes will carry an Interest Rate of 7.75% per annum. The Interest payable on the relevant Interest payment date, April 21, 1989, will be US\$1,000,000 and US\$50,000 respectively to Notes in denominations of \$250,000 and \$10,000. The sum of \$100,000 will be payable per \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.Y.
London, Agent Bank
January 21, 1988

Asia Pacific Growth Fund

Weekly net asset value as at 18/1

Tokyo Pacific Holdings (Seaboard) N.Y.

was US\$ 150.16

Listed on the Amsterdam Stock Exchange

Information: Person, Holding & Person N.V.

Hengelo 214, 1016 BS Amsterdam

Tel. +31-20-211088

U.S. \$200,000,000**CANADIAN IMPERIAL BANK OF COMMERCE**

(A Canadian Chartered Bank)



Floating Rate Debentures Due 1994

For the six months

21st January, 1988 to 21st July, 1988

In accordance with the provisions of the Debentures, notice is hereby given that the rate of interest has been fixed at 7.75% per cent, and that the interest payable on the relevant interest payment date,

21st July, 1988 against Coupon No. 12 will be U.S.\$382.33.

Agent: Bankers Trust Company of New York, London

U.S. \$100,000,000**MCorp**
A Momentum Company**Floating Rate Notes Due 1992**

Interest Rate 7.5% per annum

Interest Period 21st January 1988

21st April 1988

Interest Amount per U.S.\$1,000 Note due

21st April 1988 U.S.\$18.48

Credit Suisse First Boston Limited
Agent Bank

January 1988

This announcement appears as a matter of record only.

Fletcher Challenge Holdings (British Columbia) Limited

has acquired

Crown Forest Industries Limited

The undersigned acted as financial advisor to Fletcher Challenge Limited in this transaction

January 1988

Wood Gundy Inc.

January 1988

Mixed results at Japanese builders

By Ian Hodder in Tokyo

POOR RETURNS from the investment of surplus cash was one of the causes of a 25 per cent slump in the pre-tax profits of Mitsui Construction to Y1.9bn (\$14.8m) in the six months to November.

The remaining major Cumberland shareholder is Mr Peter Abeles's TNT Group, with just over 10 per cent. The company has said that its shareholding is under review.

It is an unlikely buyer of the Hawkins parcel, which purchase would breach the 20 per cent threshold at which a full bid would be required under Australian securities law.

Mr Hawkins said yesterday he did not know who had bought his shares in either Cumberland or Advance. But he said his group would now concentrate on the "sound industrial base" it had developed through its Peter and Monier operations.

Five Centuries of Banking**Banco di Sicilia is heir to a banking tradition which goes back to 1459.**

Nowadays, Banco di Sicilia operates as a regional, national and international bank, in the short, medium and long term, with 343 branches throughout Italy, foreign branches in Frankfurt, London, Los Angeles, New York, Paris, a subsidiary bank in Luxembourg, and representative offices in Brussels, Budapest, Chicago, Munich, Singapore, Zurich.

Our International Banking and Marketing Services are at your disposal for all financial transactions, in Italy and abroad.

Banco di Sicilia

London Branch

99 Bishopsgate, London EC2P 2LA

**Beatrix Mines Limited**

(Incorporated in the Republic of South Africa - Registration No. 77/02138004)

Share Capital: Authorised - 150,000,000 ordinary shares of no par value

Issued - 85,000,000 ordinary shares of no par value

R1'000

Quarter ended 31.12.87 R'000

Quarter ended 30.09.87 R'000

Year ended 31.12.87 R'000

Year ended 31.12.87 R'000

Year ended 31.12.87 R'000

Income statement

Income

Interest received 1,224 532 14,480

Royalty 14,539 13,957 54,331

Dividend 16,312 - 30,796

32,075 14,489 99,607

Interest paid and sundry expenditure - net 1,414 2,941 12,997

Income before taxation 30,661 11,548 86,610

Taxation 7,406 5,806 28,024

Income after taxation 23,255 5,742 58,586

Retained income at beginning of period 13,832 8,090 4,001

Distributable income 37,087 13,832 62,587

Dividend paid 32,300 - 57,800

Retained income at end of period 4,787 13,832 4,787

Balance sheet

Capital employed

Share capital 131,466 131,466 131,466

Reserve 4,787 13,832 4,787

Long-term loans 48,577 55,506 48,577

184,630 200,804 184,630

Employment of capital

Fixed assets 77,843 77,843 77,843

Loan to Buffelsfontein Gold Mining Company Limited 67,810 123,723 67,810

145,653 201,566 145,653

38,977 (762) 38,977

Net current assets 163,740 39,715 103,740

Current assets 64,763 40,477 64,763

184,430 200,804 184,630

R'000 R'000 R'000

Long Term Loans

Balance at end of period 88,391 88,399 88,391

Interest paid during the period 1,173 2,897 12,050

Repayments due within one year 32,014 32,893 32,014

The loans that are in U.S. dollars, namely R37.391 million (\$19 million), are fully covered.

The loan to Buffelsfontein Gold Mining Company Limited will be repaid by the further issue of preference shares in Buffelsfontein once the final tax assessment has been received. The obligation by Buffelsfontein to pay interest on part of the outstanding loan cased on 30 June 1987, but adjustments in interest can still occur pending the final tax assessment.

REMARKS:

(i) The figures are unaudited.

(ii) The report has been approved and signed on behalf of the company by two directors.

(iii) On 1 December 1987 dividend No. 5 of 38 cents per share was declared payable to shareholders registered on 18 December 1987. Dividend warrants will be posted on 29 January 1988.

Registered and Head Office: General Mining Building 6 Holland Street Johannesburg 2001 (PO Box 61820, Marshalltown 2101)

London office and secretaries: Gencor (UK) Limited 30 Ely Place London EC1N 6UA

Johannesburg, 21 January 1988

Copies are available from: London Office, 30 Ely Place, London EC1N 6UA

Transfer offices

South Africa: Central Registrars Limited

154 Main Street, Johannesburg 2000

INTERNATIONAL CAPITAL MARKETS

Peter Montagnon on a cheaper form of export finance than conventional credits

Forfaiters undercut government agencies

THIS MONTH'S decision by the Organisation for Economic Cooperation and Development to increase minimum rates on official export credits by 10 basis points across the board will give a new lease of life to the *à forfait* market, bankers and traders believe.

For sales to better risk countries, forfaiting, which involves the discounting of medium-term notes into a secondary market, has suddenly become a cheaper form of financing than conventional export credits. As a result, leading players say they are gearing up for a further private sector challenge to the share of the export finance market held by government-backed export credit agencies.

The timing is appropriate, they say, because there are many reasons why *à forfait* is a growing business. First, it is a cheaper form of financing than conventional export credits. As a result, leading players say they are gearing up for a further private sector challenge to the share of the export finance market held by government-backed export credit agencies.

There are no local content requirements or the type imposed by the official agencies. Forfaiters can provide up to 100 per cent of the necessary finance while agencies are usually confined to 85 per cent. Unlike the official export credit market, forfaiters will also finance the sale of second-hand goods.

A further push may have come from the accession of Greece, Spain and Portugal to the EC, moves which rendered them ineligible for subsidised

export credits from other European countries and forced would-be exporters to look for other forms of finance.

The interest shown in forfaiting by UK exporters is growing.

Mir Jack Wilson, chief executive of London Forfaiting, reckons that one in three of the new deals handled by his company last year originated from a British exporter. Mr Ian Guild, chief executive of Midland Bank Aval, another market leader, says his experience is similar.

All this has taken forfaiting a long way from its origins as a mechanism for financing German exports to Eastern Europe, but there are changes, too, on the other side of the equation. The debt crisis has stretched the appetite of banks for tradeable assets. Many have seen how trade-related debts have been serviced by countries in debt difficulty, while more conventional balance of payments lending has not. As a result, there is an increasing demand from bank investors for a *forfait* paper.

In the midst of all this euphoria, however, comes a cautionary note from Switzerland. Mr Charles Gasser, managing director of Financie AG, the Credit Suisse forfaiting subsidiary, says the market is becoming overcrowded.

As a rough rule of thumb, the market finances only a quarter of 1 per cent of world trade, he says, and that has not changed dramatically. "The golden days are over. When we were two, six or 12, we all made money. But the cake remains always the same." His worry is that too many banks are being enticed into the market by projections

ceille, to London Forfaiting. Another is Den norske Credit bank which, other participants say, became reluctant to take on the interest rate risks involved.

One of the features of the *à forfait* market, which is clearly a hangover from its Central European origins, is that it deals exclusively in fixed-rate finance. The high levels of profitability of the early 1980s were in large measure a reflection of the actual sale of paper become more difficult.

An indication that some others take this projection seriously comes from the fact that even export credit agencies,

Management of interest risk is now just as important as management of country risk, if anything more so, Mr Wilson says.

He says the increase in capital which will follow from London Forfaiting's planned share flotation on the Unlisted Securities Market next month should create scope for more fixed-rate borrowings to match its book.

Mr Guild says Midaval has built up a large interest provision account to satisfy its parent,

like the ECGD, are still looking at ways of introducing their own guarantees to the *à forfait* market as a means of developing their own business.

One problem for everybody, however, is that there are no reliable statistics to show just how fast the market is really growing. A study by the Organisation for Economic Cooperation and Development last year suggested that the value of the market was around \$20bn. Mr Guild says outstandings are growing by about \$3bn or 15 per cent a year, but the OECD figures also showed the share of East European business (which is dominated by credits to the Soviet Union and Czechoslovakia) was steady at around a third of the total.

This could give rise to the suggestion that the market is turning its attention to new credits carrying a better rating than heretofore. On the other hand, Mr Stathis Papoutsis, managing director of London Forfaiting, points out that his company is now handling a wider range of transactions - recently including a Swedish hotel development in Cyprus - which shows that the market for finance projects as well as traditional sales of capital goods.

Mr Guild says business handled by Midaval last year covered no fewer than 60 different countries. Exporters are increasingly aware of the market's potential, he says, even in the US, where commercial banks have largely deserted the conventional export finance arena. "We're only seeing the tip of the iceberg in the US. It's been very slow, but its beginning to pay off."

Midland Bank, that it can cope with interest rate risks.

The point, they argue, is that experienced players have the edge over newcomers in dealing with tough market conditions. That should put them in good stead to handle an expansion of business which they are sure is coming, even if market conditions for the actual sale of paper become more difficult.

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On the other hand, dealers thought the 200,000 debt warrants that accompanied GMAC's bond were probably stretching investors' confidence in the dollar market too far.

These were priced at \$164 to buy an 8 per cent seven-year bond at par. At these levels, rates on seven-year bonds would have to go down by 1.20 percentage points before the

first equity-linked issue

above its par issue price.

Fresh doubts about the stability of the dollar fuelled further price rises in domestic D-Mark bonds, with longer-dated bonds gaining up to 56 basis points yesterday.

As a sign of foreign buying of government bonds, dealers said the yield differential between these and bonds for the Federal Post Office, and the Federal Railways, had widened by nearly 10 basis points since the end of last week.

D-Mark Eurobonds gained about 4 points in price in quite good turnover.

Morgan Stanley International's three-year 8% per cent bond for GMAC had the added spice of being attractively priced at 101%, to give an initial yield spread over the US Treasury curve of about 85 basis points. This tightened during the day as the bond ended at 101% bid, against 100.50 cent face.

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rants that accompanied GMAC's bond were probably stretching investors' confidence in the dollar market too far.

These were priced at \$164 to buy an 8 per cent seven-year bond at par. At these levels, rates on seven-year bonds would have to go down by 1.20 percentage points before the

first equity-linked issue

above its par issue price.

The Euroyen market was still brimming with rumours of an imminent issue for a sovereign borrower. Yesterday it was Austria that was tipped to do so, and they have traditionally been buyers of issues by US corporate names.

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UK COMPANY NEWS

Britoil steps up defence to unwelcome BP offer

BY MAX WILKINSON, RESOURCES EDITOR

Britoil, the UK's largest independent oil company, yesterday stepped up its defence against the bid from British Petroleum with the announcement of a new oil discovery and a valuation of its assets at 55 per cent more than BP is offering.

The oil find in the North Sea some 200 miles north east of Aberdeen is in block 9/33B. The company said the reservoir could contain 200m barrels of recoverable oil and 600bn cubic feet of gas. This is a large find by the standard of recent discoveries.

The assessment of the field's potential was part of an independent review of Britoil's assets by Robertson ERC, the engineering consultants.

This study values Britoil's assets at \$3.53bn or 699p per share, compared with the 450p being offered by BP. Both figures are well above the stock market's maximum valuation of Britoil's shares, which reached 38p in early August.

Mr David Walker, Britoil's chief executive, said the company's latest "discovery" was thought to be the largest in the North Sea for several years. "For Britoil it is a very important addition to our successful ongoing exploration programme

to increase the reserves and value of the company."

Britoil said the report was commissioned to help its advisers and shareholders to assess BP's offer. "We have consistently stated that BP's offer undervalues Britoil," Mr Walker said.

"This independent report underlines the gap between the value of Britoil's assets and the price which BP is offering," he said.

The Robertson ERC valuation of Britoil said the net present share of the licence for the block in which the find was made. The other companies involved are Hispanoil UK (a subsidiary of Repsol Exploration) with 25pc and Ranger (formerly Berkley) with 5pc.

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Britoil said the report was com-

Boardroom battle at Bremner hots up

BY PHILIP COOGAN

Mr Dennis McGuinness, the Glasgow stockbroker, moved swiftly yesterday to establish himself as the sole chairman of Bremner, the financial services group.

The former chairman, Mr James Rowland-Jones, had been removed from office after a vote at an extraordinary general meeting on Monday, which had been called by Mr McGuinness.

But Mr Rowland-Jones says that he resigned on Monday evening before the votes were counted, and a board meeting then appointed Mr Eric Pearce in his stead.

This left Bremner in the unusual position of having two people who claimed to be chairman. But Mr McGuinness disputes that Mr Pearce is on the board of Bremner, let alone as chairman.

Mr Rowland-Jones claims that Mr Pearce, Mr John White and Mr Chris Adams were co-opted on to the board at a Sunday meeting; however, Mr McGuinness argues that the meeting did not have a quorum.

Yesterday Mr McGuinness

was granted an interim interdict by a Scottish court, preventing Mr Pearce, Mr White, and Mr Adams from claiming to be directors of Bremner. That leaves Mr McGuinness as the sole chairman.

But the battle is far from over. Mr Pearce and the others have 21 days in which to prove their case that they are directors.

And Mr Rowland-Jones, before he left the chairmanship, requisitioned a further EGM for March 24, at which he hopes to reverse Monday's vote.

Suter's £3m sale

Suter has sold S A van Rymenant, the Belgian construction company, which formed part of the Mitchell Cotté Group, to Société Auxiliaire d'Entreprises de France. The consideration was £3m.

In the year to June 30 1986, van Rymenant and its subsidiaries made pre-tax profits of £97,000.

Similarly the company's cash pile has continued to grow. For many years Allied has sold a substantial proportion of its assets in cash. The company's policy of investing this cash in vehicles such as off-shore funds and gifts ensured that it emerged unscathed from the stock market crash.

The textile division accounted for much of the increase in profits, contributing £7.3m (£5.6m) while investments yielded £2.3m (£1.9m).

Earnings per share rose to 27.7p (22.4p). The board proposes a final dividend of 8.8p

making 9.2p (8.3p).

Allied rationalised its tradi-

DOLLAR PROVISION COULD REACH £200m**BAe to charge exchange losses**

BY MICHAEL SMITH

British Aerospace, the aircraft, missiles and space equipment manufacturer, said yesterday it intends to charge all the foreign exchange losses it expects on civil aircraft in the next two years or so to its 1987 accounts.

"We are going to take a full hit as much as we can forecast will happen," said Professor Friend, the chairman.

The decision had been expected by analysts but was confirmed for the first time in an interview with the Financial Times by Professor Smith together with Sir Raymond Lygo, chief executive, and finance director, Mr Bernard Friend.

It means this year's pre-tax profits will be well down on last year's £182m. Analysts expect that following BAe's decision, the provision for dollar losses could be as much as £200m and that the group, as a whole, may incur an overall loss after tax.

Other points to emerge during the interview included:

• The company is aiming to increase the proportion of goods supplied in dollar billing for civil aircraft construction from about 35 per cent last year to 45 per cent in 1988.

• Royal Ordnance, the munitions business bought by BAe from the state last April, is performing ahead of expectations.

• The 1987 balance sheet is likely to show year-end cash deposits of about £1bn.

• Every time the dollar moves a cent against the pound BAe's pre-tax profits are affected by £3m during the course of a year.

• The 1987 order book rose to

above \$10bn for the first time, against less than \$9bn the previous year.

The past year has been one of the most turbulent in BAe's 10-year existence; Professor Smith, in the chair for just three months, could hardly have given a tougher introduction.

Just a year ago it all looked

so different with a high-profile range of well-established products, especially the company's civil aircraft division to come even for the first time. Then came the fall of the dollar.

As Britain's biggest exporter of manufactured goods, with 70 per cent of its output going abroad, BAe would always be harder hit than most companies. But the problem was made much worse because of the long lead times in the production of its products and because all civil aircraft contracts are denominated in dollars.

BAe has, of course, hedged against a fall in the decline in the dollar but Mr Friend is reluctant to cover all contracts at present exchange rates when a break-even in the civil aircraft division would require \$1.50 to the pound. "We know that if we cover forward say when the exchange rate is \$1.80 then we are locked into losses - we are not going to get sufficient sterling back to cover costs."

Mr Friend believes that the dollar will weaken further in the first three or four months of this year but is hoping for a strengthening thereafter. "We have no doubt that in the 1990s it will be back to \$1.50 to the pound."



Professor Roland Smith - lack of good marketing

When BAe set up the commercial aircraft division it did not expect profits to come quickly. "We decided to go into civil aircraft because it was an area of substantial growth," said Sir Raymond yesterday. "We were in it for the long term and we were looking to 1995 before making a real profit."

"Nothing has changed. If we lose our nerve half way through we would lose our shirt and trousers. Even 12 years after start-up we would lose our trousers."

With Professor Smith, Sir Raymond has introduced a series of changes throughout the group which had been some time in the planning, but have now been brought forward

because of the dollar problems. Among these is a critical look at the company's materials costs. As well as asking suppliers to take less of a profit on contracts for themselves, it is attempting to make them bill the company more in dollars. The eventual aim is to improve the dollar-denominated content of supplies from about 35 per cent to 50 per cent, says Professor Smith.

Another sign of the company's more aggressive stance has been in its handling of property. Mr Friend admits the company's extensive property assets "have not been developed in the way they might have been."

However, the company has taken a first step with the development of the Weybridge site in a joint venture. "It was the first experiment and we learnt a lot from it," said Sir Raymond. "We have a lot of property which is surplus to requirements and we are looking at it."

"For example, we have eight airfields and we do not need all of them. Similarly, Royal Ordnance has a great deal of surplus property."

The company describes the Royal Ordnance acquisition as a "great success."

"It suffered from a lack of good marketing and research and development," said Professor Smith. "From day one we went in some of our top people and the results have come through quickly."

"When we made the acquisition some people thought we paid a high price. In fact, we bought it on a lower price/earnings ratio than we thought."

Allied Textile nears £10m and order books in better shape

BY ALICE RAWSTHORN

Allied Textile Companies yesterday announced a 28 per cent increase in pre-tax profits to \$9.6m for the year to September 30 on turnover which rose by 47 per cent to \$84.2m.

Mr Russell Smith, chairman, said that the group's core textile interests, which embrace fine woollen cloth, synthetic fibres and industrial textiles, had all fared "remarkably well" during the year.

Similarly the company's cash pile has continued to grow. For many years Allied has sold a substantial proportion of its assets in cash. The company's policy of investing this cash in vehicles such as off-shore funds and gifts ensured that it emerged unscathed from the stock market crash.

The textile division accounted for much of the increase in profits, contributing £7.3m (£5.6m) while investments yielded £2.3m (£1.9m).

Earnings per share rose to 27.7p (22.4p). The board proposes a final dividend of 8.8p

making 9.2p (8.3p).

Comment

Allied Textiles, which is as much an investment concern as a textile company, is something of a anomaly on the stock market: albeit an impressive example of the breed. Its textile interests are run with rigorous efficiency. Businesses which fail to meet profit targets - minimum margins of 10 per cent - are like the Bolton Eagle spinning plant, cast aside. Those which succeed are equipped with the most modern machinery. Its cash is managed every bit as effectively: as evidenced by its ability to bounce through the stock market collapse. In the bull market this cash pile was a something of a burden to the share price, in that it cast the company in an unadventurous light. In the current, more cautious, climate it is a distinct advantage. Allied now appears as a reassuringly solid stock and has fared rather better than the rest of the textile sector. This year it should muster pre-tax profits of \$11m with earnings per share of 31p. But it will come into its own in the following year, when Bulmer & Lumb comes to fruition.

Appears every Wednesday and Thursday

for further information call 01-248 8000

Tessa Taylor
ext 3351
Deirdre Venables
ext 4177
Paul Maraviglia
ext 4676
Elizabeth Rowan
ext 3456

Hardanger Properties PLC

*Comments from the Chairman
Derek Coombs*

* Hardanger further established its position as one of the leaders in the field of developing prime retail properties and achieved a 50% growth in its pre-tax profits last year.

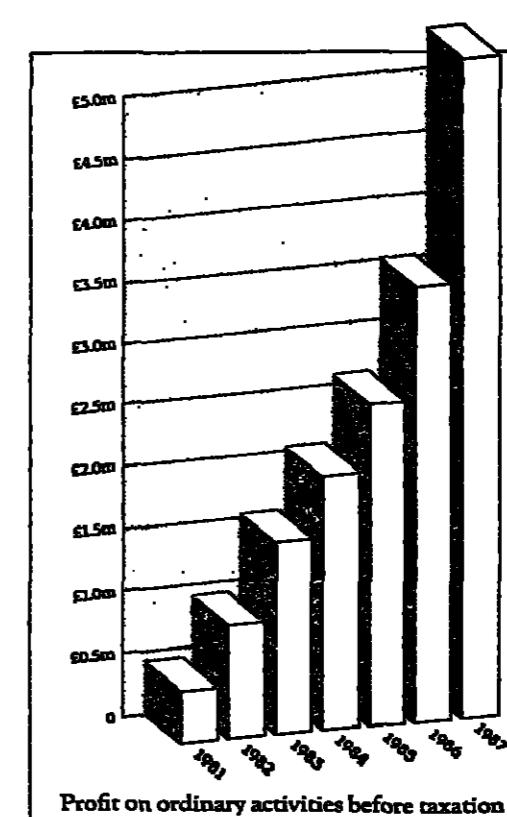
* We remain committed to the growth of Hardanger as a company concentrating on retail properties in prime situations in carefully selected towns and cities throughout the UK.

* We expect our growth to be even more enviable in a bear market simply because prime retail property is an area that traditionally has suffered least in a recession.

* Hardanger is proud of its achievements in providing an extended range of shopping choice for the public whilst co-operating fully in preserving buildings and town centres of special architectural interest.

From the 1987 Annual Report:

- Profits up 51%
- Net assets up 93%
- Dividend per sh. up 25%
- EPS up 32%



"I expect at the end of this current year to be able to report a further significant increase in pre-tax profits."

For a copy of the 1987 Annual Report & Accounts write to: The Secretary, Hardanger Properties PLC, Minster House, 8 Church Street, Kidderminster, Worcestershire DY10 2AB."

THE BRENT WALKER GROUP PLC

has sold

BRENT WALKER PROPERTY DEVELOPMENTS LIMITED

(the Trocadero and Island Site)
for £100m

to

Walker Power Corporation Limited

a joint venture between
the Brent Walker Group PLC
Power Corporation Plc
and Amec p.l.c.

James Capel & Co.

initiated this transaction and advised in
the negotiations



James Capel

CORPORATE FINANCE

Member HongkongBank group

HAMPSON INDUSTRIES PLC

Engineering and Manufacturing: Industrial Cleaning
Maintenance and Allied Services

INTERIM STATEMENT (Unaudited)

	Half Year Ended 30/9/87	Half Year Ended 30/9/86	Year Ended 31/3/87
	£'000's	£'000's	£'000's
Group Turnover	18,668	14,235	31,570
Group profit before taxation	1,497	944	2,827
Taxation	(566)	(354)	(1,056)
Group profit after taxation	921	590	1,771
Minority interests	(3)	(1)	(4)
Profit attributable to ordinary shareholders before extraordinary items	918	589	1,767
Extraordinary items (net of taxation)	—	(149)	(174)
Profit attributable to ordinary shareholders	918	440	1,593
Dividends proposed/paid—pence per share	0.400p	0.3125p	1.146p
Amounts absorbed by above	£155,758	£114,154	£418,565
Earnings per share	2.40p	1.79p	5.01p

The half year's results are unaudited. The results for the year 1987 are an abridged version of the full accounts which received an unqualified report by the auditors and have been filed with the Registrar of Companies.

Chairman's Interim Statement

Since the 19th October, 1987 I appreciate that it has not been easy to impress or please a rather nervous market. The job of a Board of Directors — at all times — is to attempt to satisfy, if not please, its own shareholders and to satisfy itself that the Company or Group is an effective organization taking advantage of current opportunities and avoiding unnecessary risks. Our Board must remain objective and dispassionate, but your Board is reasonably satisfied with the figures now presented. I cannot speak for shareholders in this regard, but I am fascinated to know that exactly two years ago we had 2,211 members and the figure today has increased to 3,100. I cannot speak for Up There, but somebody down here must like us. Our two most recent acquisitions have started very well and I continue to be pleased with the progress of the three rather earlier acquisitions. I will comment on this in rather more detail when reviewing the figures for the full year.

Your Directors have today declared an interim dividend of 6.0p per share payable on 7th February, 1988 to shareholders on the register at 2nd December. The rate of dividends on the capital is increased by the one for five capitalisation issue and in the event we are doing a bit better than that. As always, an increased dividend would not have been paid unless your Directors were confident that at least a similar increase in the final dividend could be recommended in due course.

I can say with total confidence that once again the second half of the year will be comfortably better than the first.

JOHN WARDLE

Hamson Court, 77 Birmingham Road, West Bromwich
West Midlands B70 6PY

Microgen's 32% growth gives £9.5m over year

GROWTH HAS continued across all Microgen Holdings, a specialist in computer output microfilm, laser printing and computer aided photo-typesetting.

In the year ended October 31 1987 turnover rose 26 per cent, from £26.43m to £33.36m, while the profit advanced 32 per cent, from £7.2m to £9.5m pre-tax.

And for the current year the directors are forecasting further solid progress.

They are paying a final dividend of 4p, bringing the 1986-87 total to 5.5p, against a scrip adjusted 4p. Earnings

Computer output microfilm revenue grew faster than in

1986-87, the directors said. Several new customers changed from in-house to bureau service and two small COM businesses were bought. Continued focus on reduced unit costs led to better margins.

The laser printing side showed substantial growth in turnover. The service has been introduced from scratch in Sweden and Finland, and through a small acquisition in Denmark.

• comment
Until yesterday, Microgen's shares had climbed 30 per cent since the start of the year indicating that someone had high expectations of these figures; they were obviously disappointed.

For the current year the directors are forecasting further solid progress.

They are paying a final dividend of 4p, bringing the 1986-87 total to 5.5p, against a scrip adjusted 4p. Earnings

Computer output microfilm revenue grew faster than in

(£19,000 debit).

A final dividend of 5.75p (4.4p) makes 8.35p (6.4p) for the year. A one-for-one scrip issue is also proposed.

The directors said that higher profits in the motor division were due to better margins on both new and used car sales and improved performance on service and spare parts operations.

With profits for the first three months of the current year exceeding those of the corresponding period, the directors were confident of good results.

Turnover for the year rose £164.46m to £169.63m and earnings per 25p share advanced 51 per cent to 37.1p (24.5p) after tax of £1.09m (£814,000). There was an extraordinary credit of £72,000

Lookers meets forecast with 46% rise to £4.1m

Lookers, Manchester-based motor dealer, yesterday announced a 46 per cent rise in profits from £2.92m to £4.19m for the year to end-September 1987. This was in line with the directors' forecast of £4.4m, made in November when the company announced the acquisition of the Martins group.

Turnover for the year rose £164.46m to £169.63m and earnings per 25p share advanced 51 per cent to 37.1p (24.5p) after tax of £1.09m (£814,000). There was an extraordinary credit of £72,000

Dottridge Brothers for £1.5m in shares. The acquisition will add 5,700 funerals on an annual basis and increase the group's annual rate to more than 18,000 funerals and the number of branches to 101 compared with 40 at the beginning of the year.

The directors were confident that foundations had been created which would lead to growth and profitability.

During the opening six months, the group's major incident section was closely involved at the Zeebrugge ferry disaster.

Kenyon's shares are traded on the Unlisted Securities Market.

Acquisitive Kenyon rises to £0.64m midway

Kenyon Securities, a supplier of funeral services and ancillary products, has increased its turnover from £2.43m to £4.34m and its profits by £229,000 to £638,000 at the pre-tax level over the six months to end-September 1987.

Earnings worked through at 6.2p (6p) per 25p share. The interim dividend is being maintained at 2p after adjusting for last September's one-for-one scrip.

The period had seen the acquisition of ten funeral companies and a major coffin manufacturer.

In addition, contracts were exchanged last week, to acquire

Dottridge Brothers for £1.5m in shares. The acquisition will add 5,700 funerals on an annual basis and increase the group's annual rate to more than 18,000 funerals and the number of branches to 101 compared with 40 at the beginning of the year.

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Acquisition boosts Copson

F. Copson, supplier of heating equipment and builders' materials, saw its profits rise from £59,000 to £308,000 pre-tax for the half year ended October 31 1987.

Much of the improvement came about via a strong performance from LCP Building Supplies, acquired last July. Since over three months' results of LCP were consolidated.

Copson's first half turnover totalled £11.39m (£3.54m). Tax took £105,000 (£21,000) leaving earnings of 3.78p (0.77p restated) per 50p share.

The directors do not propose to pay a dividend for the year.

Motor finance venture formed

A motor vehicle finance company has been formed by a consortium made up of Fitzwilliam, The Keep Trust, in which it has a 30 per cent stake, and the Irish Intercontinental Bank.

The new company will have an issued capital of £50m. It will provide finance for leasing, hire purchase and general financing of motor vehicles, concentrating on fleet operators. The Keep Trust is a Ford and General Motor distributor.

Shareholding in the new company is held 37.5 per cent by Fitzwilliam, 37.5 per cent by The Keep Trust and the rest by the bank. The issued capital will be provided in proportion to their equity stake.

The board will include Mr Kevin McGoran, Fitzwilliam chief executive, Mr Greville Howard, Keep Trust chief executive, and Mr Ted Marsh, executive director of Irish Intercontinental Bank.

BOARD MEETINGS

The following companies have posted dates of board meetings in the following sections. Share meetings are usually held for the purpose of considering dividends. Official indications are not given in the tables, but the date of the meeting or date and the sub-divisions shown below are based mainly on last year's timetable.

INTERESTS: Abingdon, John Soper, Common, Free State Corp, Gold, Hendon Currency Dist, Fund, Gossage, Hesketh, Hockney, A. Louis Hockney, Holden Inv, T. H. Jones, J. M. Jones, L. Lewis, Lovell, Colchester, Element, Electronic Machines, Gestetner, Hill & Smith, M & G Group, Fleetwood, St Andrews Trust, British African Land, Southwell, Vast Hotels, Weston Deep.

FUTURE DATES

Interest:	Bossa Meats Pte Ltd	Feb 22
Holdings:	Chadwick Bros	Feb 22
Partnership:	Flather Design	Feb 22
Finance:	Fletcher King	Feb 22
Holdings:	Gilligan & Scott	Feb 22
Partnership:	Kellogg	Feb 22
London Shop:	Lindt	Feb 5
Holdings:	Sheld Group	Feb 22
Partnership:	Porter	Feb 22
Holdings:	Conrad Handelsbank	Feb 22
Holdings:	Hallinan Hedges	Feb 22
Holdings:	Philips Lamp	Feb 22
Holdings:	Telecomputing	Feb 22

COLLATERALIZED MORTGAGE OBLIGATION TRUST SEVENTEEN

UK COMPANY NEWS

Williams paint buy escapes reference

By Nikki Tait

THE £125m purchase of paint business Berger, Johnson and Nicholson by industrial conglomerate Williams Holdings, will not be referred to the Monopolies Commission.

The Trade and Industry Secretary's "green light" decision, announced yesterday, prompted an immediate 5p share in the Williams paint operation from Reebok.

The acquisition, from West German chemicals giant Hoechst, was announced in early December and followed the earlier purchase of the Crown paint operation from Reed International in June.

The Berger deal substantially increased Williams' role in the paints business, giving it a major European presence, although Williams itself suggested that it would still only take 23 per cent of the UK decorative paints market against Imperial Chemical Industries' 29 per cent.

Spice gears up for expansion

Spice, the USM quoted distributor of motor parts and accessories, has laid the foundations and initiated plans for major expansion.

That affected short-term profits for the year ended September 30 1987, but the group was still able to show a 26 per cent rise at the pre-tax level, from £1m to £1.26m.

Mr Gordon Spice, chairman, said benefits would come through in future. He was confident the company could maintain its competitive edge in a market sector "with far greater potential for growth than was generally recognised".

The group was to introduce a national distribution centre which would become the foundation of its future business expansion. This week it announced the acquisition of Bedford-based Alpha Discount Spares for £2.8m in cash, convertible loan stock and ordinary shares.

A final dividend of 2.4p (1.87p) is proposed making 3.6p (2.15p) for the year. Earnings per share advanced to 13p (12.1p), after tax of £260,000 (£126,000).

Turnover in the year rose 11 per cent to £22.56m, while trading conditions remained largely unchanged. Extensive refurbishment of the Staines branch was completed and the majority of the costs fell into the year.

Spice Engineering made a useful contribution to profits. The national distribution centre should be ready in the autumn. It is situated at Dunstable, convenient for the M1, and will be leased. Total fitting out costs will be £1.25m.

That will enable the group to expand sales in the six cash and carry branches, inclusive of one to be opened in Birmingham (in the spring) by extending total product range and increasing on-shelf availability.

Mr Charles Tipper will be leaving the board at the end of the month. Mr David Evans, who recently joined the board, will take over as finance director.

All-round growth helps Kewill advance 66%

Wolverhampton & Dudley improves

Wolverhampton & Dudley Brewery's annual meeting was told that output of both draught and packaged beer was higher in the first half of the present year.

Trading had been poor in the late autumn, but Christmas was good and the company's public houses continued to trade well.

Recovery at Norbain

Norbain Electronics swung from losses of £289,000 to profits of £20,000 pre-tax over the six months to October 31, 1987. Turnover totalled £11.34m against £9.4m.

Trading profits of £202,000 (less £25,000) were subject to interest charges of £122,000 (£233,000) and an exceptional provision last time of £141,000.

The company's 5p shares are traded on the USM.

Stanley Leisure up to £1.63m halfway

Stanley Leisure Organisation, betting shop and casino group, reported yesterday a 26 per cent from £1.3m to October 26, 1987.

The company also announced yesterday that its wholly-owned subsidiary Stanley Racing has agreed to acquire J. Fletcher, which operates 11 Merseyway leisure clubs. The deal will bring the total of betting shops operated by the group to 178.

Stanley Leisure increased turnover by 38 per cent to £37.27m (£22.07m). The interim dividend is raised to 1.5p (1.31p) adjusted for last September's one-for-three scrip issue. Earnings per 25p share advanced to 1.6p (1.36p).

All three casinos had traded at improved levels and the Liverpool Casino was producing a substantial increase in the volume of business after transferring operations to new premises in December.

Estates Property ahead 15% at six months stage

IN THE six months to end-October 1987 the Estates Property Investment Company, for which there has been a possible bid approach, increased pre-tax profits by 15 per cent from £1.78m to £2.05m.

Rents receivable rose from £3.62m to £4.27m. The company said the increase reflected the new properties acquired in Leicester, Reading and Redditch.

Net property income was £3.84m (£3.06m) and investment income and interest rose to £125,000 (£100,000). Interest charges were £22.14m (£2m).

A tax credit of £160,000 compensated with a £440,00

UK COMPANY NEWS

First Leisure performs well

By ANDREW HILL

First Leisure Corporation, entertainments and leisure group, announced pre-tax profit yesterday up 26.6 per cent to £16.1m for the year to October.

Lord Delfont, who retires as executive chairman in March, attributed the company's success to its continuing policy of investment and expansion on activities which appeal to the mass leisure market.

"We have done very well in the so-called depressed areas. The apparent divide between north and south is not very apparent to us as far as spending is concerned," he said.

Discotheques and bowling alleys performed particularly well last year, lifting trading profits in the dancing and sports sectors from £7.5m to £9.5m.

The group will expand this

sector this year, through out-of-town complexes which combine cinemas, discos, restaurants, bowling alleys and other sports in one leisure park.

First Leisure has already committed £24m to capital expenditure. Of this £9.5m will be spent on existing businesses and total capital expenditure for the year will probably top £10m, compared with about £17.5m for the whole of 1986/87.

Entertainment and restaurants remain the group's main interest. Poor weather limited this sector's profits growth to 9.3 per cent, although First Leisure's best-known asset, the Blackpool Tower, still contributed £2m to trading profits of £10.2m (£9.8m).

A spectacular year in the group's two West End theatres, where 'Allo 'Allo and Chess

played to near-capacity audiences, saw trading profits more than double to £1.4m (£805,000).

A £22.6m upward revaluation of the group's properties has increased the net asset value of shares to 265p against 165p in 1986.

The company also announced a four-for-one scrip issue to improve its shares' marketability. Existing 12p shares will be split into four 25p shares. Earnings per share are 30p (20.5p) and the final dividend of 6.375p (5p) makes 8.375p (7.5p) for the full year. Taxation is up from £4.2m to £5.8m.

Comment

South Pacific opened last night at the Prince of Wales Theatre. If today's reviews are as good as yesterday's results then Lord Delfont, who admits

that theatre is his first love, will retire content. The happy talk is that First Leisure continues to fulfil its aim of 20 per cent annual growth in earnings per share, confounding critics who feel somewhat irrationally given the company's success, that it should make a major acquisition. The company does not rule out such a move but reinvestment and organic growth are safer and, it seems, more profitable courses. First Leisure remains a highly levered company, an imbalance which is gradually being reduced by the expansion of indoor leisure activities and the prospect of further public houses acquisitions. Shares are hard to come by, but look solid with the prospect of about 18.9 per cent in pre-tax profits for 1987/1988, putting them on a prospective p/e of about 13.5.

Abbey Life's new regular premium business grew 17 per cent to £93.1m in the 12 months to December 31, but this included a slight drop in its pension business from £33.3m to £33.1m.

The group's new single premium business went up 26 per cent to £262.5m, but the lion's share of the growth here was in unit trust sales which nearly doubled to £118.5m.

Mr Michael Hepher, group chairman, said the global life insurance market collapse in late 1986 had caused concern among commissioners of its new initial commissions figure this year. He said the figure was becoming less meaningful as Abbey developed a broader, more complex range of products.

But Abbey Life's new initial commissions went up 22 per cent in the final quarter, which

gave the group confidence for a good performance in 1988, he said.

A success story on the regular premium side was the group's Living Assurance contract, a life policy which pays out on claims if and when the policy-holder contracts a serious disease.

Mr Baggaley said Living Assurance had provided almost 11 per cent of the group's new commissions in the UK since it was launched last July.

• London & Manchester Group, the home service insurer, saw its new annual premiums rise 18 per cent to £27.5m in 1987, while net single premiums rose up 37 per cent to £75.4m. The group now has £372m out on loan in its mortgage portfolio, up 77 per cent over the last year.

Holmes & Merchant Group, market consultant, is to acquire the Coasean Group, a public relations company with a large proportion of clients in the food and drink industries, for £3m. The two-stage cash and shares deal is subject to shareholders' approval.

Counsel's client list includes D'stillers, Guinness, Heinz, Reckitt & Colman, Scottish Amicable and Citroen UK. In the year ended December 1986 its pre-tax profits amounted to £217,000 and net tangible assets were £80,000.

VICKERS is selling SOFEC, Houston-based margins terminal specialist, for \$2.2m (£1.25m) cash, to six of its managers.

Bank of Scotland's NZ tie-up

Bank of Scotland has completed its investment in Countrywide Banking Corporation of New Zealand. The bank announced in September 1986 its plans to acquire 40 per cent of the equity of the successor to New Zealand's second largest building society, Countrywide, when it succeeded in converting itself into a banking organisation.

This has now happened - in the first conversion in New Zealand of a building society to

a bank - and Bank of Scotland subscribed for 26,400 shares at 90 cents a share. The estimated net asset value per share immediately following the subscription was N\$251.75 and the shares are currently trading around N\$21.20.

Bank of Scotland said it would support Countrywide in developing its range of banking services and products by providing assistance in a number of specialist areas.

Porter Chadburn disposal

Porter Chadburn's wholly-owned subsidiary, Porter Lees Contractors, has conditionally agreed to dispose of certain of its assets and part of its business to Bericrest, which has been formed to effect a management buyout, for an initial cash consideration of £775,000.

Ealing Electro expects downturn

Ealing Electro-Optics, the USM-quoted maker of optical products, is likely to report pre-tax profits for 1987 of about half the \$1.27m achieved in the previous year.

Ealing warned yesterday that second-half trading profits had fallen "substantially below" the

\$462,000 figure reported in the first six months. The fall in the dollar was largely to blame.

Directors were more confident about the current year because of a strong order book.

Ealing shares were unchanged at 65p.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corrs - pending div	Total for year	Total last year
Allied Textile	5.8p	Feb 28	5	9.2	8
Dark Trust	6.1p	Apr 5	4.06	10.35	9.12
EPIC	3	Apr 5	3	-	9
First Leisure	6.85p		5	9.38	7.5
Fleming Tech.	0.2		0.2	-	0.6
Kenyon Secs	2	Feb 29	2	-	6
Lookers	5.75	Apr 30	4.4	8.35	6.4
Microgen	4	Apr 6	3*	5.5	4*
Spice	2.4		1.87	3.6	2.13
Stanley Leisure	1.5		1.31*	-	-

Dividends shown pence per share not except where otherwise stated.

*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. #Unquoted stock. ¶Third market.



This important 3-day workshop will benefit all those responsible for managing capital market activities or providing the vital support services. For full details on how to register, study briefs and programme please return this advertisement with your business card to:

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Lookers plc

Preliminary results for the year ended 30th September, 1987 (unaudited)

	1987	1986
Turnover	£68,634	£64,455
Profit before Taxation	£4,116	£2,815
Profit after Taxation	£3,027	£2,001

● Dividends for the year increased by 30%.
● Capitalisation issue of 1 new share for each share held.

* Subject to approval by shareholders.

 Lookers plc
776 Chester Road, Stretford,
Manchester M32 0OH

Wellcome shares hit by AGM warning

By David Walker

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Barham minority may test IBC refusal on cash offer

By CLAY HARRIS

International Business Communications (Holdings), the specialist publications and conferences group, may face a legal challenge over its refusal to re-open the cash portion of its successful takeover bid for Barham Group, the publishing, advertising and financial services company.

However, Mr Sean Watson of solicitors McKenna & Co, which advised IBC, argued yesterday that an "offer", the word used in the new legislation, was more narrowly defined than the word "bid" used in previous sections of the 1986 Act.

IBC's cash-and-shares offer at stake, now that acceptances exceed 97 per cent of ordinary shares and 90 per cent of convertible preference shares.

However, the IBC-Barham bid could turn out to be an important precedent for UK takeovers.

IBC claims that legislation which allows the final 10 per cent of shareholders in target companies to choose between any terms which were available during the bid does not apply in its case because the cash offer, which has been closed since October 2, was made by its stockbrokers, not by IBC itself.

Mr Watson said McKenna's interpretation had attracted considerable interest from City institutions despite its admitted novelty. Merchant banks which accepted the cash offer explicitly stated that their premiers were unlikely to state it explicitly in offer documents.

It remained open for shareholders to challenge the reading, he admitted. Strong arguments, however, could be

mounted against treating the final 10 per cent of shareholders more beneficially than others who had missed cut-off dates.

If McKenna's emphasis on the word "offer" proves correct, it could apply equally to section 429, which allows companies compulsorily to buy in shares.

Attention has only recently focused on these provisions because of the stock market crash, which left cash terms looking distinctly more attractive.

In IBC's case, there is a large gap between the cash offer and the current value of the shares-and-cash terms which are still open. For Barham ordinary shares, the respective figures are 250p and 161.3p, for preference shares, 130p and 83.9p.

Among those bidders which have re-opened cash offers, despite similarly structured bids, are Avia Europe (for C.D. Bramall) and Scottish & Newcastle Breweries (for Matthew Brown). In the latter case, S&N yesterday set in train compulsory purchase of shares after raising its interest to 96.2 per cent.

directors and the family group to decide. Seagram, which holds some 11 per cent of Martell shares, has given no indication as to whether it will increase its holding.

Some 19.9 per cent of Martell shares are held by the family. This week Mr Rene Firino Martell, chairman, said he personally favoured the Seagram bid but any decision was up to the IDV, its drinks subsidiary.

GrandMet document issued

By LISA WOOD

Grand Metropolitan, the Martell, made a final offer of FF1,300 per share for the cognac house, an increase of more than 10 per cent on that offered by Seagram.

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WHEN WE GIVE FINANCIAL ADVICE, IT'S ALSO OUR MONEY THAT TALKS.

ARGYLL GROUP PLC

ACQUISITION OF
SAFEWAY
FOODSTORES LIMITED
FEBRUARY, 1987

EQUITY £621M DEBT £100M

ADVISER:
SAMUEL MONTAGU

UNDERWRITER:
SAMUEL MONTAGU

UNITED NEWSPAPERS PLC

ACQUISITION OF
EXTEL GROUP PLC
MAY, 1987

EQUITY £185M DEBT £64M

ADVISER:
SAMUEL MONTAGU

UNDERWRITER:
SAMUEL MONTAGU

WESTERN MOTOR HOLDINGS PLC

ACQUISITION OF
PENTA LIMITED
JUNE, 1987

EQUITY £11M DEBT £14M

COMMODITIES AND AGRICULTURE

Deborah Hargreaves on problems for New York exchanges

Merger plans take back seat

THE SPIRIT of co-operation that for a brief time pervaded New York's five futures exchanges appears to have faded as quickly as it took hold.

A move toward a closer relationship has taken a back seat to the more prosaic problems facing New York's two major exchanges as the chairman of one prepares to step down and the other weather's allegations that he abused his position.

An investigating panel set up by the New York Mercantile Exchange has cleared Mr Bill Bradt, its chairman, of allegations that his "business relationships" conflicted with his chairmanship. But this has only dampened dissent among floor traders, some of whom remain unhappy about his style of leadership.

At the same time, Mr Alan Brody, chairman of Nymex's rival Commodity Exchange (Comex), is to be replaced by an elected chairman. Mr Brody, who will continue as president, was the first full-time official of a US futures exchange and faced growing concern about the exchange's members about his role.

The two exchanges' young chairmen had come close to laying the foundations for long-stalled merger talks in recent months and even been suggesting a closer relationship to the issue has certainly lessened that tarnished its image. It has been an embarrassment for Nymex. For the time being floor dissent has been quelled, but some traders privately doubt his chances of being re-elected in March 1988.

Across the floor in the exchanges' World Trade Center headquarters, Comex members will be voting for a new chairman this March.

In what one Comex board member describes as a "ridiculous" move, Mr Brody was made chairman in November 1986. But "it is impossible for a guy who is a head of staff to deal with the political problems of a trading community," the board member commented.

Mr Brody says it was his own decision to leave the board for the change, but he has been very popular among traders, not least because of some of the difficulties the exchange has faced since he took over. Comex suffered serious clearing prob-

lems in April last year, forcing the exchange to close early for three days.

Although Mr Bradt was found not to be in violation of Comex's success in moving into new products has also been less than overwhelming. Its corporate bond index has been tarnished by losses linked with high hopes in October, has languished, with trading volume at a little over 200 lots a day, and the exchange remains tied to the vagaries of the metal markets.

However, 1987 was a good year for commodities and trading volume on the New York exchanges approached 60m contracts from a first year.

Nymex had a record year with crude oil becoming the world's most actively traded physical commodity.

The success of New York's commodity contracts has made overcrowding on the exchanges' bustling floor even more severe – particularly for Nymex's sweaty crude oil futures traders. This will not be helped by Nymex's clearing operation's move to the World Trade Center next month.

Describing the conditions as "pretty cosy", NYFE, an arm of the New York Stock Exchange,



Mr Bill Bradt, cleared by review panel

is hoping the move will attract more and better capitalized floor traders to its products – principally futures on the NYSE's commodity index.

All the exchanges are involved in discussions on moving into a new building, although one long-awaited project fell through recently when Nymex pulled out. Nymex is leading negotiations with other developers and talking about expanding the existing exchange.

But although the move to a new building was supposed to resolve a dispute in co-operation between all five exchanges, it does not look as if the members themselves are yet very keen for a mass marriage.

Chris Sherwell reports from the National Agricultural Outlook Conference

Australian farmers urged to consolidate

AN UNEXPECTEDLY rapid rise in farm incomes has provided a unique opportunity for Australian farmers to consolidate their financial position, a major agricultural conference was told this week.

Average farm incomes are expected to rise by 68 per cent in 1987-88, according to the Government's Bureau of Agricultural and Resource Economics, and Dr Onno Kingma, its managing director, said farmers should "hasten to secure these gains."

He was speaking at the National Agricultural Outlook

Tuesday. Mr John Kerin, the Primary Industries and Energy

Minister, said a full recovery from the 1985-86 downturn had not yet arrived, but the trends were "in the right direction".

The statistics, he said, indicated that incomes of the top quartile of farmers had recovered fully, but those in the bottom quartile had not recovered at all.

On the upturn in rural fortunes, Dr Kingma said the most surprising thing about it had been "the rapidity with which it has occurred."

Average farm income was projected to rise to \$A30,900 (\$12,360) in 1987-88 from

\$A18,400 in 1986-87.

Citing a bureau survey of Australian farms, he said the improved level of incomes, together with an expected recovery in land values, meant farmers could expect a rate of return of around 7.3 per cent this year compared with an estimated 2.4 per cent in 1986-87.

The improvement in incomes would primarily be due to increased revenues for wool, which is enjoying buoyant prices; from pay-outs for wheat crops; and from higher beef and dairy prices.

Beyond this, nominal land values were expected to show some general increase, following a period of substantial falls.

Although there would be variations according to area and type of farm, a turning point had been reached.

According to the bureau, the upturn in incomes would provide an opportunity for those farmers who wished to leave agriculture to do so. This in turn would permit amalgamations and renovations.

As for the future, the shift in recent years away from wheat and barley and into livestock and non-cereal crops would see continued improvements in farm productivity, the bureau forecast.

Although investment appeared to have slowed, less capital was now required to generate a unit of output, it said.

The need now was to improve the ability of farmers to improve their financial and business management.

Mr Clinton Condon, head of the Australian Wheat

Board, which markets the Australian crop, urged local farmers to aim for annual production of 13m tonnes in order that Australia could service its regular customers.

He confirmed that this season's low output of 9.5m tonnes had caused difficulties. Output last year was around 16m tonnes.

Both men asserted that the grain outlook was improving, as did Mr Daniel Amstutz, the US Ambassador to the Uruguay Round. Mr Amstutz is due to make a presentation today regarding the Gatt talks, but he stressed yesterday that a successful multilateral negotiation offered the only chance of real change in the world grain markets.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar suffers setback

THE DOLLAR suffered a setback yesterday, showing further reaction to last Friday's US trade figures for November, but there may have been more to be gleaned from yesterday's news on US consumer prices and housing starts.

A rumour that the November US trade deficit had been underestimated by up to \$3bn contributed to the selling pressure on the dollar before lunch.

US consumer prices rose 0.1 p.c. in December, compared with 0.3 p.c. in November, and against expectations of 0.2 p.c. This was regarded as good news for inflation trends in the US and around the world.

Mr. Rupert Morgan, US economist at Morgan Grenfell, said the news dispelled earlier fears US inflation could touch 6 p.c.

A fall of 16.2 p.c. in December US housing starts was a considerable surprise, although Mr. Thompson pointed out it was a continuation of a very volatile series in the last few months. He added the news was particularly surprising given recent gains in construction employment.

Mr. Martin Hendriks, senior economist at Bruegel Economics Unit, said recent figures pointed to a slowdown in the US economy. Although the dollar may remain weak according to Mr. Hendriks, credit markets could rally on a move out of equities into bonds, leaving the US authorities with a difficult decision on interest rates.

2 IN NEW YORK

Jan. 20	Latest	Previous Close
1.7905-1.7915	1.7904-1.7770	
1 month	1.721-1.7250	1.721-1.7250
2 months	1.757-1.7615	1.744-1.7575
3 months	1.757-1.7675	1.757-1.7675

Forward premiums and discounts apply to US dollars.

Changes are for Ecu, therefore positive change denotes a weak currency.

Adapted, calculated by Financial Times.

All forward premiums and discounts apply to US dollars.

The dollar fell to DM1.6605 from DM1.6780 to FFY1.6075 from FFY1.6245 to SFr1.8485 from SFY1.3655; and to Y127.76 from Y128.55.

On Bank of England figures the dollar's index fell to 94.0 from 94.9.

STERLING-Trading range against the dollar in 1987/88 is 1.8305 to 1.5740. December average 1.6854. Exchange rate index 1.50.0 against 146.4 six months ago.

The D-Mark rose against the dollar, following a large selling order for the US currency and a rumour that the November US trade deficit was understated.

This was officially denied by the US Commerce Department, but dealers said the currency appeared to be heading lower, even without the rumour.

The dollar fell to DM1.6675 at the Frankfurt close, from DM1.6815 on Tuesday. The Bundesbank did not intervene when the dollar was fixed at 146.62.

JAPANESE YEN-Trading range against the dollar in 1987/88 is 159.45 to 121.85. December average 138.45. Exchange rate index 240.3 against 210.7 six months ago.

The yen showed little change against the dollar in quiet Tokyo trading. Doubts about interpretation of the recently announced US and Japanese trade figures limited market volume, leaving the dollar slightly weaker at Y128.80, compared with Y128.90 on Tuesday.

The pound gained 1.40 cents to \$1.7920-1.7930. It also rose to Y229 from Y228.75 and to FFY10.0526 from FFY10.0475, but fell to DM2.9775 from DM2.98, and to SF2.4175 from SF2.4275.

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JAPANESE YEN-Trading range against the dollar in 1987/88 is 159.45 to 121.85. December average 138.45. Exchange rate index 240.3 against 210.7 six months ago.

The yen showed little change against the dollar in quiet Tokyo trading. Doubts about interpretation of the recently announced US and Japanese trade figures limited market volume, leaving the dollar slightly weaker at Y128.80, compared with Y128.90 on Tuesday.

The pound gained 1.40 cents to \$1.7920-1.7930. It also rose to Y229 from Y228.75 and to FFY10.0526 from FFY10.0475, but fell to DM2.9775 from DM2.98, and to SF2.4175 from SF2.4275.

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On Bank of England figures the dollar's index fell to 94.0 from 94.9.

STERLING-Trading range against the dollar in 1987/88 is 1.8305 to 1.5740. December average 1.6854. Exchange rate index 1.50.0 against 146.4 six months ago.

The D-Mark rose against the dollar, following a large selling order for the US currency and a rumour that the November US trade deficit was understated.

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ET UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

LONDON SHARE SERVICE

INSURANCES - Contd.

1926	Levi & Co.	100
1927	Life & Casualty Co.	100
1928	Liberty Co.	100
1929	London & General	100
1930	London & General	100
1931	London & General	100
1932	London & General	100
1933	London & General	100
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1936	London & General	100
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1981	London & General	100
1982	London & General	100
1983	London & General	100
1984	London & General	100
1985	London & General	100
1986	London & General	100
1987	London & General	100
1988	London & General	100

PAPER, PRINTING,
ADVERTISING - Contd.

1929	Macmillan	100
1930	Macmillan	100
1931	Macmillan	100
1932	Macmillan	100
1933	Macmillan	100
1934	Macmillan	100
1935	Macmillan	100
1936	Macmillan	100
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1986	Macmillan	100
1987	Macmillan	100
1988	Macmillan	100

LEISURE

1929	Leisure	100
1930	Leisure	100
1931	Leisure	100
1932	Leisure	100
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1984	Leisure	100
1985	Leisure	100
1986	Leisure	100
1987	Leisure	100
1988	Leisure	100

PROPERTY

1929	Property	100
1930	Property	100
1931	Property	100
1932	Property	100
1933	Property	100
1934	Property	100
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1970	Property	100
1971	Property	100
1972	Property</td	

LONDON STOCK EXCHANGE

Programme trades help push equity sectors lower but Gilts recover ground

Account Dealing Dates

First Dealings	Last Dealings	Account Day
Dec 21	Jan 7	Jan 8
Jan 11	Jan 21	Jan 22
Feb 4	Feb 5	Feb 15
Over two business days earlier		

* New listing or entry into place from 2.30am two business days earlier.

THE UK STOCK market, continuing its search for something to worry about, fell back again yesterday as renewed concern over the US trade deficit turned the dollar downwards again. However, rumours of attacks on the validity of the last week's US trade figures in the Washington press proved unfounded and London's Gilt-edged sector had a steady, if unexciting, session.

There was increased selling of the international stocks at mid-morning when the pound moved above \$1.79, and a batch of trading programmes was activated. At worst, the market was down by 10.2 points at 1757.00, and a dull start on Wall Street hindered attempts to rally.

At the close, the FT-SE 100 Index was 15.2 points down at 1752.8. The programme trades helped to swell volume levels - at 5.00pm, the Seaq system had traded 445.3m shares, about one third up on Tuesday's session.

Friday brings the end of a fairly lively equity market trading account. Analysts pointed out that the market had bounced yesterday at 1752.8 after topping out at 1800 on Monday - indicating that a 50 point trading range has been established. Yesterday's rally was signposted by a move to a 6 point premium in the FT-SE 100 March Futures Contract on the London International Financial Futures Exchange.

Traders claimed that three UK securities houses had operated trading programmes - supposedly Morgan Grenfell, Barclays de Zoete Wedd, and Smith New Court - but there was no confirmation from the firms concerned. Most deals were smaller.

Among the internationals, Shell, ICI, Unilever and BAT Industries again took the brunt of the fall as renewed dollar weakness threatened their US operations.

While the picture was generally gloomy, the market found some encouragement towards the close from an independent asset valuation at Britoil, which exceeded the City's most glittering expectations.

This is presumed to be the curtain-raiser for Britoil's defence document, to be published next week, against BP's £2bn plus bid.

The latest downswing in the equity market has in no way discouraged the speculative fever on the energy sector, which was featured yesterday by heavy turnover in Ultramar. Speculators were also busy on the banking pitch, where bid

talk has begun to circulate among the domestic high street banks. Retail shares, which have been under a cloud since the Christmas season made a slow start, attracted some selective interest.

Government bonds made cautious recovery from the selling bout suffered late on Tuesday, which was continued on the Tokyo market. Suggestions that the Japanese had switched tack and sent buying orders to London yesterday morning were scuttled by Warburg Securities, a major player in the international market in Gilts. However, local buyers enabled the market to consolidate its early gains.

With the rumours surrounding last week's US trade figures swiftly scuttled, long-dated Gilts saw gains of around ½ point. The two tranche of stock on offer at the bank - 9½ per cent Conversion '05 & 8 per cent Treasury '05 - did not waver, although prices crept to within ½ or so of the last levels at which stock was sold by the Bank.

New-dated Gilts added ¼ or so as fears of an imminent rise in bank base rates subsided. Index-linked stocks were fairly buoyant, with investors switching towards the longer end, where prices added about ¾. Traders said the IL stocks were bought purely on yield considerations, rather than as inflation hedges - the sector was encouraged by the absence of any new tranches among the Bank's 450m offer earlier in the week.

The Gilts sector awaits today's disclosure of the UK money supply statistics for December. Attention will focus on the UK bank lending total, which the market predicts at around £34.6bn. Some estimates range to £56bn, but any figure above this would upset the credit markets.

Britoil regained pole position in the oil sector and surged ahead to 475p before closing a net 19 higher at 473p after news of the drilling success on Block 9/23 and the independent asset valuation of the company by Robertson ERC. The oil discovery - the largest in the North Sea for several years according to Britoil - was widely expected and it was the 65p share asset valuation that triggered the latest leap in that share price. Turnover in Britoil was 7.4m shares.

The Britoil news also boosted other oil shares, notably Enterprise, up 6 to 290p and LASMO, a like amount up at 320p.

Turnover in BP expanded with some 4.8m of the "old" changing hands - the shares closed unaltered at 252p - while the "new", where in excess of 10m moved through the system, settled a penny easier at 74p despite talk that the Kuwait Investment Office may have moved back into the market to pick up stock on a minor scale.

Business in Ultramar expanded rapidly to 7.9m shares amid strong rumours that a stake is being accumulated; the share price was finally unchanged at 218p. It was rumoured recently that approached had been made to Sir Roy Brierley offering to buy his near 13 per cent stake in Ultramar at 250p a share. The control hardened 2½ to 162½p with dealers awaiting the asset deal also being called off by Roberton ERC. EMI is expected to lift its offer by around 10 per cent from the original offer of 145p a share.

Matthew Clark, the wine and spirits distributor, failed to significantly extend its recovery after analysts took conflicting views of the Martell situation. Mr Colin Davies, County Northwest researcher, agrees with the Matthew Clark chairman that the implications of the possible loss of the Martell distribution contract have been overestimated. But analysts at Scrimgeour Vickers believe that the shares must be overshadowed by the uncertain future of the French brandy group. Matthew Clark closed 2 higher at 340p.

The clearing banks generally made further progress despite

widespread reports that further

major provisions against third world debts will be announced when the banks declare their preliminary results in February.

Lloyds continued to attract substantial buying interest with most of the action being carried out via the inter-dealer broking system; the shares edged up 2 to 263p, after 265p on a turnover of more than 4m shares. Midland were not far behind and rose 10 to 400p on a turnover of 3m shares.

Standard Chartered - led by a Bank of England investigation into its defence of the £1.65 bid in 1986 - saw a buyer in 260.50 shares late in the session and the share price added 15 at 525p.

In life assurances Abbey Life settled 2 off at 244p in substantial two-way trade which saw over 5.5m shares change hands after new life business figures regarded as exceptionally good by dealers. Sun Life jumped ¾ to 101½p still boosted by the recent good new life numbers.

Guinness shares fell further as its legal travail continued. The group confirmed further buy-in purchases of 1.5m shares on Tuesday and, with several larger deals passing through the SEAQ system yesterday, was widely believed to have again bought stock. Guinness shares slipped to 286p before closing 8 down on the day at 289p. Bass drew renewed support and gained 11

Buckley's gave up 6 at 193p while cidermaker H.P. Bulmer lost a similar amount to 153p.

Blue Circle resisted the downward trend, rising 7 to 425p in a volume of some 3.3m shares. Inevitably the improvement gave rise to a revival of bid talk following recent City suggestions that Hanson had been behind the recent abortive down raid.

Blaird Qualcast, currently

in receipt of an unwelcome cash offer of 300p per share from BCI, advanced to 334p on speculation that the latter will have to increase its terms. Some commentators are looking for a return to 280p and shares old.

Freemans' reporting interim results in US time, dived 5 to 231p while Plessey, where around 2.5m shares changed hands, lost 4 to 153p. Microgen slumped 32 to 277p as recent strong buying of the shares ahead of yesterday's preliminary figures was reversed; the results were broadly in line with forecasts but dealers reported persistent selling of the shares from around the 300p level to 276p.

Leading Engineers rallied to close well above the worst-

figures. Tarriff, thought to have been oversold, moved up to 272p on small buying in an extremely thin market.

Chemicals were featured by a fresh reaction in ICI which closed 5 down at 510½p in the wake of the setback in the dollar.

The stores sector included a number of firm features as at least three leading securities houses were thought to have adopted a more positive stance on some of the leading high street retailers.

Worries over the 1.1 per cent decline in retail sales in December were easily outweighed by expectations of a tax cutting budget and Marks & Spencer lifted the sector higher with a 5 gain at 185p after a turnover of 8.6m shares. M & S were additionally helped by Prent comms. Talk of a substantial overseas buyer order in Dixons saw the shares advance 5 to 190p, after 182p with 5.6m shares moving through the system. Semiconductors saw the close 3 higher at 193p with the latest trading assured of success in its bid to win control of the Freemans mail order group according to dealers GHS "A" added little, changed at 18104 with a large selling order said to have been readily absorbed by the market.

Elsewhere, Body Shop continued its remarkable advance, closing a further 30 higher at 915p, after 925p, still buoyed

by the recent excellent results.

A busy session in the leading

electricals showed Cable & Wireless a further 8 lower at 345p on a turnover of 5.2m calls, while Pilkington still improved 7 to 245p in the wake of the chairman's warning that the recent depreciation of the dollar will have an adverse impact despite the continued strength of the company's underlying trading. Pilkington fell away to close 7 cheaper at 233p in a trade of around 3.2m shares as recent BT bid hopes began to fade.

Among some of the other dollar sensitive stocks, British Aerospace gave up 6 to 345p following the chairman's warning that the recent depreciation of the dollar will have an adverse impact despite the continued strength of the company's underlying trading. Pilkington fell away to close 7 cheaper at 233p in a trade of around 3.2m shares as recent BT bid hopes began to fade.

Atlantic Richfield triggered

strong demand for Britoil

where 1.708 calls and 1.132 puts. Puts in British Gas totalled 2.745 against 796 calls, while Pilkington, still the subject of takeover speculation encouraged 1.010 calls and 282 puts.

Business in traded options expanded with 22,567 calls and 16,204 puts giving an aggregate of 38,741 contracts. GEC attracted a much increased turnover with 2,073 calls and 2,222 puts. The much higher than expected asset valuation of Britoil by independent consultants Robertson ERC and the opening of a counter bid from Atlantic Richfield triggered

strong demand for Britoil

where 1.708 calls and 1.132 puts. Puts in British Gas totalled 2.745 against 796 calls, while Pilkington, still the subject of takeover speculation encouraged 1.010 calls and 282 puts.

Dealers reported a quieter day in the traditional option market. Stocks to attract money for the call included Central Securities, Theme Holdings, Micro Focus, Rivlin, BOM Holdings, London and Manchester Assurance and Amalgamated Financial. A put was arranged in Amstrad, but no double options were reported.

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Lucas Industries suffered

WORLD STOCK MARKETS

Indices

	Jan. 20	Jan. 19	Jan. 18	Jan. 15	1967-68	
					High	Low
ITALIA Indices (1/1/60) —	1255.3	1260.7	1258.4	1277.5	2505.1 (21/1/68)	1150.0 (11/1/68)
Indices (1/1/60) —	702.5	707.9	708.1	718.9	1462.4 (14/1/68)	586.9 (11/1/68)
TRA R. Africa (20/12/60) —	273.45	274.33	274.04	273.58	232.19 (22/9/67)	172.01 (10/1/68)
IBM Stock SE (1/1/60) —	3654.0	3651.6	3651.6	3702.9	5012.2 (3/6/68)	3509.8 (28/12/67)
MARK Major SE (3/1/68) —	185.24	186.05	186.61	184.27	214.75 (27/9/67)	179.60 (20/11/68)
ARD A. Central (1/9/73) —	529.1	532.7	546.1	530.6	679.1 (15/10/67)	425.2 (5/1/67)
ICE General (31/12/62) —	263.5	270.5	277.5	270.8	460.4 (26/3/67)	263.5 (20/1/68)
Indices (31/12/67) —	91.9	97.1	98.8	100.4	163.7 (6/1/68)	93.9 (20/1/68)
MARY Indices (31/12/60) —	405.75	419.7	422.45	403.42	676.04 (6/1/67)	400.13 (10/2/68)
Stockmarket (31/12/63) —	1226.9	1253.3	1250.8	1228.5	2011.1 (17/9/67)	1220.9 (10/1/68)
H. KONG Bank Stock (31/7/60) —	2604.29	2608.15	2532.19	2429.77	3994.73 (1/1/67)	1894.94 (7/12/67)
V C. Ins. Com. (2/9/73) —	482.36	491.19	495.86	488.16	767.34 (3/6/68)	476.27 (10/1/68)
H. **						
H. (1/1/54/69)	22043.14	22098.17	22010.28	40	26446.43 (1/1/68)	18544.80 (13/1/68)
H. SE New (4/2/68) —	2015.23	2020.46	2020.09	40	22932.6 (21/6/67)	1557.46 (13/1/68)
NETHERLANDS CBS General (1/9/68) —	2122	216.2	220.1	208.4	334.1 (14/8/67)	192.2 (20/1/68)
CBS Industrial (1/9/62) —	164.8	167.1	168.9	161.1	260.8 (11/4/67)	147.5 (20/1/68)
NAY SE (4/1/68) —	354.19	361.05	365.51	349.46	592.04 (2/9/67)	302.48 (2/9/68)
APURE 5 Times Ind. (30/12/66) —	924.0	912.1	917.5	861.00	1505.4 (24/9/67)	780.4 (1/12/67)
N. AFRICA Gold (28/9/73) —	16	1563.0	1576.0	1560.0	2479.0 (3/6/67)	1448.0 (5/1/68)
Industrial (28/9/73) —	16	1556.0	1524.0	1518.0	2256.0 (5/6/67)	1402.0 (23/11/68)
H H. SE (30/12/65) —	245.42	247.22	249.17	237.31	325.44 (5/10/67)	201.88 (4/12/67)
DEN Den. & P. (31/12/64) —	2256.2	2254.0	40	2215.6	3550.0 (19/2/67)	2068.6 (19/11/68)
ZERLAND Bank Ind. (31/12/65) —	473.6	478.8	481.9	469.2	727.7 (5/2/67)	450.9 (10/1/68)

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CANADA

MONTREAL
Closing prices January 20

29	Bank Mont	\$25 ¹	25%	25%	-24
1	BombardA	\$08	07%	07%	
	BombardB	\$07 ¹	07%	07%	
0	CS Pak	\$15 ¹	15%	15%	-15
25	Cascades	\$06 ¹	06%	06%	+1%
	CIL	\$22 ¹	22%	22%	-24
5	CanBath	\$18	17%	17%	
21	DomTxtA	\$15 ¹	15%	15%	
	MntTrst	\$12 ¹	12%	12%	
34	NatlBd Cda	\$10 ¹	10%	10%	+1%
25	Noverco	\$11 ¹	11%	11%	-15
74	Power Corp	\$13 ¹	13%	13%	-25
	Provigo	\$06 ¹	09%	09%	-25
	Repag Entr	\$11 ¹	11%	11%	-24
545	Royal Bank	\$28	27%	27%	-24
75	SteinbergA	\$26 ⁷	37%	39%	+1%
	Videotron	\$03 ¹	08%	08%	-14

OVER-THE-COUNTER

Nasdaq national market, closing prices

CHIEF LONDON PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

NYSE COMPOSITE CLOSING PRICES

Continued from Page 36

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on

dividend also extra(s). b-annual rate of dividend plus stock dividend, cliquidating dividend, cl-called, d-new year plus dividend declared or paid in preceding 12 months, e-dividend in Canadian funds, subject to 15% non-residence tax, f-dividend declared after split-up or stock split, g-dividend this year, omitted, deferred, or no action taken at least 12 months pending, h-dividend declared or paid this year, an accumulated issue with dividends in arrears, i-new issues in the last 52 weeks. The high-low range begins with the start of the year. j-new day delivery. P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split. t-splits, u-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, v-yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wl-withhold, ww-with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, xw-without warrants, y-ex-dividend and sales in-kind, z-yield, 2-calls in full.

AMEX COMPOSITE CLOSING PRICES

P/S										P/S										P/S														
Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change			
AT&T		81	77	79	77	-16	-16	Delimed		226	75	13-16	75	-16	-16	ImpOrq1.00		498	44	44	-16	-16	PopEve		10	13-16	13-16	13-16	1-16	1-16				
Actions	4	12	12	12	12	-16	-16	Dillard	.16	162	295	236	291	-5	-5	InstSy	1	91657	113	13	113	+16	1-16	PresdEx	1	125	27	5	5	5	5			
AlberW	52	2	52	52	52	-16	-16	Diodes	16	172	172	17	17	-16	-16	InstSyp25e		33	24	24	24	+16	+16	PresdA	.10	115	56	56	56	56	56			
Alphatek	45	44	4	4	41	-16	-16	DomP	20	12	51	111	11	11-16	-16	IntCyg1.16	4	317	54	5	134	+16	+16	PresdCm		250	96	96	96	96	96			
Amdahl	20	13180	272	252	26	26	-16	Duplex	58	12	2	197	197	197	-16	Immtm	.11	171	37	104	104	-16	-16	R	R									
Akzord	516	6	27	177	167	-16	-16	EAC		10	5	5	5	-16	-16	IntMkt		680	31	3	31	+16	+16	RBW		53	34	34	34	34	34			
Alzida	52	5	42	13	12	12	-16	EBC		10	5	5	5	-16	-16	IntPer		1	414	414	414	+16	+16	Renewbg		251	106	106	106	106	106			
AMBIld		55	55	15	15	-16	-16	Ergo	2.95e	8	216	216	216	-16	-16	J	K	Jacobs	21	10	163	163	163	-16	-16	ReCap		88	15	15	15	15	15	
APPld	.50e	19	5	55	55	-16	-16	ErgBdg.07		1832	2136	21	21	-16	-16	JohnPd		29	12	24	24	-16	-16	Rest A		1300	15	15	15	15	15			
APTrc	20	50	165	45	32	-16	-16	EcoleN.06e	18	40	112	11	11	-16	-16	KeyCp	.12	4	2	31	31	-16	-16	Rogers	.12	21	8	21	21	21	21			
ASCo		165	45	14	14	-16	-16	Elinor	2470	15	15	15	15	-16	-16	Kinmark		9	8	3	21	-16	-16	SJW		1.68	8	3	261	261	261			
Ampal	.06	3	15	15	12	-16	-16	EmpirA.26e	550	31	31	31	31	-16	-16	Kirby		260	3	3	31	-16	-16	Salem		5	9	9	54	54	54			
AndJac		10	9	9	42	-16	-16	Entlakd	611	415	378	4	-16	-16	-16	KogerC.240	120	61	261	261	261	+16	+16	ScandF1.30e		65	65	65	65	65	65			
ArizCom		10	2	2	1	-16	-16	Espay	.40	10	10	181	181	-16	-16	L	L	LamGov.20	5	22	512	512	512	-16	-16	Scheib		36	10	33	124	124	124	
Arundt		20	124	124	65	-16	-16	F	F	FaBind	.90	9	444	262	27	27	-16	-16	Laser	7	2	712	62	62	-16	-16	SecCap		236	8	8	61	61	61
Asmrg		563	7-16	563	563	-16	-16	Fidate	28	170	55	55	55	+16	+16	LeepPhr		87	4	7	35	-16	-16	Siltron		10	153	5	516	516	516			
Atari		92765	65	56	56	-16	-16	FIAUsPr1.13e	1447	81	77	77	77	-16	-16	LeburT		3	175	33	33	-16	-16	Silvava		283	9	22	214	214	214			
AttkCml		408	112	112	112	-16	-16	FischP.81t	34	26	111	111	111	-16	-16	Lifetime		36	163	33	33	-16	-16	StenEl		12	550	56	56	56	56			
Attack		2	124	124	124	-16	-16	Flame	5	10	10	42	42	-16	-16	Lilyton		492	1	1	1	-16	-16	StanSyst		2	312	312	312	312	312			
B	B	B	B	B	B	B	B	G	G	GRI	5	21	55	55	55	-16	-16	MCO	Hd	5	73	74	74	74	74	TIE		484	34	28	28	28	28	
Banstry		92255	73	56	56	-16	-16	GntF	.56	12	70	414	4	4	-16	-16	MCO Mh		854	4	5-16	5-16	5-16	5-16	5-16	TR		7	80	24	24	24	24	
BarytG		7	3	3	56	-16	-16	GntVig	16	268	343	331	331	-114	-114	MSI Dt		23	23	201	201	201	-16	-16	TandB		25	11	11	11	11	11		
BergBr	.32	13	150	212	204	-16	-16	GntVig	70	14	41	50	29	-16	-16	Marlton		5	14	14	14	-16	-16	TeachTp		9	29	46	46	46	46			
BicCp	1	12	10	24	262	-16	-16	GlobR	42	223	231	231	231	-16	-16	MarReh		23	34	35	34	-16	-16	Teleph		3352	220	71	71	71	71			
BinLm	50	1	10	9	264	-16	-16	GlobR	149	47	47	47	47	-16	-16	MatSci		14	78	125	125	-16	-16	TempEn.30e		220	71	71	71	71	71			
BinVal20e		51	115	115	115	-16	-16	GmfdAr	57	145	142	142	142	-16	-16	Medias	.34	47	221	354	375	-16	-16	TexAir		1212	119	102	102	102	102			
Binner		7	11	11	11	-16	-16	GmtLcK	54	18	1719	51	49	-16	-16	Mdcore		8	14	26	26	-16	-16	TexDtg	.40	13	17	65	65	65	65			
Biswars		25	7	89	104	-16	-16	Grenns	59	42	42	42	42	-16	-16	MenStr		11	158	4	4	-16	-16	TrCsys		8	17	91	91	91	91			
Bracing		59	59	182	182	-16	-16	GrdChm	9	15	124	124	124	-16	-16	MidAm		22	8	476	476	-16	-16	TrSm		17	31	31	31	31	31			
C	C	C	C	C	C	C	C	G	G	GRI	5	21	55	55	55	-16	-16	MidCntr		32	55	55	55	-16	-16	U	U							
CDs		11	5	154	151	-16	-16	GntF	.56	16	268	343	331	-114	-114	MitAm		8	14	26	26	-16	-16	USRind		1	14	14	14	14	14			
CM	CM	Cp		125	24	-16	-16	GntVig	70	14	41	50	29	-16	-16	Unico	.08e	14	84	81	81	-16	-16	Ultra		14	84	84	84	84	84			
Calperg.53t		7	12	7	65	-16	-16	GlobR	149	47	47	47	47	-16	-16	Unicorp	.60	14	103	65	65	-16	-16	Unicorp	.60	14	103	65	65	65	65			
Calser		28	47	132	132	-16	-16	GlobR	149	47	47	47	47	-16	-16	UnivAlty		5	3	64	64	-16	-16	UFoodA		4	9	14	14	14	14			
CamCm		40	507	126	126	-16	-16	GlobR	149	47	47	47	47	-16	-16	UFOodB		4	13	74	74	-16	-16	UfpPal		32	74	74	74	74	74			
CFCde	.38	2042	56	56	51	-16	-16	Globe	57	145	142	142	142	-16	-16	V	V	VIAmCs	40	10	24	175	175	-16	-16	W	W							
Champ		20	56	56	34	-16	-16	Globe	57	145	142	142	142	-16	-16	VifRsh		14	14	14	14	-16	-16	WangB		16	13	13	5	5	5			
ChltdA		24	616	273	264	-16	-16	Globe	10	260	260	186	186	-16	-16	WangC		11	22	6	53	-16	-16	WashP		11	13	13	13	13	13			
Chlrs	.11	88	56	56	52	-16	-16	Globe	10	26	171	17	17	-16	-16	WashP.15b		17	13	196	190	-16	-16	Whlhd		15	15	15	15	15	15			
ChlDvg		16	72	72	72	-16	-16	Globe	10	26	171	21	21	-16	-16	WellCos		5	10	128	72	-16	-16	WellAm		25	5	5	5	5	5			
Chlinc21s		57	115	104	104	-16	-16	Globe	10	26	171	21	21	-16	-16	WellGrd		46	10	74	74	-16	-16	WellGrd		20	20	20	53	53	53			
Chcpn		17	245	48	48	-16	-16	Globe	10	26	171	21	21	-16	-16	WellGrd		56	1	74	74	-16	-16	WdigIt		62344	129	117	117	117	117	117		
Chch		408	10	7	154	-16	-16	Globe	10	30	175	175	175	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
Chocdf		21	6	51	6	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
ChocOG		265	31	26	26	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
Chonan		7	75	112	112	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
Chonan		7	75	112	112	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
Chonan		7	75	112	112	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
Chonan		223	2	159	154	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
ChrcP		1	17	105	141	-16	-16	Globe	10	30	175	5	51	-16	-16	WhtRflv		40	188	26	24	-16	-16	WhtRflv		7	55	55	55	55	55			
ChrcP		5	14																															

OVER-THE-COUNTER Nasdaq national market, closing prices

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